



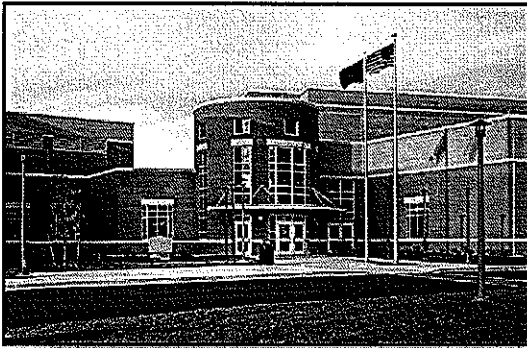
**A-E Services for the new
Joint Operations Facility
WV Army National Guard
Charleston, West Virginia**



State of West Virginia

RFQ Number: DEFK11028

March 15, 2011



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WV PURCHASING
DIVISION



March 15, 2011

Ms. Tara Lyle
Department of Administration
Purchasing Division, Building 15
2019 Washington Street, East
Charleston, WV 25305-0130

Re: **RFQ Number DEFK11028** - Expression of Interest
WV Army National Guard - Joint Operations Center
Charleston, West Virginia

Dear Ms Lyle:

Paradigm Architecture is pleased to respond to the Request for Expressions of Interest to provide professional architectural and engineering services for the design of the new Army National Guard Joint Operations Center. Paradigm Architecture of Morgantown, WV has teamed with Grimm + Parker Architects and All Hands Consulting, a **National Expert in Comprehensive Emergency Management Planning and Design**, to provide the combined skills, experience and expertise that we believe will be required to make this important project a success for the West Virginia Army National Guard.

Our associate architect, *Grimm + Parker Architects*, is a 70-person regional architecture firm recognized for the **exceptional quality of their construction documents, quality control processes** and detailing on **projects of the same construction type** as the Joint Operations Center. Led by Principal-in-Charge Ken Jones, AIA, LEED AP, Grimm + Parker brings four decades of experience designing and detailing large, complex institutional facilities. With 50 architects on staff, Grimm + Parker will enhance our team's capabilities, provide additional staffing as needed, perform quality control reviews and support the Paradigm team as we work with you to successfully deliver a **high-quality and well-designed Joint Operation Center**.

We are extremely excited to have on our team *All Hands Consulting*, led by Mr. Steve Davis, a National Expert in Emergency Management. All Hands has worked with over **140 federal, state, local and private sector organizations** across the United States including FEMA, the Department of Veterans Affairs and the Executive Office of the President. They are currently working with the **West Virginia School Building Authority** to perform School Safety and Vulnerability Assessments for every school in our State. Because of their recognition as Emergency Management and EOC experts, All Hands Consulting was invited to serve as a **contributing source of expertise for the development of the DoD's UFC 4-141-04**, the document used by the United States Military as a guideline for planning and designing all of their Emergency Operation Centers.

In addition to the qualifications described above, we are honored to have as a member of the Paradigm team LT Paul "Wes" Ruggles, CEC, USN, AIA who will be supporting the project team as a lead Architect with Grimm + Parker. LT Ruggles is an active CEC Officer in the US Navy Reserve and is **Dual Warfare Qualified**, having served two combat tours: Iraq as an IA with the Marines in 2006 and Afghanistan with the Navy in 2010. **While in Afghanistan, LT Ruggles coordinated the design and construction of several relevant facilities including Tactical Operations Centers and Joint Combat Operations Centers for the US Army.**

We believe that the Paradigm team is uniquely suited to work with the West Virginia Army National Guard to design this important project and we feel that we have brought together the precise skills, experience and expertise required to make the new Joint Operations Center a success. We appreciate your consideration of our qualifications and would be pleased to answer any questions and further participate in the interview process.

Sincerely,

A handwritten signature in black ink, appearing to read "Paul A. Walker".

