

Michael Baker

INTERNATIONAL



EXPRESSION OF INTEREST

Capitol Campus Wayfinding

June 14, 2016

Michael Baker International, Inc.
400 Washington Street E, Suite 301
Charleston, WV 25301

GSD160000007
Department of Administration
Purchasing Division
2019 Washington Street E
Charleston, WV 25305-0130

06/14/16 11:20:41
WV Purchasing Division



June 14, 2016

Ms. Linda Harper
Department of Administration, Purchasing Division
2019 Washington Street East
Charleston, WV 25305-0130

**Subject: CEOI GSD1600000007 – Capitol Campus Wayfinding
Expression of Interest**

Dear Ms. Harper:

The Charleston office of Michael Baker International, Inc. (Michael Baker) is pleased to respond to the subject Expression of Interest for the WV State Capitol Campus Wayfinding. We understand that this solicitation covers evaluation of the existing Capitol wayfinding system on the Capitol campus in Charleston, WV.

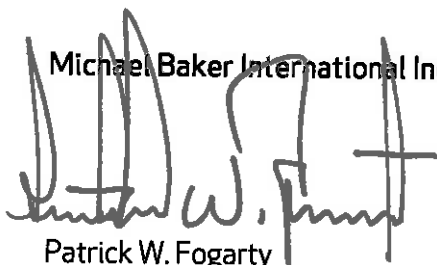
Michael Baker is well positioned to assemble a comprehensive design team (in-house) including: Planning, Landscape Architectural, Civil/Site, Architectural, and Public Outreach expertise. Our diverse team of professionals are well versed in site analysis, conducting public outreach and the preparation of construction documents. Michael Baker is also very familiar with the Capitol Campus, having authored the 2013 Capitol Campus Masterplan.

We thank you for your consideration and look forward to meeting with the selection committee in person in order to share our thoughts and ideas for this exciting opportunity!

Should you have any questions or require additional information, please feel free to contact me at (304) 769-2132 or by e-mail at pfogarty@mbakerintl.com.

Very truly yours,

Michael Baker International Inc.



Patrick W. Fogarty
Facilities Practice Manager



Purchasing Division
 2019 Washington Street East
 Post Office Box 50130
 Charleston, WV 25305-0130

State of West Virginia
 Centralized Expression of Interest
 02 — Architect/Engr

Proc Folder: 204430

Doc Description: EOI Capitol Campus Wayfinding

Proc Type: Central Contract - Fixed Amt

Date Issued	Solicitation Closes	Solicitation No	Version
2016-05-04	2016-06-07 13:30:00	CEOI 0211 GSD1600000007	1

BID RECEIVING LOCATION

BID CLERK

DEPARTMENT OF ADMINISTRATION

PURCHASING DIVISION

2019 WASHINGTON ST E

CHARLESTON

WV 25305

US

VENDOR

Vendor Name, Address and Telephone Number:

Michael Baker International, Inc.

400 Washington Street East, Suite 301

Charleston, West Virginia 25301

304.769.0821

FOR INFORMATION CONTACT THE BUYER

Linda Harper

(304) 558-0468

linda.b.harper@wv.gov

Signature X

FEIN # **25-1228638**

DATE **June 14, 2016**

All offers subject to all terms and conditions contained in this solicitation

ADDITIONAL INFORMATION:

The West Virginia Purchasing Division for the agency, The West Virginia Department of Administration's, General Services Division is soliciting CEOI responses from qualified firms to provide a contract to provide necessary architectural and engineering services for Capitol Campus Wayfindings per the attached documentation.

VOICE TO	SHIP TO
DEPARTMENT OF ADMINISTRATION GENERAL SERVICES DIVISION 1900 KANAWHA BLVD E, BLDG 1, RM MB-68 CHARLESTON WV25305 US	STATE OF WEST VIRGINIA JOBSITE - SEE SPECIFICATIONS No City WV 99999 US

Line	Comm Ln Desc	Qty	Unit Issue
1	EOI Capitol Campus Wayfinding		

Comm Code	Manufacturer	Specification	Model #
81100000			

Extended Description :

EOI Capitol Campus Wayfinding, Online Responses Prohibited

SCHEDULE OF EVENTS

Line	Event	Event Date
1	Question Submission Deadline 5:00 p.m.	2016-05-26

GSD160000007	Document Phase Final	Document Description EOI Capitol Campus Wayfinding	Page 3 of 3
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ADDITIONAL TERMS AND CONDITIONS

See attached document(s) for additional Terms and Conditions



Purchasing Division
 2019 Washington Street East
 Post Office Box 50130
 Charleston, WV 25305-0130

State of West Virginia
 Centralized Expression of Interest
 02 – Architect/Engr

Proc Folder: 204430

Doc Description: Addendum 1 - EOI Capitol Campus Wayfinding

Proc Type: Central Contract - Fixed Amt

Date Issued	Solicitation Closes	Solicitation No	Version
2016-05-26	2016-06-14 13:30:00	CEOI 0211 GSD1600000007	2

BID RECEIVING LOCATION

BID CLERK
 DEPARTMENT OF ADMINISTRATION
 PURCHASING DIVISION
 2019 WASHINGTON ST E
 CHARLESTON WV 25305
 US

VENDOR

Vendor Name, Address and Telephone Number:

Michael Baker International, Inc.
 100 Washington Street East, Suite 301
 Charleston, West Virginia 25301
 304.769.0821

FOR INFORMATION CONTACT THE BUYER

Linda Harper
 (304) 558-0468
 linda.b.harper@wv.gov

Signature X

FEIN # 25-1228638

DATE June 14, 2016

All offers subject to all terms and conditions contained in this solicitation

ADDITIONAL INFORMATION:

Addendum 1 issued for the following reasons:

1. To publish vendor questions and responses.

To extend the bid closing date to 06/14/2016, 1:30 p.m. EST.

No other changes

INVOICE TO	SHIP TO
DEPARTMENT OF ADMINISTRATION GENERAL SERVICES DIVISION 1900 KANAWHA BLVD E, BLDG 1, RM MB-68 CHARLESTON WV25305 US	STATE OF WEST VIRGINIA JOBSITE - SEE SPECIFICATIONS No City WV 99999 US

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GSD160000007	Document Phase Final	Document Description Addendum 1 - EOI Capitol Campus Wayfinding	Page 3 of 3
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ADDITIONAL TERMS AND CONDITIONS

See attached document(s) for additional Terms and Conditions

SOLICITATION NUMBER: CEOI GSD160000007

Addendum Number: 1

The purpose of this addendum is to modify the solicitation identified as ("Solicitation") to reflect the change(s) identified and described below.

Applicable Addendum Category:

- Modify bid opening date and time
- Modify specifications of product or service being sought
- Attachment of vendor questions and responses
- Attachment of pre-bid sign-in sheet
- Correction of error
- Other

Description of Modification to Solicitation:

1. To publish vendor questions and responses.
2. To extend the bid closing date to 06/14/2016, 1:30 p.m. EST.

No other changes

Additional Documentation: Documentation related to this Addendum (if any) has been included herewith as Attachment A and is specifically incorporated herein by reference.

Terms and Conditions:

1. All provisions of the Solicitation and other addenda not modified herein shall remain in full force and effect.
2. Vendor should acknowledge receipt of all addenda issued for this Solicitation by completing an Addendum Acknowledgment, a copy of which is included herewith. Failure to acknowledge addenda may result in bid disqualification. The addendum acknowledgement should be submitted with the bid to expedite document processing.

ATTACHMENT A

CEOI GSD160000007

Capital Campus Wayfinding

Vendor Questions/Responses

- Q.1. The Solicitation mention: "Limit the wayfinding survey inside campus buildings to primary entries and lobby areas only." Does this include exterior signs as well as interior signs within the lobbies of the buildings?
- A.1. The wayfinding survey includes exterior signage as well as interior lobby signage.
- Q.2. We understand the definition of Charrette as: "A collaborative planning or design session, often involving interested third parties such as public officials in which problems relating to a proposed architectural/design project are discussed and solutions adopted in a limited time frame". Can we infer that these are sessions involving stakeholders in which we will get direct input? How many participants do you estimate will attend the charrettes?
- A.2. The estimate for the number of stakeholders involved in the charrettes is 6 representatives from the state that will give direct input to the design professional.

ADDENDUM ACKNOWLEDGEMENT FORM
SOLICITATION NO.: GSD160000007

Instructions: Please acknowledge receipt of all addenda issued with this solicitation by completing this addendum acknowledgment form. Check the box next to each addendum received and sign below. Failure to acknowledge addenda may result in bid disqualification.

Acknowledgment: I hereby acknowledge receipt of the following addenda and have made the necessary revisions to my proposal, plans and/or specification, etc.

Addendum Numbers Received:

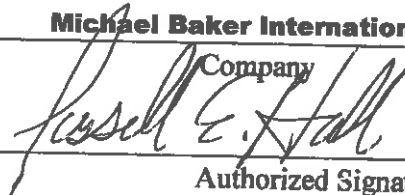
(Check the box next to each addendum received)

- | | |
|--|--|
| <input checked="" type="checkbox"/> Addendum No. 1 | <input type="checkbox"/> Addendum No. 6 |
| <input type="checkbox"/> Addendum No. 2 | <input type="checkbox"/> Addendum No. 7 |
| <input type="checkbox"/> Addendum No. 3 | <input type="checkbox"/> Addendum No. 8 |
| <input type="checkbox"/> Addendum No. 4 | <input type="checkbox"/> Addendum No. 9 |
| <input type="checkbox"/> Addendum No. 5 | <input type="checkbox"/> Addendum No. 10 |

I understand that failure to confirm the receipt of addenda may be cause for rejection of this bid. I further understand that any verbal representation made or assumed to be made during any oral discussion held between Vendor's representatives and any state personnel is not binding. Only the information issued in writing and added to the specifications by an official addendum is binding.

Michael Baker International, Inc.

Company



Authorized Signature

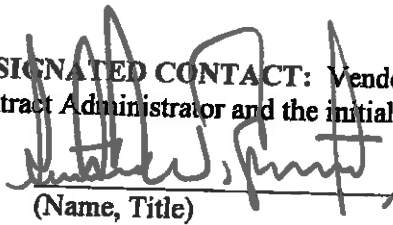
June 14, 2016

Date

NOTE: This addendum acknowledgment should be submitted with the bid to expedite document processing.

Revised 6/8/2012

DESIGNATED CONTACT: Vendor appoints the individual identified in this Section as the Contract Administrator and the initial point of contact for matters relating to this Contract.

 **PRACTICE MANAGER**

(Name, Title)

Patrick W. Fogarty, Practice Manager

(Printed Name and Title)

400 Washington Street East, Suite 301, Charleston, WV 25301

(Address)

304.769.2132 / 304.769.0822

(Phone Number) / (Fax Number)

pfogarty@mbakerintl.com

(email address)

CERTIFICATION AND SIGNATURE: By signing below, or submitting documentation through wvOASIS, I certify that I have reviewed this Solicitation in its entirety; that I understand the requirements, terms and conditions, and other information contained herein; that this bid, offer or proposal constitutes an offer to the State that cannot be unilaterally withdrawn; that the product or service proposed meets the mandatory requirements contained in the Solicitation for that product or service, unless otherwise stated herein; that the Vendor accepts the terms and conditions contained in the Solicitation, unless otherwise stated herein; that I am submitting this bid, offer or proposal for review and consideration; that I am authorized by the vendor to execute and submit this bid, offer, or proposal, or any documents related thereto on vendor's behalf; that I am authorized to bind the vendor in a contractual relationship; and that to the best of my knowledge, the vendor has properly registered with any State agency that may require registration.

Michael Baker International, Inc.

(Company)


(Authorized Signature) (Representative Name, Title)

Russell Hall, Vice President

(Printed Name and Title of Authorized Representative)

June 14, 2016

(Date)

304.769.0821 / 304.769.0822

(Phone Number) (Fax Number)

CEOI GSD160000007

STATE OF WEST VIRGINIA
Purchasing Division

PURCHASING AFFIDAVIT

MANDATE: Under W. Va. Code §5A-3-10a, no contract or renewal of any contract may be awarded by the state or any of its political subdivisions to any vendor or prospective vendor when the vendor or prospective vendor or a related party to the vendor or prospective vendor is a debtor and: (1) the debt owed is an amount greater than one thousand dollars in the aggregate; or (2) the debtor is in employer default.

EXCEPTION: The prohibition listed above does not apply where a vendor has contested any tax administered pursuant to chapter eleven of the W. Va. Code, workers' compensation premium, permit fee or environmental fee or assessment and the matter has not become final or where the vendor has entered into a payment plan or agreement and the vendor is not in default of any of the provisions of such plan or agreement.

DEFINITIONS:

"Debt" means any assessment, premium, penalty, fine, tax or other amount of money owed to the state or any of its political subdivisions because of a judgment, fine, permit violation, license assessment, defaulted workers' compensation premium, penalty or other assessment presently delinquent or due and required to be paid to the state or any of its political subdivisions, including any interest or additional penalties accrued thereon.

"Employer default" means having an outstanding balance or liability to the old fund or to the uninsured employers' fund or being in policy default, as defined in W. Va. Code § 23-2c-2, failure to maintain mandatory workers' compensation coverage, or failure to fully meet its obligations as a workers' compensation self-insured employer. An employer is not in employer default if it has entered into a repayment agreement with the Insurance Commissioner and remains in compliance with the obligations under the repayment agreement.

"Related party" means a party, whether an individual, corporation, partnership, association, limited liability company or any other form or business association or other entity whatsoever, related to any vendor by blood, marriage, ownership or contract through which the party has a relationship of ownership or other interest with the vendor so that the party will actually or by effect receive or control a portion of the benefit, profit or other consideration from performance of a vendor contract with the party receiving an amount that meets or exceeds five percent of the total contract amount.

AFFIRMATION: By signing this form, the vendor's authorized signer affirms and acknowledges under penalty of law for false swearing (W. Va. Code §61-5-3) that neither vendor nor any related party owe a debt as defined above and that neither vendor nor any related party are in employer default as defined above, unless the debt or employer default is permitted under the exception above.

WITNESS THE FOLLOWING SIGNATURE:

Vendor's Name: Michael Baker International, Inc.

Authorized Signature: [Signature] Date: June 14, 2016

State of West Virginia

County of Kanawha, to-wit:

Taken, subscribed, and sworn to before me this 14th day of June, 2016.

My Commission expires April 14, 2023

AFFIX SEAL HERE

NOTARY PUBLIC

[Signature]

Purchasing Affidavit (Revised 08/01/2015)

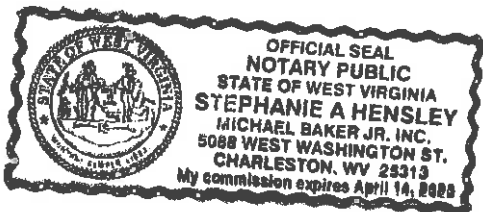
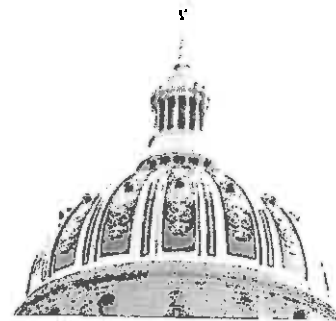


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PROJECT LOCATION

The Agency location is at 1900 Kanawha Boulevard, East and the Project will be completed at the State of West Virginia, Capitol Complex which is bounded by Piedmont Road, California Avenue, Greenbrier Street and Kanawha Boulevard. Along with the following additional areas: Buildings 4, 15, 16, 17, 18 along Washington Street East and Laidley Parking Area.



PROJECT BACKGROUND

The West Virginia Department of Administration, General Services Division is seeking a highly qualified architectural/engineering firm to provide evaluation, public outreach and design services for a wayfinding system project for the West Virginia State Capitol Complex. The firm chosen will be responsible for systematically addressing visitor and tenant wayfinding needs. Specific attention will be paid to the historic intent of the original architect of the Capitol and pertinent aspects of the 2013 Campus Master Plan.

"From the humble beginnings in roadway development to the design of the New River Gorge Bridge and beyond, Michael Baker International wishes to continue its relationship with the State of West Virginia."

Michael Baker International, Inc. (Michael Baker) is a highly qualified firm with extensive experience in providing the type of services required for these projects, and we are extremely interested in continuing our relationship with the West Virginia Department of Administration, General Services Division (GSD).

QUALIFICATIONS & EXPERIENCE

FIRM/TEAM QUALIFICATIONS

Michael Baker's proposed team of experienced professionals has demonstrated the ability to deliver quality work products to our clients, on-time and within budget. Michael Baker can provide the entire depth of services necessary to complete the project without the need for costly sub-consultants. Each individual on this project team has extensive experience in their field of expertise and have demonstrated success on projects of similar size and scope.

The Principal-In-Charge will ensure that all required resources including staff and equipment are available to the project manager to execute the project successfully. Team resumes and project profiles provide a brief discussion of team member's experience base relevant to this project.

Management and Staffing

Michael Baker International, Inc.
 Russell Hall, Vice President | 400 Washington Street East, Suite 301, Charleston WV 25301
 304-769-0821 | RHall@mbakerintl.com

Persons Assigned to Project

(Resumes Provided In Appendix 1)

NAME	ROLE
PATRICK FOGARTY, P.E., PS	Structural Engineer / Project Manager
LAURA COX, L.A., LEED GREEN ASSOCIATE	Landscape Architect
SACHIN KALBAG, AICP, LEED GREEN ASSOCIATE	Project Planner
KENNETH MOBLEY	Public Outreach
NICOLE RILEY	Architectural Designer
DAVID HILLIARD, P.E., LEED AP BD+C	Mechanical Engineer

According to our understanding of the project scope as stated in the EOI, no additional sub-consultants will be required. Michael Baker will execute the entire project with our current staff.

Firm Capacity

Michael Baker is a full service A/E firm. Our local office in Charleston WV is a "single-stop resource" capable of providing comprehensive professional services, from Planning, Landscape Architectural, Civil/Site, Architectural and Public Outreach expertise. Michael Baker will provide the hands-on services needed for this project, from Client meetings to site analysis, and construction document preparation. With over 30 in house professionals locally, Michael Baker can react quickly and efficiently to the needs of your project.

Michael Baker's local clients for projects include, but are not limited to, colleges and universities, counties, cities, towns, local municipalities, state departments of transportation, military facilities, airport complexes, and private sector clients. Michael Baker's geographic location and extensive experience enables us to quickly respond to wide-ranging scopes of service in order to meet our client's needs.

Nationally Michael Baker, is a leading global provider of engineering and consulting services which includes planning, architectural, environmental, construction, program management, and full life cycle support services as well as information technology and communications services and solutions. Michael Baker provides its comprehensive range of services and solutions in support of U.S. federal, state, and municipal governments, foreign allied governments, and a wide range of commercial clients. With more than \$1.3 billion in annual revenue, Michael Baker has more than 6,000

employees in over 90 offices located across the U.S. and internationally. Michael Baker seamlessly integrates architecture, planning, landscape architecture, engineering and management. Internationally recognized with a portfolio spanning over half a century, the team provides excellence in solutions: superior technical ability, creative design and collaborative integration.

The success of our multidisciplinary approach to built environments results from the expertise of our design professionals. We solve challenges from multiple vantage points providing unsurpassed holistic, sustainable and innovative solutions that benefit our diverse clients, including institutions, governmental agencies, corporations, developers and builders.

Michael Baker has extensive resources and the required qualifications to provide planning, engineering and design services for the WV Department of Administration on this important project. We have local and nationally recognized experts with the technical experience necessary for this assignment. In addition, Michael Baker's team of experienced professionals have an established record of delivering quality work products to our clients, on schedule and within budget.