Paul A. Walker, AIA, President
Paradigm Architecture

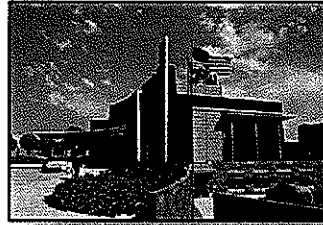


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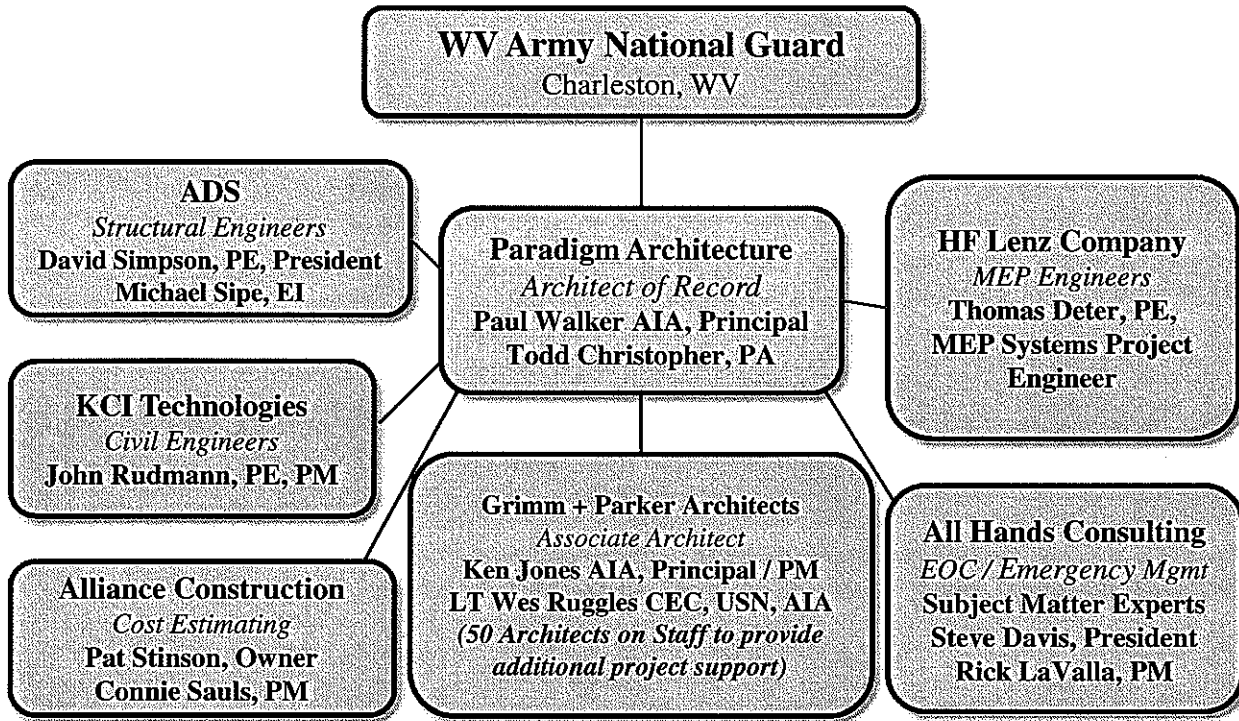
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DESIGN TEAM CAPABILITIES – ORGANIZATIONAL DIAGRAM



DESIGN TEAM RELATIONSHIP

Paradigm Architecture of Morgantown, West Virginia will be the Architect of Record, the Primary Point of Contact for this project and will hold the Prime Contract with the National Guard for the new Joint Operations Center. We have assembled a design team customized for your project to perform Architectural, Civil, Structural, MEP and Cost Estimating Services. We are also excited to be able to bring All Hands Consulting on board and we are confident that **their global perspective and depth of knowledge in Emergency Management and EOC design will greatly benefit this project.** Paradigm will hold all subcontracts with our consultants.

Flow of Information - All correspondence, questions and other information will be sent to Paradigm. We will then distribute items to the appropriate team member. Answers or supplementary information will be sent from the team member back to Paradigm to be returned to the National Guard. From the Guard's perspective, the entire process will be seamless.