In summary, Michael Baker's staff can provide documentation of our extensive experience in the following areas for this project:

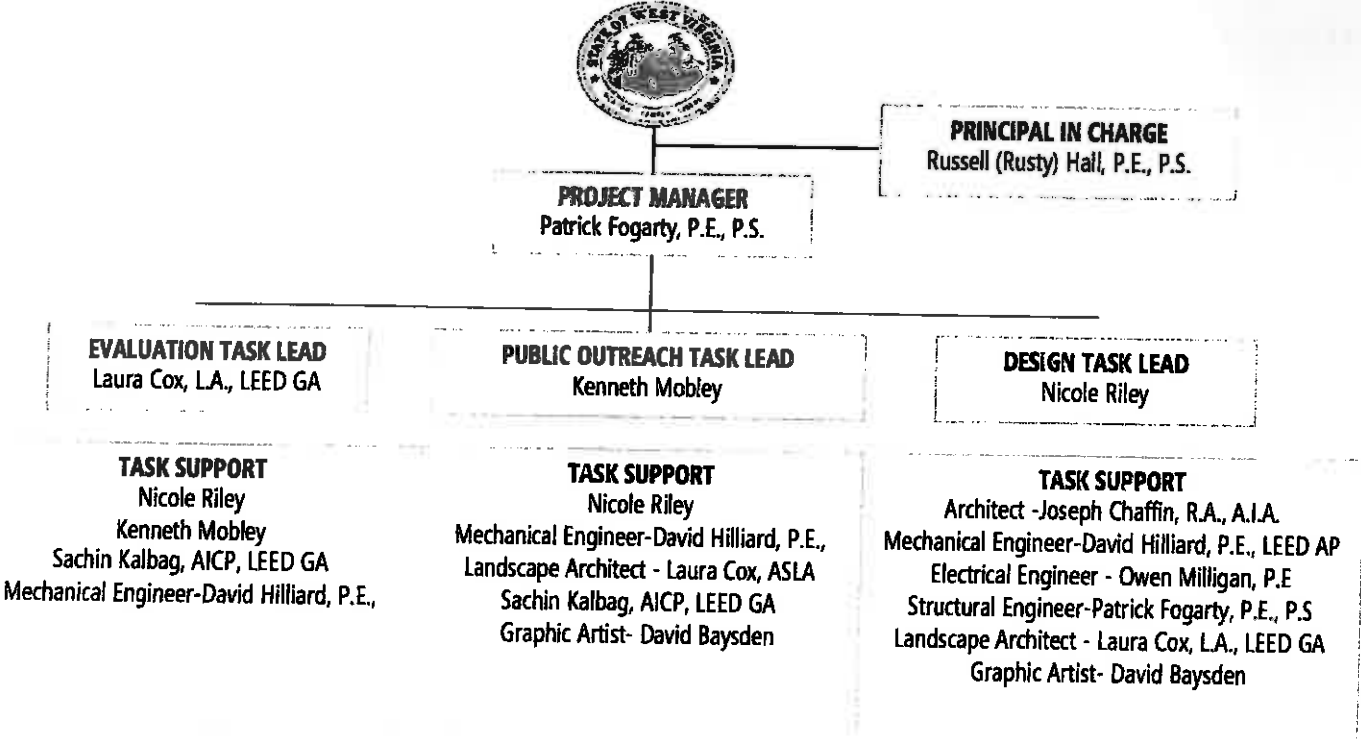
- Nationally recognized expertise in Planning and Landscape Architecture
- Innovative historically significant Architectural concepts and designs
- Utilization of social media for successful consensus building

Project Organization

STATEMENT OF FIRM'S ACCEPTANCE AND FULL UNDERSTANDING THAT ANY AND ALL WORK PRODUCED AS A RESULT OF THE CONTRACT WILL BECOME PROPERTY OF THE AGENCY AND CAN BE USED OR SHARED BY THE AGENCY AS DEEMED APPROPRIATE

Michael Baker will provide to the GSD or other appropriate agencies, electronic copies of all required submittals through the various design stages and will provide final AutoCAD drawings at the completion of the project if requested.





STATEMENT OR EVIDENCE OF THE FIRM OR TEAM'S ABILITY TO PROVIDE SERVICES

This team was selected based on the current Project understanding. Additional team support members will be engaged on an as need basis

See Resumes for more details on team members in **Appendix 1**.

DEMONSTRATED EXPERIENCE IN COMPLETING PROJECTS OF A SIMILAR SIZE AND SCOPE

Project Profiles are included in **Appendix 2**. They were selected as a representative group of various kinds of related projects. These include local projects in the State of West Virginia, and other relevant projects around the country.

Five (5) References are provided in **Appendix 3**.



PROJECT & GOALS

METHODOLOGY FOR MEETING GOALS AND OBJECTIVES - GENERAL

GOAL/OBJECTIVE 1: Evaluation

It is Michael Baker's understanding that the first task in this project involves a thorough evaluation of all wayfinding devices on the Capitol Campus, inventorying the current condition of existing signage along with the historic narrative for each. The wayfinding survey will be limited to outdoor signage and inside campus buildings to interior lobby areas only. The wayfinding survey in the Capitol building itself is to be limited to the four main entries to the Capitol (East Wing, West Wing, East and West Entries to main building). Recommendations for retaining, repairing or replacing each sign will be included in a comprehensive report.

GOAL/OBJECTIVE 2: Public Outreach

Michael Baker International will conduct a series of four (4) sequential charrettes with GSD representatives. The results of the first three working meetings will be the creation of proposed signage standards including recommendations for colors, lettering and materials. These standards will be applied to all major sign/wayfinding station types. It is our understanding that these meetings will be attended by up to six representatives of the State of West Virginia. A final charrette will include Cabinet Secretary and/or gubernatorial level participation. One public presentation of recommendations at the conclusion of the process.

GOAL/OBJECTIVE 3: DESIGN/BIDDING DOCUMENTS

Should the GSD decide to proceed to implement wayfinding solutions as determined in goal 2, Michael Baker will, as a change order to this contract design and produce contracting documents sufficient to process through the WV Purchasing Division's current rules and regulations a bid package for such an effort. Breakdown of design/construction drawings to be scalable based on objectives and budget.



APPENDIX 1
RESUMES



Russell E. Hall, P.E., P.S.

Assistant Vice President and Charleston Office Manager

General Qualifications

Mr. Hall currently serves as Assistant Vice President of Michael Baker International as well as Office Manager of our Charleston, WV office. He is an experienced transportation engineer who has been involved in numerous bridge and highway design projects in West Virginia for over 28 years. His project management responsibilities involve overseeing staff from project inception through completion, and ensuring that the clients' needs and requirements are met.

He also has over nine years of office management experience. His office management responsibilities include financial oversight and accountability for a staff of over 30 engineers, scientists, and administrative personnel for Baker's Charleston office. His major strengths include organizing and managing a project team, quality control and quality assurance, and problem resolution. He provides overall direction and maintains direct communications with all clients. Mr. Hall is very proud of the fact that he has been able to spend his entire career in West Virginia working to address West Virginia's transportation and infrastructure needs.

Experience

Kanawha River Bridge, Charleston, West Virginia. *Brayman Construction Company.* Principal-In-Charge. Responsible for oversight of Project Management. Baker's Charleston, West Virginia office redesigned seven piers for the contractor and performed a complete analysis of the superstructure and substructure to properly size the piers.

US 35/I-64 Interchange Post Design, West Virginia. *West Virginia Department of Transportation, Division of Highways.* Principal-In-Charge. The design phase of this project provided for the preparation of construction and right of way plans for approximately three miles of 4-lane divided highway. The construction plans were separated into three construction contracts and included the design of two interchanges, two bridges, numerous box culverts and a vehicular underpass. The post design phase of this project provided for the review and approval of shop drawings and responding to Requests for Information. Baker designed the original post-tensioned concrete box bridge. Contractor value engineered the superstructure to a steel girder bridge. Foundation for piers and abutments were as designed. Baker reviewed pile testing, mass concrete results, and MSE wall calculations provided by the contractor.

Fort Pleasant Access Road Project, Moorefield, West Virginia. *Fort Pleasant Farms, Inc.* Principal-In-Charge. Responsible for oversight of project finances, schedules and quality control. Baker prepared contract construction plans and related documents for a 3-lane access road connecting Corridor H to private property in Moorefield, WV.

Years with Michael Baker: 11

Years with Other Firms: 18

Degrees

B.S., 1985, Civil Engineering, West Virginia University Institute of Technology

Licenses/Certifications

Professional Engineer - Civil/Structural, West Virginia, 1990

Professional Surveyor, West Virginia, 1996

WVDOH Six-Year Bridge Inspection Program, Various Locations, West Virginia. *West Virginia Department of Transportation, Division of Highways.* Principal-In-Charge. Responsible for oversight of project finances, schedules and quality control. Baker was responsible for performing the inspection services and report writing for the New River Gorge Bridge, Veteran's Memorial Bridge, Fort Hill Bridge, Fort Henry Bridge and Wheeling Tunnels.

Fort Pleasant Farms Two Lane Road Design, Moorefield. *Fort Pleasant Farms, Inc.* Principal-In-Charge. Responsible for oversight of project finances, schedules and quality control. This project involved the study, design and final construction plan development for a new two-lane access road approximately 1500' in length. This access road was designed to connect a commercial/residential development to the Moorefield Interchange on Corridor H in Moorefield, West Virginia.

Town of Moorefield-Maple Avenue Streetscape, Moorefield. *Town of Moorefield.* Principal-In-Charge. Responsible for oversight of Project Management. The Town of Moorefield was in need of a pedestrian-friendly way of connecting the downtown area with the highly utilized nearby community park. Maple Avenue was a secondary street connecting the two areas, but had no sidewalks and deep ditches along most of the corridor. Moorefield tasked Baker with the planning and design of improvements that would both upgrade existing facilities and create a unified community linking the downtown with the community park.

Blennerhassett Island Bridge, Appalachian Corridor D, Washington County, Ohio and Wood County, West Virginia. *West Virginia Department of Transportation, Division of Highways.* Principal-In-Charge. Responsible for oversight of project finances, schedules and quality control. The 878' - 6" long network tied arch was ranked as the longest of its type in the United States and one of the longest in the entire world. Baker provided project management, environmental and location studies, permitting, preliminary and final design as well as construction phase services.

Town of West Milford Sidewalk Improvements, West Milford, West Virginia. *Town of West Milford.* Principal-In-Charge. Responsible for oversight of Project Management. Baker performed complete planning, design and construction management services for new sidewalks along U.S. Route 270 (Main Street) for the Town of West Milford. The improvements included concrete sidewalks with integral concrete curbs, driveway curb cuts, ADA accessible curb ramps with truncated domes, "ladder-style" crosswalks and storm drainage design. Baker provided Construction Administration and resident inspection services as well as periodic site review during construction.

City of Charleston Bridges-Engineering Consulting Services, Charleston, West Virginia. *City of Charleston, West Virginia.* Principal-In-Charge. Responsible for oversight of Project Management. Baker's Charleston, West Virginia office provided various services for the City of Charleston. Baker reviewed existing inspection reports, performed bridge inspections and recommended and prioritized repairs for 13 bridges owned by the city. Kanawha-Putnam Bike/Pedestrian Plan, Phase I, South Charleston. Regional Intergovernmental Council. Principal-In-Charge. Responsible for oversight of Project Management. Baker performed a cursory inventory of existing bicycle and pedestrian facilities, identified areas with a high level of bicycle and pedestrian activity, collected existing resources and performed a broad base public outreach effort to identify bicycle and pedestrian issues in Kanawha and Putnam Counties for the Regional Intergovernmental Council (RIC). All data, survey results and preliminary findings were compiled for analysis and incorporation into the final plan during Phase II of the study.

**Patrick W. Fogarty, P.E., P.S.,
LEED®GA**

Civil Engineer, Facilities Practice Manager

General Qualifications

Mr. Fogarty has over 29 years of civil engineering project design and management experience. He is responsible for the technical and management aspects of civil design and surveying projects within Baker's Charleston, West Virginia office. Mr. Fogarty has designed and managed projects in numerous disciplines including civil, structural, and transportation engineering; site development planning; and surveying. These projects have included retail/commercial site preparation, airports, streets/highways, bridges, parking lots, buildings, retaining walls/foundations, sanitary systems and structures, as well as boundary and topographic and photogrammetric surveys. Duties included field surveying, drawings and specification preparation, design, design drafting, construction inspection, quality control testing, shop drawing review, project management, contract administration and report preparation.

Experience

West Virginia State Capitol Restroom Renovations. *State of WV General Services Division.* Project Manager. Responsible for the overall management of the project including the coordination of the subconsultant. Baker is leading a planning study for the renovation of 31 restrooms in the historic West Virginia Capitol Building. The planning study will assess the facilities and their conformance to current code requirements and code-required capacities, compliance with Americans with Disabilities Act (ADA) requirements, quantification of the building occupancy during normal and peak periods, and an evaluation of gender distribution of restrooms within the capitol. Baker will provide design, construction sequence, and scheduling recommendations. Upon approval of the design, Baker will prepare construction documents and provide construction administration services for the renovation of three restrooms on the basement level.

Nitro Bank Street Streetscape Improvements, Nitro, West Virginia. *City of Nitro.* Project Manager. Responsible for concept planning, detailed design, construction document generation, and construction administration. Baker provided design, bid-phase support, and construction services for streetscape improvements to Bank Street, located in the city's business district. Baker's services include base mapping, background data collection, design plans, construction document preparation, bid-phase support, construction management, and construction inspection.

*Years with Michael Baker: 10
Years with Other Firms: 20*

Degrees

B.S., 1985, Civil Engineering, West Virginia University Institute of Technology

Diploma, 1993, Surveying and Mapping, International Correspondence Schools

Coursework, Business Administration, Heriot-Watt University, Edinburgh College of Art

Licenses/Certifications

Professional Engineer - Civil/Structural, West Virginia, 1990
Professional Surveyor, West Virginia, 1993

Construction Documents Technologist, 1996

A/E Services for the Office of the Adjutant General, West Virginia Army National Guard, Division of Engineering and Facilities, Charleston, West Virginia. *State Army National Guard Headquarters.* Project Manager. Responsible for the management and coordination of all activities. The Facilities Management Officer (FMO) for the State of West Virginia, Division of Engineering and Facilities (DEF), West Virginia Army National Guard (WVARNG) selected Baker for a lump sum/fixed fee contract for architectural and engineering services. Baker was selected by the Division of Engineering and Facilities to provide complete design and construction administration services for the renovation of the first floor of the entire wing of the Office of the Adjutant General (TAG). The Owner requested the need for modernization of approximately 12,000 square feet of existing outdated office space - project elements included new acoustical ceilings, flooring, energy-saving light fixtures, duplex outlets, communications jacks, alterations to the existing floor plan, exterior door replacements, new interior doors and hardware, new wall finishes and asbestos removal.

Lost Creek Train Depot Rehabilitation, Lost Creek, West Virginia. *Town of Lost Creek.* Project Manager. Responsible for the management and coordination of all activities as well as all engineering design. The Town of Lost Creek retained Baker for the planning and design of the rehabilitation of a historic train depot adjacent to the Harrison County Rail Trail. Baker prepared a plan to raise the structure, make repairs to the deteriorated timber, excavate and place the concrete foundation system, then lower the structure to rest on the new foundation. Baker provided construction administration and inspection services as well as periodic site review during construction.

Little Kanawha Bus Facility, Calhoun County, West Virginia. *WV Division Of Public Transit.* Project Manager. Responsible for the civil, site and structural engineering components of the project. Baker is providing architectural and engineering services, landscape architecture, and construction-phase support for a new, 9,900-square foot, pre-engineered, metal and brick bus maintenance and transit operations facility. The 5,100-square-foot administrative area will include offices, a conference room, a money-counting room, and a driver-training room, and the 4,800-square-foot bus maintenance area will include storage for seven buses. The facility will be ADA-compliant and is being designed to achieve LEED® certification. Services include site survey and design, geotechnical testing, environmental compliance, utility coordination, bid documents, bid-phase support, and as-built drawings.

West Virginia Army National Guard - TAG Wing Improvement, Charleston, West Virginia. *State Army National Guard Headquarters.* Project Manager. Engineer of Record responsible for the coordination of all activities. Baker performed complete planning, design, and construction management services for renovations to the Office of the Adjutant General at the State Army National Guard Headquarters in Charleston, West Virginia. Project elements included new acoustical ceilings, flooring, energy-saving light fixtures, duplex outlets, communications jacks, several new wall partitions, exterior door replacements, new interior doors and hardware, new wall finishes and asbestos removal. Baker provided Construction Administration and Inspection services as well as periodic site review during construction.

Michael Baker

INTERNATIONAL

We Make a Difference

**Laura Cox, PLA, ASLA,
LEED Green Associate
Landscape Architect/Planner**

General Qualifications

Ms. Cox is a Registered Landscape Architect with over 30 years of experience in the fields of landscape architecture and land planning. She has knowledge of all phases of design from site analysis and conceptual planning through construction documentation, permitting and administration. Her design experience includes large scale site preparation and grading, drainage analysis, storm water conveyance and detention, and utility and infrastructure design.

Ms. Cox has an extensive background in site and land use planning for counties and municipalities including, feasibility studies, review and evaluation of preliminary and final subdivision plans, special exceptions, rezoning applications, yield studies, special use permits and client representation at public hearings and meetings with civic groups.

Experience

Technical Assistance to Caroline County for Implementation of UDA Requirements. *Virginia Department of Transportation.* Project Planner.

Assisted with conducting or reviewing all aspects of technical analysis to develop Comprehensive Plan, Zoning and Subdivision Ordinance revisions to bring the County into compliance with the Urban Development Area requirements. Baker was also responsible for completing technical memo outlining the transportation demand reductions the UDA developments will bring to the County and VDOT

Marshall University 2012 Master Plan. Michael Baker Jr. Incorporated is currently involved with Smith Group JJR and a team of specialized firms to provide a comprehensive Campus Master Plan for Marshall University. The Master Plan will provide a framework for long- and short-term planning that is clear and flexible – responding to changing needs and conditions as the University continues to evolve. Ms. Cox is part of the Baker Team which is working on various portions of the plan including: Transportation Planning, Existing Building Assessment, Utility Infrastructure, Community Involvement and Site / Civil Support. The Master Plan is scheduled for completion in December of 2013.

KYOVA Long Range Transportation Plan. Laura worked with the Baker team on area wide land use topology and growth pattern documents for the plan update. She also participated in a design charrette held in Huntington where various redevelopment and streetscape improvement scenarios including such criteria as ADA compliance were explored as well as methodologies to accommodate the needs of the City of Huntington and Marshall University.

Years with Baker: 8

Years with Other Firms: 27

Education

B.S., 1978, Landscape Architecture, West Virginia University

Certificate, 1995, Computer Aided Drafting, Putnam County Technical Center

Licenses/Certifications

Landscape Architect, Virginia, 1987

NICET III Transportation-Highway Construction, West Virginia, 1983

Registered Landscape Architect, West Virginia, 2008

Licensed Landscape Architect, New Jersey, 2010

WV AIA Livable Communities Committee. Laura currently serves as the chairman of this community which assists West Virginia communities to realize their dreams of downtown revitalization by beginning the process of identifying their needs and assessing design possibilities. They are currently working on a plan for an overlay district in Parkersburg. Streetscape Improvement recommendations will include creation of ADA compliant crosswalks and curb ramps.

West Virginia Capitol Complex Master Plan, Charleston, West Virginia. *WV Department of Administration.* Project Planner, Ms. Cox assisted in providing the State of West Virginia General Services Division a comprehensive campus-wide master plan for the 55+ acre state capitol campus. Ms. Cox was part of the Baker Team which worked in conjunction with the owner and a team of specialized consultants providing planning elements including master planning, public involvement, document management, facilities planning, and document preparation. Ms. Cox also performed a campus level ADA Compliance report with recommendations on necessary upgrades.

Parsons City-Wide Comprehensive Parks and Recreation Master Plan, Parsons, West Virginia. *Parsons Park Board, Inc.* Landscape Architect. Assisted in the plan preparation and public outreach for this project. Baker prepared a Master Plan of improvements and recommendations for existing and proposed parks and recreation amenities for the City of Parsons, WV. The City, over time, had acquired many parcels of FEMA-condemned properties due to the flood-prone topography of Parsons; in an effort to properly manage existing facilities, yet prepare for the future of the additional facilities scattered throughout the community, this master planning effort was begun. Through a series of public meetings and stakeholder meetings, a final plan was developed with recommendations for ball fields, hiking and biking trails, recreation center, miniature golf course, play structures, picnic facilities, ADA-compliant fishing access, interpretive signage, and landscaping improvements for existing and new park areas.

Ararat River Restoration, Greenway, and Parks Project, Mount Airy, North Carolina. *City of Mount Airy, North Carolina.* Landscape Architect. Assisted in the preparation of construction documents and provided construction administration and construction inspection for three (3) parks along the Ararat River in North Carolina. Baker prepared construction documents and construction administration and inspection services for three parks along the Ararat River in North Carolina: the first park, Riverside Park, includes basketball courts, playground structures, parking areas, a premier soccer field, picnic shelters, nature trails, canoe launch facility, restrooms, fencing, signage and landscaping. Rowe Environmental Park will showcase environmental issues in the park design and construction including an outdoor amphitheater/classroom, picnic facilities, nature trails, parking area, pedestrian bridge to nearby middle school, fishing access and canoe launch facility. The final park, Tharrington Park, includes a premier soccer field, additional soccer fields to create a soccer complex, access road and parking, fitness trail, restroom facility, concessions, and maintenance building.

US 33 Streetscape Improvement Project - Phase II, Mason, West Virginia. *Town of Mason.* Landscape Architect. Assisted in the preparation of construction documents. Baker performed complete detailed design, construction document preparation and construction management services for new sidewalks and storm sewer improvements the Mason Phase II Streetscape Project. The improvements included concrete sidewalks with integral concrete curbs, driveway curb cuts, ADA accessible curb ramps with truncated domes, ladder-style crosswalks, storm sewer improvements, benches and trash receptacles. Baker provided construction administration and inspection services.