The Right Team with the Right Expertise - The benefit of selecting an Architecture firm and a hand-picked design team is the Architecture firm's **ability to assemble a team of experts custom tailored to the exact needs of your project.** For the Joint Operations Center, we believe we have done exactly that. With our core West Virginia design team supported by Grimm + Parker's experience and vast capabilities to help meet the logistical needs of this project and All Hands Consulting's National Expertise in Emergency Management and Emergency Operations Center design we truly feel that **we have put together the right team with the right experience to make this project a success for everyone involved.**



BACKGROUND & EXPERTISE

Paradigm Architecture - Was founded on the idea that our firm will set the example of what Clients should expect when working with an Architecture Firm. Paradigm Architecture opened our Morgantown, West Virginia office in 2002. Our current staff of eleven includes five registered architects, one intern architect, three CAD/BIM technicians, and two administrative assistants. We utilize the most current technology including AutoCAD, Revit, 3D site and building rendering programs, and Spec-link specifications software.

Since opening our office, Paradigm Architecture has gained experience in a broad range of building types and size of projects. Our work includes governmental, educational, and institutional projects. We are proud to have been involved in numerous projects which have been honored with **Excellence in Construction awards by the Associated Builders & Contractors**. Some of these projects in the past few years include:

- 2010 – Morgantown Event Center, Morgantown, WV
- 2010 – General Services Administration USDA Office Building, Morgantown, WV
- 2010 – West Virginia University Transportation Center and Garage, Morgantown, WV
- 2007 – Waterfront Marina, Morgantown, West Virginia
- 2007 – Chestnut Ridge Church, Morgantown, West Virginia

We look forward to working with the National Guard on this important project and demonstrating to your organization our commitment to providing the highest quality service to our Clients.

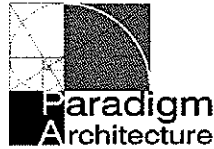
Grimm + Parker Architects – Is a comprehensive architectural design firm based in Calverton, Maryland. Organized in 1972, they have become one of the largest architectural firms in the Washington, DC Metropolitan area. Their 70-person staff includes 50 architects. During the past four decades, Grimm + Parker has experienced steady growth in project size, expertise, technical capability and sustainable design. They were recently ranked as the **#5 Top Green Design Firm in the Mid-Atlantic Region for 2010**.

As a recognized regional leader in the design of institutional architecture, Grimm + Parker’s success is well represented by **over 200 design awards and numerous repeat clients**. Their earliest clients from over 35 years ago still award projects to Grimm + Parker annually. Their knowledgeable staff brings a great deal of diverse experience to every project with **in-house expertise in the following**:

- Government / Military Facilities
- Libraries / Information Centers
- Recreation Centers / Wellness Centers
- Educational / Academic Buildings
- BIM / 3D Modeling & Rendering
- Sustainable Design / LEED Certified Buildings

Established processes and procedures combined with a talented staff enable Grimm + Parker to produce high quality designs and construction documents without sacrificing the personal service that they are known for. The quality of their construction documents and their ability to work collaboratively with all members of the team has resulted in Grimm + Parker being named the **“Architectural Firm of the Year”** for two of the past four years by the Washington, DC Metropolitan Chapter of the Associated Builders and Contractors.

Their mission **“Creating Together Meaningful Architecture + Client Success”** is not just words on their letterhead, but rather a way of practicing architecture that informs everything they do. The result is an enthusiastic, talented group of professionals that enjoy their work and are focused on making each project a success for the Client, their internal customers as well as the people who will use the facility.



BACKGROUND & EXPERTISE

HF Lenz Company – Has been providing a full range of engineering services for building systems, infrastructure, and industry for over 65 years. Utilizing state-of-the-art software, our multi-discipline engineers collaborate to design award-winning projects for numerous Fortune 500 companies and high-profile clients throughout the United States. **We currently have 175 employees, including 44 Professional Engineers licensed in a total of 50 states and DC and office locations in Johnstown, Pittsburgh, and Erie, Pennsylvania.**

The team that will serve on this contract is comprised of dedicated, multi-discipline individuals, many of whom have been working together for almost a decade. Together they have taken on the challenges of numerous high profile, complex projects and have derived workable, cost-effective solutions that have met the objectives of the client. H.F. Lenz Company has provided engineering services for **\$75 million of construction for the Baltimore Corps of Engineers over the past 20 years including 7 indefinite delivery-type contracts and 11 new reserve centers, several of which were design/build projects.** We have held six (6) previous IDTC's for Letterkenny under which we have completed numerous projects requiring a variety of engineering expertise. The company's extensive experience designing systems for a variety of critical facilities includes: Police Departments, 911 Centers, Homeland Security Facilities, Mission Critical Facilities & Operations Centers.

Allegheny Design Services (ADS) - ADS was established by David Simpson, P.E., MBA, in 2002 as a result of a need in North Central West Virginia for reliable structural engineering services. **ADS utilizes a combination of office technology and a motivated staff to deliver projects typically up to \$25 million in construction value.** We have completed design work for over \$300 million in construction since our inception. Our clients include architects, contractors, developers, attorneys, and insurance companies.

Allegheny Design Services is a consulting engineering firm specializing in structural building design and building analysis. Dedicated to serving West Virginia and the surrounding region, ADS recognizes the need for reliable and full service structural engineering support. ADS provides all phases necessary for the successful completion of a building project including schematic design studies, design development, construction documents and specifications, and construction administration. We currently hold licenses in West Virginia, Pennsylvania, Maryland, Virginia, District of Columbia, South Carolina and Ohio. **ADS's experience exceeds twenty-five years in the Design and Project Management** of Commercial Facilities, Industrial Facilities, Institutional Facilities and Educational Facilities. Building systems delivered by ADS include structural steel, reinforced concrete, precast concrete, and structural timber. ADS currently utilizes the latest engineering design and BIM software for the development of project work.

KCI Technologies - Is one of the nation's leading full-service engineering firms and is consistently ranked among the top 100 engineering firms in the country by Engineering News Record. With a professional staff of engineers, planners, surveyors, and construction managers, they offer a broad range of engineering services, including civil, structural, transportation, environmental, hazardous waste, electrical, telecommunications, and soils.

KCI has been working throughout the state of West Virginia for more than 10 years and is familiar with the conditions and infrastructure all around the State. Their local office has a wide range of experience working with various state agencies, as well as private developers and contractors including WVDOH and USDA Rural Development. KCI's engineers understand and advocate for the needs of rural communities and public service districts. They have the knowledge to aid the National Guard in all aspects of this project including but not limited to preliminary study, preliminary design, final design, bidding services and construction administration.

The firm's integrated approach to automating design, drafting, documentation, and presentation minimizes costs, facilitates coordination among engineering disciplines, and expedites the production of high-quality documents.



RESOURCES AVAILABLE FOR COMPLETING THIS PROJECT

Paradigm Architecture – Is conveniently located just a short distance from Charleston. Our staff includes five registered architects and support staff. The team we have proposed for this project is **highly qualified and will stay with the project from beginning to end**. Paradigm's talented architects have completed award-winning projects of various sizes and complexity with construction values up to \$35M.

However, as previously indicated, we feel that this project is so important to the State of West Virginia that we believe it is best to supplement our own resources by teaming with a larger architecture firm to ensure that the combined depth of experience and knowledgeable staff will be exactly what is required to complete this project in a manner that is successful for the National Guard, the design team and all stakeholders.

Paradigm Architecture utilizes the exact same technology as our Associate Architects Grimm + Parker. This technology includes AutoCAD, Revit and 3D modeling / rendering software. Both firms use Spec-link for generating project specifications. We have in-house CAD/BIM technicians to maintain our computer system and ensure that **the documents we produce are of the highest quality and are in accordance with industry and government standards**.