Sachin Kalbag, AICP, LEED-GA

Senior Planner

General Qualifications

Mr. Kalbag has 20 years of experience in community revitalization, with expertise in architecture, planning, urban design, master plan agreements, development entitlements, urban wayfinding systems, community and specific plans. Most recently, he was the urban design manager for the Miami Downtown Development Authority, responsible for engaging the City of Miami, Miami-Dade County, and the Florida Department of Transportation in the overall redevelopment of downtown.

Mr. Kalbag started his career working for architectural firms, developing a proficiency in mixed-use development. Leveraging his design skills, Mr. Kalbag transitioned to the San Jose Redevelopment Agency, San Jose, California, as a project manager, and then to the Centre City Development Corporation, a 501.c.3 nonprofit, private organization providing downtown redevelopment and planning services for the City of San Diego, as the senior urban planner and designer. Mr. Kalbag has participated on many complex and diverse projects that included such the extension of light rail, the master planning downtown San Jose and its primary corridors to accommodate greater office and residential density, and managing public and private development that has resulted in the successful revitalization of Little Italy and East Village neighborhoods in San Diego.

Based on his years of private and public sector experience, Mr. Kalbag understands the complexities of gaining public consensus and approvals from city departments, multiple public agencies, and a diverse group of stakeholders.

Non-Michael Baker Project Experience

2014 Downtown Miami Downtown Wayfinding and Signage Program, Miami, Florida. *Miami Downtown Development Authority.* Project Manager. Responsible for project management, maintenance agreements, and approvals from the City and Florida Department of Transportation (FDOT) for a comprehensive signage and wayfinding system that included pedestrian, vehicular, district and gateway signage. Responsibilities also included design review and stakeholder engagement process. \$1.5 million budget. Currently under implementation.

2011 Downtown San Diego Wayfinding and Signage Program, San Diego, California. *Centre City Development Corporation.* Project Manager. Responsible for design, project management, maintenance agreements with private entities, and City approvals for a comprehensive signage system that included of pedestrian, vehicular, kiosk, sidewalk pavers, district and gateway signage. \$1.3 million budget. Implemented in 2016

Years with Michael Baker: 1

Years with Other Firms: 19

Degrees

MArch, 1997, Architecture,
University of California at Los
Angeles

BArch, 1994, Architecture,
California State Polytechnic
University, Pomona

Licenses/Certifications

American Institute of Certified
Planners, Virginia, 027895

LEED Green Associate, [REDACTED]

2014 Downtown Miami Streetscape Manual, Miami, Florida. *Miami Downtown Development Authority.* Project Author and Manager. Responsible for project content and management. The Streetscape Manual implements the Pedestrian Priority Zone Ordinance and provides direction to the City of Miami and private development for the installation of capital improvements in the right-of-way, such as sidewalk finishes, widths, street trees, and sidewalk furniture.

2014 Downtown Miami Pedestrian Priority Zone Ordinance, Miami Florida. *Miami Downtown Development Authority.* Project Team. Responsible for project content and management. In coordination with the City of Miami, Miami-Dade County and Florida Department of Transportation (FDOT), ten objectives were established for improving pedestrian safety and mobility in the public realm. The Ordinance was adopted by the City of Miami and Miami-Dade County.

2011 Downtown San Diego Design Guidelines, San Diego, California. *Centre City Development Corporation.* Project Team Member. Responsibilities included management, developing project content and graphics. Content included comprehensive urban design objectives, design guidelines for buildings, and best practice streetscape standards. Design guidelines are intended to provide guidance to design professionals and developers and to assist city planning staff in their development reviews.

Downtown Community Plan and Centre City Planned District Ordinance Update, Adopted 2006 and Amended December 2011, San Diego, California. *Centre City Development Corporation.* Project Team Member. Responsible for developing urban design framework, ordinance content and supporting graphics.

2011 Centre City Green (Downtown San Diego Sustainability Master Plan) and the Green Building Incentive Program, San Diego, California. *Centre City Development Corporation.* Project Author and Manager. Responsible for project content, management, zoning amendments, and all City approvals. Through a complex stakeholder outreach process that included consensus from the development community, a comprehensive vision for downtown San Diego and a new green building incentive program was established.

Design Review and Development Entitlement Approvals. San Jose and San Diego, California. Project Manager. Entitled over 1,250 residential units, 150 hotel rooms and 500,000 square feet of commercial office space. Responsible for design and environmental review, public presentations and approvals. Coordinated with municipal departments and other agency officials to resolve building issues and coordinate approvals

Kenneth Mobley

Project Manager/Public Engagement Practice Lead

General Qualifications

Mr. Mobley is a transportation planner with experience in all modes of transportation planning, environmental studies, and transit planning work. He currently serves as a project manager for transportation studies and as the corporate practice lead for public engagement in Michael Baker's Alexandria, Virginia office. Mr. Mobley's experience includes all modes of transportation - from simple geometric designs at intersections to complex new highway corridors on new location, as well as freight studies, alternative transportation systems, heavy rail, light rail, bus rapid transit, and airport access studies. As a project manager he has led sub-area studies, corridor studies, planning studies, statewide and regional studies for transportation investments, policy initiatives, comprehensive planning and environmental efforts.

As a public involvement manager, Mr. Mobley has supported clients in a variety of manners, and he specializes in public involvement campaigns for controversial projects. He has served as a client representative and technical resource at over 80 public workshops and at over 225 community meetings and stakeholder groups in his career to date. As a public involvement specialist, he has been responsible for all aspects of the meeting production process - from preliminary site planning, preparing meeting materials, speech writing, staffing, making presentations at the meeting, and follow-up activities such as preparing meeting transcripts and summaries for decision makers. Mr. Mobley is a trained facilitator and has led high-level interactive facilitation services for clients throughout the United States. He speaks nationally at conferences on public engagement, social media and innovative techniques to empower participation in the planning and design process. As an environmental document specialist Mr. Mobley has prepared all levels of environmental documentation, from Categorical Exclusions to large multi-year Environmental Impact Statements. In addition to his project management and public engagement responsibilities, Mr. Mobley also serves as the corporate presentation coach where he helps to create engaging, interesting presentations for the company and clients.

Experience

CT Busway Program Oversight. *Connecticut Department of Transportation.* Facilitator. Responsibilities included leading sessions on project branding, the overall public relations campaign and opening day activities. The 9.4-mile-long busway, which includes 16 new or rehabilitated bridges, will run along inactive and active railroad corridors, and will consist of a two-lane, bus-only roadway and 10 stations that will include sheltered platforms. The ITS system included CCTV, DMS, wayfinder kiosk, hub facilities, and fiber optic backbone.

Domlnon Boulevard Improvements Construction Engineering and Inspection, Chesapeake, Virginia. *City of Chesapeake, Virginia.* Public Involvement Coordinator. Responsible for coordinating and facilitating communications with affected stakeholders. Included traditional public relations and digital strategies. Michael Baker is providing construction engineering and inspection services for a 3.8-mile-long urban project to replace a drawbridge and add approaches and modifications to at-grade intersections to provide a new four-lane limited access highway and a new open-road toll collection facility. The project includes nine bridge structures (four spliced girder units) including 1,532 driven concrete piles, 16 mechanically stabilized earth (MSE) walls (14 wraparound

Years with Michael Baker: 14

Years with Other Firms: 13

Degrees

M.S., 1990, Public Policy and Management/Urban Planning
Carnegie Mellon University

B.A., 1988, Political Science,
Davidson College

abutment walls), four soil nail walls, four gravity retaining walls, and two sound barrier walls. Ground improvements include 637 driven concrete piles. Michael Baker will review shop drawings and other submittals; provide schedule review, notice of intent, and claims analysis; develop and implement a quality assurance quality control (QA/QC) plan; and provide material acceptance and assurance sampling and testing. Michael Baker will also ensure maintenance of traffic and environmental compliance and provide public relations graphic and media support.

NOVA Regional Bikeway and Trail Network Study, Northern Region, Virginia. *Virginia Department of Transportation.* Project Manager. Responsibilities include being the technical project manager for this effort to update the regional bicycle and trail plan in Northern Virginia. Also responsible for providing all activities for this project, including client coordination, quality control and overall development of the plan. Michael Baker provided planning services to complete the 2014 update to the Northern Virginia (NOVA) Regional Bikeway and Trail Network Study, which was originally developed in 2004. Michael Baker assessed progress in implementation of the 2004 study; analyzed latent demand for bicycle infrastructure; completed an analysis of the roadway network to assess the suitability for bicycling; engaged a stakeholder taskforce in reviewing and updating the network plan; solicited public feedback on recommendations and implementation; and developed a report to include a network map, regional plan, and implementation timeline for recommendations.

Engineering Infrastructure Services for Neighborhood Improvements, North Laurel Park Subdivision, Howard County, Maryland. *Howard County Department of Planning and Zoning.* Transportation Planner. Responsible for leading traffic calming efforts for the neighborhood that were designed to improve the flow of traffic within the residential area. Michael Baker provided community planning and conceptual design services for neighborhood infrastructure improvements in the North Laurel Park Subdivision in Howard County, Maryland which included stormwater management, evaluation of sanitary sewer and water distribution systems, streetscapes, neighborhood roads, traffic calming, and a neighborhood park.

Route 7 Corridor Study - N. Cameron Street to Future Intersection of Haggerty Blvd. and Route 37, Winchester, Virginia. *Virginia Department of Transportation.* Technical Advisor. Responsible for managing an on-call assignment for a multimodal corridor study for the Frederick County-Winchester MPO on Route 7. Under an on-call contract with the Virginia Department of Transportation's Multimodal Transportation Planning Office, Michael Baker analyzed the transportation impacts resulting from existing and planned development along the Route 7 corridor in Winchester, Virginia. The study included collecting highway performance measures to determine the corridor's efficiency; studying freight movement via trucks within the corridor; analyzing land use coordination issues; identifying potential bicycle and pedestrian facilities; and determining potential Park-and-Ride lot locations. This was a cooperative project between the local MPO, Frederick County, and the city of Winchester.

U.S. Bicycle Route 1 Corridor Study, Northern Virginia, Virginia. *Virginia Department of Transportation.* Project Manager. Responsible for overall management of route location and signing study for Interstate bicycle route. Michael Baker provided transportation planning services to evaluate U.S. Bicycle Route (USBR) 1. Due to changes in the overall transportation system in Northern Virginia, including bridge and road closures, new construction, and limited public access to military installations, the routing for the USBR 1 needed to be reevaluated to determine a safer, more suitable route. Michael Baker provided preliminary data review, developed base mapping, facilitated stakeholder meetings, prepared recommendations for potential re-routing of USBR 1, submitted an AASHTO application for route alignment, developed a signage plan, and provided signage cost estimates.