We believe that Paradigm and Grimm + Parker have similar cultures, approach Client service in a similar manner and strive for excellence in the design solutions and documentation that we produce. Combine our strengths with the expertise of All Hands Consulting and the other specialty engineers and we feel that we have assembled a team with the exact resources needed to successfully complete this project to the level of quality that we know the National Guard expects.

Grimm + Parker Architects – With 50 architects on staff (**many with 20 or more years of experience**), a full-time specifications writer, a full-time code reviewer & QC manager, the most current technology including AutoCAD, Revit and 3D modeling software and three full-time IT specialists (one of which teaches at AutoCAD University), **Grimm + Parker has the resources available to support the team**, provide thorough QC reviews and help in any way necessary to meet even the most aggressive schedule.

Many of the architects at Grimm + Parker have worked for the firm for their entire careers and fully understand the company's expectations of quality and the culture of working together with Clients and other team members. **Grimm + Parker currently has more than 20 Project Managers with the experience and the capability to successfully manage \$40M to \$100M projects**. The balance of the architectural staff have typically worked as team members on projects of that same scale. With that quantity of qualified architects in the firm, Grimm + Parker is committed to assigning a team to a project that will **stay with that project from the Programming Phase through the Closeout Phase**.

Also, the firm strongly believes in promoting from within so the project leaders have the depth of experience and understanding of Grimm + Parker's standards, QC procedures and overall process necessary to anticipate potential obstacles and the knowledge to know how to avoid them. In fact, Steve Parker joined the company in the late 1960's as a graduate student intern working for his future partner, Clyde Grimm. The result of this approach is a knowledgeable staff and project leaders who understand how to lead a proactive process that **consistently results in quality facilities completed with very few issues and within the Client's established budget and schedule**.



RESOURCES AVAILABLE FOR COMPLETING THIS PROJECT

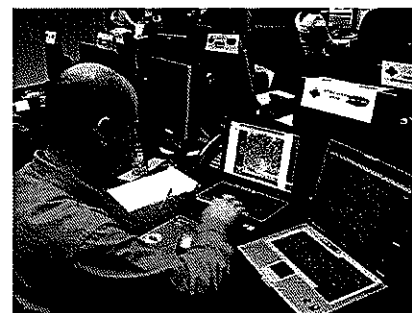
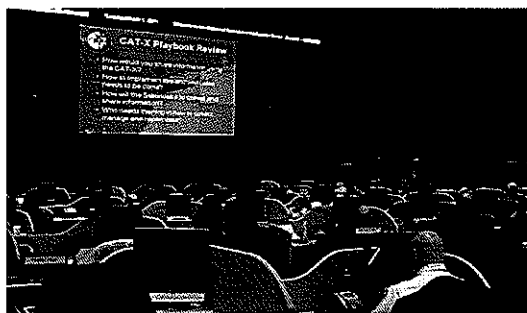
All Hands Consulting – Will bring a global perspective and decades of experience working in the field of Emergency Management to your project. All Hands Consulting, led by Mr. Steve Davis, has access to a **network of more than 1,000 of the leading Emergency Management, crisis and business continuity experts in North America and around the world.** This incredible breadth of knowledge and experience will enable all stakeholders to make informed decisions in the early phases of the design creating a solid “foundation” for the development and successful completion of this project.

Steve Davis of All Hands Consulting and Ken Jones of Grimm + Parker have worked together on the design of two Emergency Operations Centers. After a recent work session on an EOC, the Client remarked that the process Mr. Davis and Mr. Jones had just guided them through was “*genius...amazing what was accomplished in such a short period of time*” and “*...captured just what we had in mind for our EOC.*” This is the exact same team that is available to work with the WV Army National Guard to design the Joint Operations Center project.

HF Lenz Company - Presently has 93 MEP engineers on staff.. Additionally, all of their engineers are cross-trained among the various disciplines, leading to improved communication and overall project efficiency. The following is a breakdown of the resources that they have available to support the successful completion of this project: 33 Mechanical Engineers, 22 Electrical Engineers, 8 Plumbing/Fire Protection Engineers and 30 Technicians/CADD Operators.