Nicole Riley

Associate Architect / Project Manager

General Qualifications

Ms. Riley brings more than 17 years of design and project coordination experience to the project. While at Baker, Ms. Riley has focused most of her time on design and coordination with the client while maintaining a close relationship with the design team, from the early assessment of project planning stages to the construction administration. Ms. Riley's project design experience includes facilities for entrepreneurs, correctional, educational, institutional, military installations, commercial, residential, and religious facilities. She is experienced with the submittal and construction process for various state agencies including the WV State Fire Marshal and West Virginia State Police.

Years with Baker: 1

Years with Other Firms: 16

Education

Bachelor of Architecture, Virginia Tech
1998

Licenses/Certifications

Associate A.I.A.

NJ Drafting Certificate, Sussex Tech

Experience

Multi-Purpose Facility for the West Virginia State Police Academy, Institute, West Virginia
Designer and Project Manager. Responsibilities included site investigation, cost estimate, architectural design and collaboration with geotechnical engineer as well as the West Virginia State Police staff overseeing the project. The facility employs a skylight system in the main gym, intended to provide natural light to the user as well as lowering electricity expense. Special consideration was given to the underground foundation and location of the facility at the Academy.

Glenn Jean Armed Forces Reserve Center/ Military Entrance Processing Station, Glen Jean, West Virginia.
West Virginia Army National Guard/U.S. Department of Defense. Designer and Project Manager. Responsibilities included complete design package and collaboration with staffs from both the state and federal entities for the 110,000 S.F. facility. Special consideration given to force protection, geotechnical challenges, helipad design and location, vehicle repair and petroleum storage, adequate mustering space, as well as medical office spaces.

Economic Development Center, Charleston, West Virginia. *West Virginia State University Gus R. Douglass Extension,* Designer and Project Manager. Responsibilities included: feasibility study, budget development and construction documents and construction administration services for total renovation of a 5,000 S.F. facility. Diverse use of facility lent to consideration for recording studios, digital green studio, office space for entrepreneurs, and public gathering space.

David J. Hilliard, P.E., LEED® AP

Mechanical/Electrical/Plumbing Engineer

General Qualifications

Mr. Hilliard has a wide range of "hands on" design, engineering, and construction experience. From his beginnings as a carpenter he has expanded his professional abilities to a senior engineer for Baker. His recent design experience has included the design of new campus water lines and other service utilities at West Virginia State University, the complex mechanical design of such projects as a large Charleston, West Virginia hospital, a Bus Maintenance Garage and office building for the West Virginia Department of Transportation, an Army National Guard Armory HVAC/Electrical renovation, Master Planning and engineering at the West Virginia Capitol Complex including plumbing renovation design on the historic State Capitol Building. His resume covers over 30 years of real world work in engineering, design, fabrication and construction in the mechanical, electrical and general trades.

Over the years, while practicing his profession, Mr. Hilliard continued his education by studying mathematics, civil and mechanical engineering, finally taking degrees in both mathematics and mechanical engineering. He has continued his professional development through his involvement with ASME, ASHRAE, ASPE, USGBC, and other pertinent organizations

Experience

West Virginia State University - Open-End Architectural/Engineering Services, Institute, West Virginia. 10 year IDIQ. Mechanical/Electrical and Plumbing Designer and Engineer of Record for on demand projects at West Virginia State University. Some recent tasks have included programming, planning, design development, construction documentation, systems evaluations, and feasibility studies and cost estimating. Mapping, evaluation and design services for storm and sewer line systems, a campus wide domestic water loop system design, football field upgrades and overall facility maintenance support as requested by the University. He has also been involved with the development and acquisition of WVDEP permits for both MS4 and Air Perming.

Little Kanawha Bus, Calhoun County, West Virginia. WV Division of Public Transit. Mechanical Engineer. Responsible for the Mechanical, Electrical and Plumbing Design, MEP Document Preparation, and Construction Administration for a new bus maintenance and office facility for Gilmer County. Duties include the design of the vehicle storage, cleaning and maintenance mechanical systems, as well as oil pumping and collection systems. The design of an energy efficient HVAC system for the entire building is also part of his responsibilities. The facility was designed as a LEED® project.

Years with Michael Baker: 6
Years with Other Firms: 20

Degrees

B.S.M.E., 2005, Mechanical Engineering, West Virginia University Institute of Technology

B.S., 2002, Mathematics and Science, West Virginia State College

Licenses/Certifications

Professional Engineer, West Virginia 2011

LEED AP, bd+c, 2010

Professional Affiliations

American Society of Plumbing Engineers

American Society of Heating, Refrigerating, and Air-Conditioning Engineers

American Society of Mechanical Engineers

Good News Mountaineer Garage, Charleston, West Virginia. Mechanical Engineer. Responsible for the Mechanical, Electrical and Plumbing Design, MEP Document Preparation, and Construction Administration for newly renovated Auto Repair garage and administrative office facility for this non-profit organization. The Good News Mountaineer Garage accepts donations of vehicles that are repairable for a reasonable amount of money. These donated cars are then distributed to families with low incomes for transportation to work.

West Virginia State Capitol Restroom Renovations. *State of WV General Services Division.* Mechanical Electrical and Plumbing Engineer. Mr. Hilliard provided the State of West Virginia General Services Division a comprehensive MEP plan for the renovation and renovation of the 33 restrooms of the West Virginia State Capitol Building. He helped provide design, construction sequence, and scheduling recommendations. And will provide Construction Administration during construction

Army National Guard Headquarters Renovations, Charleston, West Virginia. *State Army National Guard Headquarters.* Mechanical Engineer. Responsible for all mechanical design oversight and construction management. Baker performed complete planning, design, and construction management services for renovations to the Office of the Adjutant General at the State Army National Guard Headquarters in Charleston, West Virginia. Project elements included a complete renovation and replacement of the HVAC system with a Loop Heat Pumps, new acoustical ceilings, flooring, energy-saving light fixtures, several new wall partitions, new interior doors and hardware, new wall finishes and asbestos removal. Baker provided Construction Administration and inspection services as well as periodic site review during construction.

Advanced Individual Training Barracks and Company Operations Facility, Fort Gordon, Richmond, Jefferson, McDuffie, and Columbia Counties, Georgia. *U.S. Army Corps of Engineers, Fort Worth District.* Mechanical Engineer. Responsible for exhaust & outdoor air system review and development. Baker served as the designer of record for the design-build for a new, design-build, 93,000-gross-square-foot advanced individual training barracks and a three-story training barracks that is designed to house 300 single soldier trainees. The facility is designed to meet achieve Gold LEED® rating. Baker's services included architectural, engineering, landscape, and interior design services.

Other pertinent experience

Heart and Vascular Center - CAMC Memorial Hospital, Kanawha City, West Virginia. Mechanical Engineer. Performed design calculations, layout of Plumbing, HVAC ductwork, piping and components for three floors of the Clinical Teaching Center; Lobby, Cath Labs and patient rooms. This work was all done in affiliation with BSA Life Structures

Fairmont State University, Student Activities Center; Fairmont West Virginia. For this project, Mr. Hilliard worked on the HVAC Design, coordination and construction of the student recreation center for Fairmont State. The HVAC systems included large packaged rooftop units with VAV zone control, a pool area with fabric duct system, locker room exhaust, exposed spiral ductwork in exercise and gym areas and a building smoke evacuation system.

Ashland Community and Technical College; Ashland, Kentucky. Mr. Hilliard worked on Design Evaluation and Coordination of the Medium Pressure VAV Mechanical System. He prepared shop drawings and coordination drawings. His duties also included Construction Administration.

Mountain State University School of Business and Applied Technologies; Beckley West Virginia. Mr. Hilliard worked on Design Evaluation and Coordination of the Mechanical System. He prepared shop drawings and coordinated construction.

APPENDIX 2
PROJECT PROFILES



West Virginia State Capitol Campus Master Plan

Charleston, West Virginia

The West Virginia Capitol Campus was created following the vision of Cass Gilbert, one of America's most significant architect of the first half or the 20th century. The Campus Plan and the Capitol Building represent his most mature work, as they were conceived and executed towards the end of his career and life.

Following his death in 1934, his son, Cass Gilbert Jr., continued his father's vision. Later additions and changes to the campus have shaped the site in different directions since the initial plan. A series of campus wide plans and recent additions and changes of the campus have attempted to address current needs on a piecemeal basis. Today, the State of West Virginia is facing a series of pressing needs and a new reality in a post 9-11 world, and is seeking to:

- Address the needs of the government and its important campus in a comprehensive and holistic manner
- Capture the essence of Cass Gilbert's original vision and design
- Create a framework for addressing future needs, and
- Recommend specific project that can begin to implement the recommendations of the plan.

Client

State of West Virginia
Department of Administration
General Services Division
Building 1, Room MB60
1900 Kanawha Boulevard, East
Charleston, West Virginia 25305

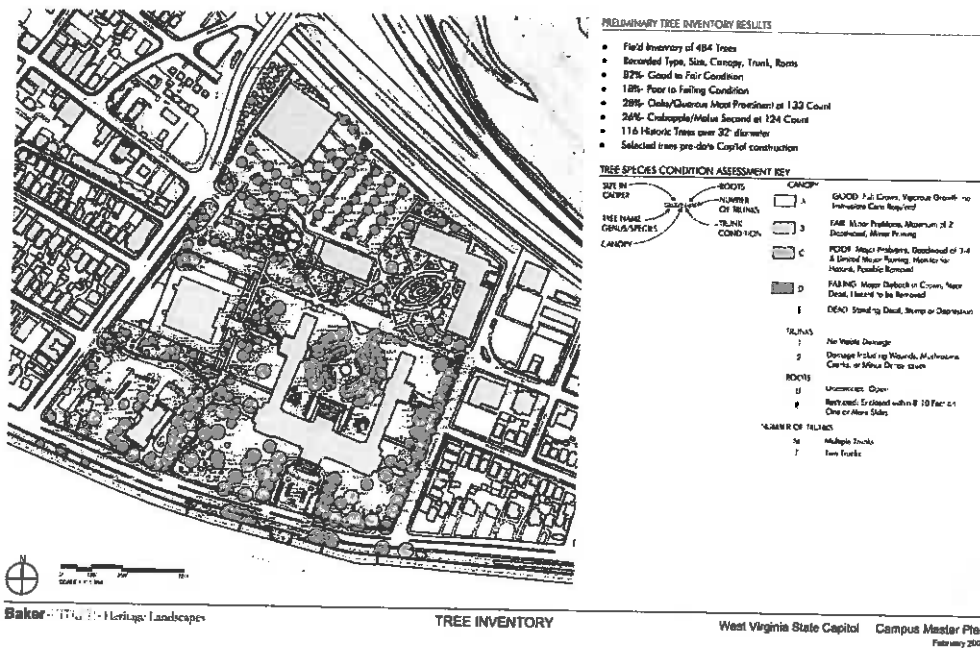
Mr. Robert Krause, AIA, PE
304-558-9018

Contract Completion Date

Estimated: 2009

Baker's Role

- Master Planning
- Architecture
- Engineering
- Cost Estimating



The Master Plan is to be prepared in a collaborative manner, engaging a wide range of government leaders, stakeholders, users and other entities. The engagement of all of those groups of interested parties will include several levels of communication. Items to be addressed in the Master Plan include:

- General Campus Planning
- Programming Planning
- Historic Research
- Pedestrian Flow & Accessibility
- Parking
- Security
- Utilities and Infrastructure
- Hazardous Materials
- Future Growth



West Virginia State Capitol Restroom Renovations *Charleston, West Virginia*

Baker led a team of experts in a planning study for the restoration or renovation of 31 restrooms in the West Virginia Capitol Building. The planning study was intended to assess the facilities and their conformance to current code requirements and code-required capacities, compliance with Americans with Disabilities Act (ADA) requirements, quantification of the building occupancy during normal and peak periods, and an evaluation of gender distribution of restrooms within the capitol. The infrastructure of the plumbing and associated systems were also assessed in the course of the study including; water and sewer, fire protection, ventilation, electrical and structural as it related to the restrooms.