Allegheny Design Services (ADS) - The ADS team is committed to providing quality services to the WVANG for the Joint Operations Center. Key to the success of any project is the availability of experienced personnel. The ADS team members have been included by virtue of his or her specific and relevant project experience and because his or her schedule permits maximum utilization under this contract.

KCI Technologies - The resources of the entire KCI team are available for the WVANG should the need arise. Multiple personnel have been provided for in key disciplines identified for this contract, with qualified backup staffing available should additional tasks be added or accelerated schedules be required. Each member of the Team has an excellent record of performing fast track design on numerous public sector projects, including many of the projects cited throughout this submission. To meet project deadlines, team management simply has to draw from the 850 team-wide available civil engineering, environmental, construction management, and technical support staff.

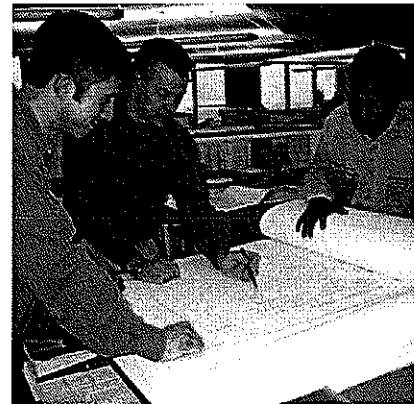


QUALITY CONTROL AND QUALITY ASSURANCE

The Paradigm Team understands that public funds are scarce. When they are available, both the Purchasing Agency and the A/E Team must work together to provide the highest quality project for the best value. Throughout the pre-design, design and construction process, we are always aware of the fact that **we have been entrusted as stewards of limited public funds**. We take that trust seriously at every step in the design.

Our team views Quality Control & Quality Assurance as a continuous process that begins with the Notice to Proceed and does not end until the project is closed out. We follow four simple concepts that enable us to produce quality documents that are well coordinated and result in very few construction changes. The four concepts we follow are:

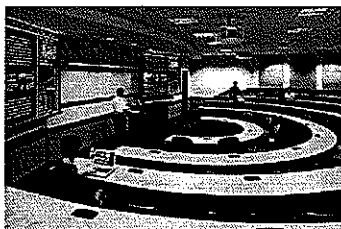
1. Collaboration – Our team understands that great projects are the result of great teams. **We encourage all parties to participate in the process.** As service providers, we all value the Client’s input on any issue that might be of concern. Only through a positive, collaborative exchange of ideas can we deliver the best quality project possible.



2. Communication – Consistent and clear communication among all stakeholders is a key factor in the success of our projects. Our team tracks critical issues throughout the process, assigns a responsible party to each issue, and follows through to confirm that the issue is resolved.

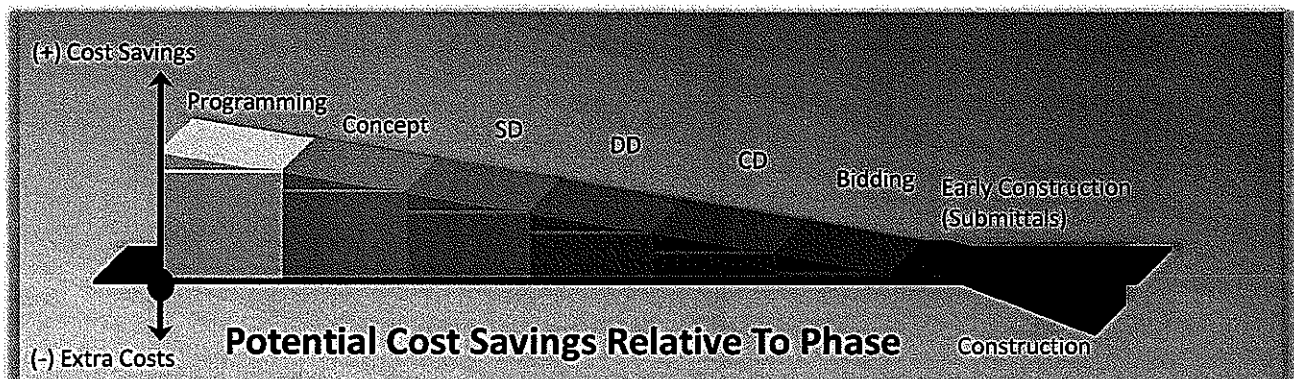
3. Peer Reviews at Every Milestone – Prior to delivering a set of documents to a client, we obtain an advance copy and provide it to another senior project manager to review. Typically, this is a person who is not involved in the project. We have developed a series of QC Checklists for each phase of design based on lessons learned over the past four decades. These lists are the starting point for a Peer Review. But a checklist is no substitute for a second set of eyes. **Simply stated, “two heads are better than one.”** At each successive Peer Review, we will typically begin by back-checking to assure that all prior comments have been addressed.