The capitol building was built in three phases between 1925 and 1932, and is on the National Register of Historic Places.

The study and subsequent design addressed the design framework for the renovation of the selected restrooms, provided an overall project cost, and propose a logical sequence of design, construction, and schedule of implementation over three years. The study portion identified and verified physical characteristics, including room layouts; fixture counts; location of all mechanical, electrical, and plumbing (MEP) devices; current level of ADA compliance; and location and condition of vitrolite and carrara glass panels. The study also included an analysis of building population issues, building code issues, and the potential impacts of construction.

The findings and recommendations were presented and accepted, and a complete set of construction documents were developed with for construction sequencing and scheduling. The final plan incorporated the client's comments in the schematic and design development documents. The project is currently awaiting funding from the State.

Client

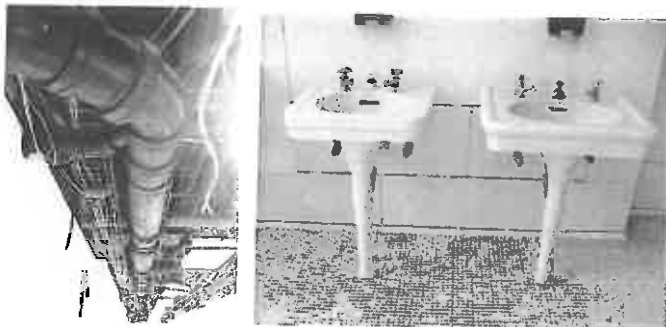
State of WV General Services
Division
Department of Administration
1900 Kanawha Boulevard East
Building 1, Room MB-60
Charleston, WV 25305

Completion Date

Awaiting funding

Baker's Role

- Planning
- Architecture
- Mechanical Engineering
- Electrical Engineering
- Plumbing
- Fire Protection
- Structural engineering



Keystone Corridor Improvement Program

Harrisburg to Philadelphia, Pennsylvania

The Keystone Corridor Improvement Program is a joint effort by the department's Bureau of Public Transportation, Amtrak, and the Southeastern Pennsylvania Transportation Authority (SEPTA) to improve the high-speed rail corridor between Harrisburg and Philadelphia to accommodate all-electric train service with top speeds of 110 miles per hour, 90-minute express service for some trips, and an increase from 11 to 14 weekday trains.

Amtrak's Keystone Line is a 104-mile passenger train route that runs between Harrisburg and Philadelphia, and connects to SEPTA's R-5 line and provides a direct connection to New York City. The Federal Railroad Administration (FRA) has designated the Keystone Line as one of 10 U.S. high-speed rail corridors, which has made it eligible for federal funding for a wide range of improvements under the American Recovery and Reinvestment Act and other grant programs.

Planned Improvements include track installation; rehabilitation of various bridges, buildings, and culverts; communication and signal upgrades; and upgrades to the power-generating stations along the Amtrak right-of-way.

Under a five-year open-end agreement, Michael Baker provided program management, engineering services, planning analysis and reporting, and construction management to support the Keystone Corridor Improvement Program. The projects included the planning, design, or construction management for the rehabilitation of five passenger stations along the corridor. The diversity of the projects, the deteriorated condition of several of the passenger rail stations, and the need to preserve some of the stations' historic features while providing updated passenger amenities posed major challenges. Other challenges involved coordination of large stakeholder and community groups with diverse interests.

Public Involvement

Michael Baker held local public design charrettes and public meetings to gather input and generate consensus within the communities in which Michael Baker was designing renovations and improvements to train stations. Michael Baker also placed brochures regarding specific projects at the train stations. Michael Baker assisted some of these communities in taking advantage of the station improvements by developing streetscapes that complemented the station design themes and developing transit-oriented neighborhoods to optimize access to the passenger rail service.

Michael Baker developed a public website, <http://www.planthekeystone.com/>, to provide overviews of all the projects along the Keystone Corridor and to elicit public comment. Michael Baker hosted and maintained the website, which included an events calendar, information regarding each station rehabilitation project, links to related news articles, and a blog that invited comments from readers.

Signage Master Plan for the 30th Street Station

As a subconsultant, Michael Baker conducted an evaluation of passenger connectivity at Amtrak's 30th Street Station in Philadelphia, and provided recommendations for wayfinding improvements. Michael Baker developed a connectivity signage master plan for the 30th Street Station in Philadelphia to ameliorate significant deficiencies in signage to facilitate passenger wayfinding.

Client

Toby Fauver
tfauver@pa.gov
717-787-8197
Pennsylvania Department of
Transportation, Central Office
Commonwealth Keystone Building
400 North Street, 7th Floor
Harrisburg, Pennsylvania 17120

Completion Date

Estimated: 2013
Actual: 2013

Michael Baker's Role

- Program management
- Planning
- Architecture
- Engineering design
- Landscape architecture
- Environmental engineering
- Streetscape design
- Signage and wayfinding design
- Grant administration
- Construction management
- Regulatory agency coordination
- Stakeholder coordination
- Public involvement

Michael Baker INTERNATIONAL

We Make a Difference

The 30th Street Station is Philadelphia's main passenger rail station and is one of the busiest rail stations in the United States, serving Amtrak, SEPTA, and New Jersey Transit trains. Constructed from 1929 to 1933, it is listed on the National Register of Historic Places. Amtrak owns the 562,000-gross-square-foot station, which houses some of Amtrak's corporate offices.

Michael Baker developed a system for evaluating and screening improvement options, leading to suggestions for improving connectivity in and around the station, and developed a prioritized list of improvement options with cost estimates, which was tied to a recommended timeline for implementation. Michael Baker's responsibilities for this evaluation included a site visit, passenger survey, and connectivity audit; identification of evaluation and screening criteria; development of improvement options for identified deficiencies; an evaluation and planning workshop; cost estimates and targeted research; a draft action plan; and a final action plan and report.

Upon completion of the action plan, Michael Baker developed, designed, and implemented a signage master plan, which focused on establishing a single, distinct, visual language for the station, and included primary and secondary gate and stair identification signs; primary and secondary directional signs for station facilities, such as gates, ticket windows, taxi stands, etc.; directional signs for destinations outside the station; and site-specific security and regulatory signs.

Value-Added

Michael Baker's knowledge of the corridor, familiarity with the client's policies, and thorough understanding of federal transit and environmental regulations have enabled Michael Baker to complete the task orders on fast-track schedules, saving time and expenses for the client.



Revitalization of Martin Luther King Jr. Avenue Washington, D.C.

Michael Baker and David Volkert and Associates (Volkert) are developing the design and the construction documents for approximately one mile of streetscape improvements in Washington DC. The project area includes Martin Luther King Jr. Avenue (MLK Avenue), Good Hope Road, W Street SE, and Howard Road. As part of the design effort, Michael Baker will incorporate several design opportunities that are unique to the project area into the overall streetscape design. These include:

- finding areas where sustainable design solutions can support green infrastructure;
- integrating art with streetscape elements;
- developing a wayfinding system for pedestrians, transit users, and vehicle drivers;
- providing accessibility and connectivity from surrounding areas.

Sustainable green infrastructure involved the creation of several bioretention cell configurations. As shown on the figures on the next page, three cascading bioretention cells were placed in series to enhance stormwater quantity and quality benefits. Another bioretention cells was placed in a bumpout.

In order to improve bicycle movement through the project area, the team identified alternative bicycle routes to and from MLK Avenue, bicycle storage facilities and signage. The team is designing the streetcar infrastructure, the surface treatment, and all other design elements to help manage traffic speeds and create a pedestrian friendly environment. Transit stops are designed to maximize space for trees, integrate art, display the historic context of the site, and maintain clear lines of sight and proper parking for business activities. Design challenges involving the streetcar infrastructure include street trees, signage system, and street lighting coordination with the overhead wire system necessary to power the streetcars.

Client

Oliver Boehm
Volkert & Associates Engineering, PC
5028 Wisconsin Avenue, NW
Washington, D.C. 20016

Completion Date

Estimated: 2010
Actual: 2010



Bicycle and Pedestrian Studies

Statewide, New Jersey

The Office of Bicycle and Pedestrian Programs, Division of Systems Planning and Research contracted Michael Baker in April of 2004 to provide professional services for bicycle and pedestrian project reviews, scoping assistance, field investigations and planning studies.

The Scope of Work for this agreement included:

- Reviewing active design projects to ascertain compliance with the Department's Bicycle and Pedestrian Policy and Guidelines, and where necessary, recommend specific modifications to achieve compliance.
- Reviewing project proposals during scope development to determine the most suitable means to address bicycle and pedestrian needs and opportunities.
- Conducting field investigations to evaluate concerns or potential access and safety barriers to bicycle and pedestrian travel
- Performing concept development studies to identify solutions to bicycle and pedestrian mobility and safety needs, and to capitalize on opportunities.
- Performing feasibility studies and other planning studies related to bicycle and pedestrian circulation.
- Administering local and county bicycle and pedestrian planning studies, identifying approaches to improving circulation, and developing solutions or project concepts to enhance access and safety.
- Developing and/or assisting in the development and implementation of public involvement.
- Preparing professional development materials.

The Task Orders listed below were assigned to this agreement.

Task Order 1: Bicycle and Pedestrian Scoping Activities

Michael Baker performed bicycle and pedestrian scoping activities including: field assessments, problem statement investigations, confirmation of deficiencies, outreach and coordination with pertinent stakeholders, identification of recommended bicycle and pedestrian facility improvement measures and preparation of appropriate report documents. These tasks were performed as pertinent to select, study locations.

Task Order 2: Route 31 Pedestrian Mobility Study (Complete and Closed)

Michael Baker performed a pedestrian mobility study on Route 31 and adjacent areas in the Boroughs of Glen Gardner and Hampton, Hunterdon County. Michael Baker investigated existing pedestrian facilities and deficiencies on Route 31. Pedestrian crossing potential for existing and anticipated conditions was screened to identify locations for enhanced pedestrian facilities. Physically existing barriers to pedestrian mobility were identified and recommendations to upgrade and enhance the facilities were provided.

Client

Sheree Davis
sheree.davis@dot.state.nj.us
609-530-6551
New Jersey Department of
Transportation (NJDOT)
1035 Parkway Avenue
P.O. Box 600
Trenton, New Jersey 08625-0617

Completion Date

Estimated: 2008
Actual: 2008

Michael Baker's Role

- Bicycle and pedestrian project reviews
- Scoping assistance
- Field investigations
- Concept development and other planning studies
- Local planning assistance studies

Task Order 3: Lumberton Bicycle and Pedestrian Study - Phase I

Michael Baker conducted a Traffic Calming and Bicycle and Pedestrian Mobility Investigation for Bobby's Run Boulevard and a Circulation Assessment of the Bobby's Run/Lumberton Middle School in the Township of Lumberton, Burlington County, as part of a two-phased Local Planning Assistance Study. The purpose of Phase I was to address motor vehicle speed and volume, as well as bicycle and pedestrian concerns on Bobby's Run Boulevard and traffic volumes and queuing on Dimsdale Drive and on the roadways within the school complex.

Task Order 4: Lumberton Bicycle and Pedestrian Study - Phase II

Michael Baker performed a Bicycle and Pedestrian Circulation Study in the Township of Lumberton, Burlington County as part of a two-phased Local Planning Assistance Study. The purpose of Phase II was to assess existing conditions, identify physical deficiencies and potential opportunities, and develop and evaluate proposed treatments for improving bicycle and pedestrian circulation throughout the Township of Lumberton.

Task Order 5: NJ Bicycle and Pedestrian Master Plan – Phase 2 Training

Michael Baker assisted in the training on the methods, tools, and data assembled in Phase 2 of the Bicycle and Pedestrian Master Plan.

Task Order 6: The College of New Jersey Multi-Modal Access & Mobility Study

Michael Baker performed a Multi-Modal Access and Mobility Study at The College of New Jersey (TCNJ) in Ewing Township, Mercer County. The purpose of this Study was to assess existing conditions and identify deficiencies. Michael Baker will also identify potential opportunities and develop and evaluate proposed treatments for improving bicycle and pedestrian access and mobility both on and immediately off campus.

Task Order 7: Route 440/Route 1&9 Truck Bicycle and Pedestrian Tier II Screening

Michael Baker performed bicycle and pedestrian concept development activities for select locations on the Route 440/Route 1&9 Truck corridor in Jersey City, Hudson County. Michael Baker also performed a Tier II Screening on bicycle and pedestrian improvement concepts developed as part of this Study and in previous study efforts.

Project Features

- Reviewing active design projects
- Reviewing project proposals during scope development
- Conducting field investigations
- Performing concept development studies
- Performing feasibility studies and other planning studies
- Administering local and county bicycle and pedestrian planning studies
- Identifying approaches to improving circulation
- Developing solutions or project concepts
- Developing and/or assisting in the development and implementation of public involvement
- Preparing professional development materials

Town Branch and Clingman Forest Greenways, Five Points Roundabout River Arts District, Asheville, North Carolina

Michael Baker is providing engineering services for the Town Branch and Clingman Forest greenways east of the French Broad River. Michael Baker's services include geographic information system (GIS) mapping; graphics; wayfinding; pavement marking and signage; utility coordination; structural design; trail vertical alignment, details, and cross sections; cost estimate assistance; environmental documentation; and public and stakeholder outreach support.

The greenways are part of an initiative to develop a 15-mile system of 12 interconnected greenway corridors. Town Branch Greenway will provide two miles of multiuse asphalt trail going through historic neighborhoods and paralleling an urban creek once called, and still locally known as, "Nasty Branch." The Clingman Forest Greenway will begin at a city park and drop grade down to the river district, then extend 0.5 miles to lay the foundation for connections to housing, schools, and commercial and recreational destinations. The projects are funded by a Transportation Investment Generating Economic Recovery (TIGER) grant from the U.S. Department of Transportation. Michael Baker is providing engineering services for the projects as a subconsultant to a landscape architecture and urban design firm.

The goal of these projects is to create pedestrian corridors that enhance neighborhood safety and vitality through the integration of transportation, recreation, environmental education, infill development, and sustainable landscape design.

Michael Baker performed an existing-conditions evaluation at each site and compiled city, county, and state information regarding underground and overhead utilities, bicycle and pedestrian transportation plans, road and utility rights-of-way, environmental constraints, and other design data into a GIS database. Michael Baker also performed detailed field surveys of wetlands, streams, and other environmental conditions. Michael Baker is responsible for preparing National Environmental Policy Act (NEPA) documentation for the projects.

Michael Baker was part of constraints analyses, project visioning, and alignment planning. Michael Baker conducted engineering analyses and prepared design plans for multiuse path alignment, signage and wayfinding plans, traffic crossing treatments, grading, ADA-compliant profile design, bridge and retaining walls, and stormwater management. Michael Baker coordinated geotechnical testing and assisted with erosion and sediment control design. Michael Baker is also preparing wayfinding maps and graphics support.

Client

Al Kopf
828-259-5838
City of Asheville
Public Works Department
P.O. Box 7148
Asheville, North Carolina 28802

Completion Date

Estimated: 2014
Actual: 2014

Michael Baker's Role

- Existing conditions evaluations
- GIS and CAD mapping
- Signage and wayfinding plans
- Traffic planning
- Utility coordination
- Survey and geotechnical coordination
- Trail alignment planning and design
- Grading and profile analysis and plans
- Bridge and retaining wall design
- Environmental documentation
- Stormwater management
- Maps and graphic layout





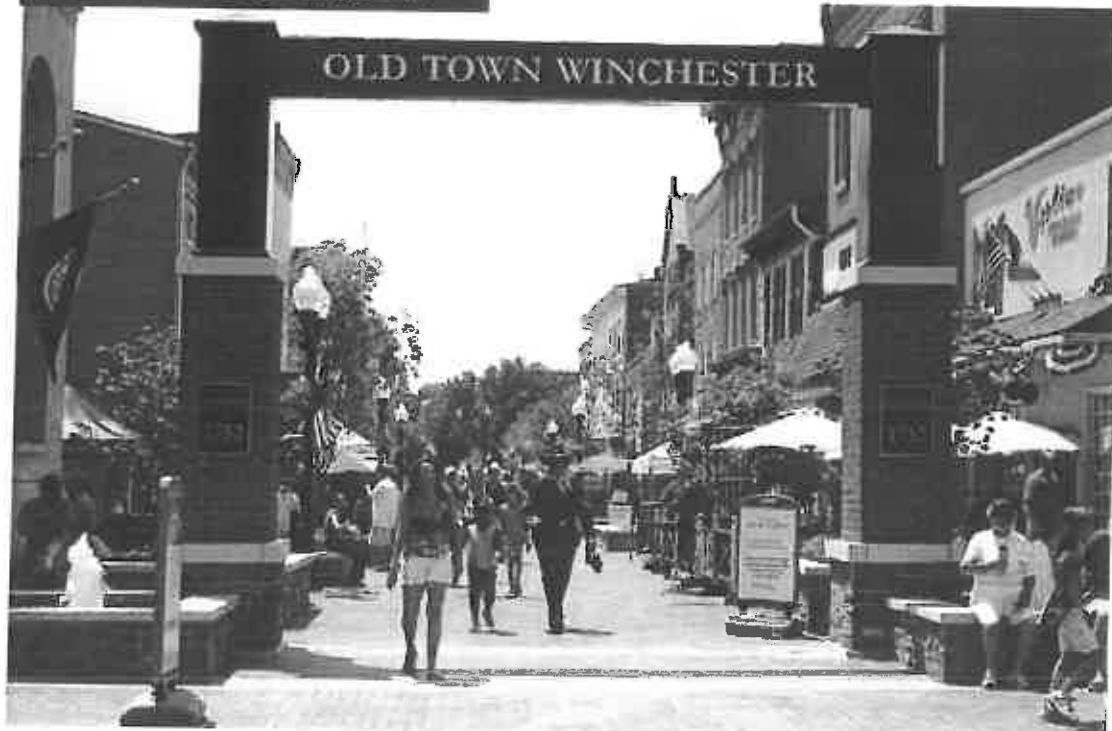
WINCHESTER PEDESTRIAN MALL

City of Winchester, VA

The Winchester Pedestrian Mall along Loudoun Street in Old Town Winchester is a complete revitalization of an existing pedestrian only commercial district. Located along Winchester's historic core, the pedestrian mall had started to show signs of deterioration both above and below grade. Michael Baker's scope included complete utility and storm water replacement within the mall, and the addition of 3 monumental gateways, fountains, and ice rink along with new paving, seating, lighting, and planting. Services also included public meetings, SketchUp modeling, presentations and open house opportunities for the community to provide input and ask questions of the design team.



Michael Baker was honored to receive an **ENR Merit Award** for the Winchester Pedestrian Mall design in 2014.



APPENDIX 3 REFERENCES

Each of the Project Profiles found in Appendix 2 lists Baker's client and contact information for your use as a reference. Additionally, we offer the following diverse list of past or current clients and contact information:

- **Good News Mountaineer Garage**
1637 4th Avenue
Charleston, WV 25387
Ms. Asley Orr, Executive Director
(304) 344-8445
- **West Virginia State University**
P.O. Box 1000
Institute, WV 25112-1000
Mr. Marvin Smith, Facilities Director
(304) 550-2839
- **West Virginia Department of Transportation – Division of Highways**
1900 Kanawha Boulevard East,
Building 5, Room A-109
Charleston, WV 25305
Mr. Ryan Burns, Grant Administration Project Manager
(304) 558-3304
- **City of Nitro**
2009 20th Street
Nitro, WV 25143
Honorable David Casebolt,
Mayor
(304) 419-3322
- **City of Winfield**
3426 Winfield Road
Winfield, WV 25213
Honorable Randy Barrett,
Mayor
(304) 586-2122