4. Do it Right the First Time - This is a fundamental cornerstone to any quality process. Prior to drawing a single line, we must understand what the line we are about to draw represents in real life. If we don’t know what we are about to draw, we ask someone who does. This sounds simple, but with the ease of CAD, incorrect details can spread throughout a set of drawings like a virus if the team is unwilling to ask questions of each other. That is why we have developed a **culture that values a collaborative, trusting approach**. This is the only way we can achieve true quality from the entire team at all levels of experience.



PROPOSED APPROACH TO THE PROJECT

Cost Management — Similar to Quality Control, Cost Control begins in the earliest phases and continues to the end of the project. As the diagram below indicates, **our greatest opportunity to keep costs under control is in the Programming, Concept and SD phases of the project.** After those phases, systems become set, specifications are written, etc. The deeper into a project we get, less opportunities will exist for significant savings until we eventually get to a point where the cost to make a change will be greater than the savings realized from the change. Therefore, it is critical that the Programming Phase, Concept Phase and Schematic Design be carefully thought out and executed in a way that expectations are managed, needs are clearly established and stakeholder consensus is achieved to prevent scope creep from occurring later in the process.



Design Philosophy / Process – Our team’s design philosophy recognizes that no two projects or Clients are exactly the same. We approach every project as a unique opportunity to listen and learn from our Clients about what will make their project a success for them. **We believe in integrating all stakeholders into the design process,** to the extent feasible, from the earliest phases. This collaborative approach allows everyone to become fully engaged in the development of a design solution that will best meet the needs of each member of diverse user groups.

On this project, we will work with you very early **to understand YOUR vision for where you want this project to go.** We will then balance your “needs” and your “wants” with the realities of your schedule and your budget. Our goal is to achieve consensus about the goals of the project and, if compromise is required, agreement about how to allocate limited financial resources to the project for the best outcome. We have used this process on many projects to guide the design and construction process to a successful solution and **we look forward to helping you accomplish your goals for the new Joint Operations Center.**

Programming Phase – We view the Programming Phase as our opportunity to work with you to learn about your needs and what will make the project work best for the users of the facility. Once we have an understanding of your objectives and desired outcomes for the project, we will offer some ideas based on our experience and expertise for how the team might accomplish your goals. After a series of discussions, we will be able to develop a program of spaces that will translate what you told us into the requirements for the schematic design of the building. As we get into the details of each space with you, **we will simultaneously perform “test fits” of the program to show you conceptual plans** that represent how the evolving program might look as an actual building layout.

This process provides real-time feedback on the program as it develops and, often will bring to light issues that were not evident until the team saw the graphic translation of the written document into an actual building floor plan. The end result will be a written program of spaces with descriptions of each space and a conceptual plan that represents your desire for how all of the spaces will fit together in the building. **This has been a highly successful approach with many Clients over the years** and we are confident that the National Guard will also benefit from this process.

PROPOSED APPROACH TO THE PROJECT

Schematic Design Phase – Based on the approved Program, the design team will use the information we gathered and the goals that we heard to begin to generate options for plan arrangements, building massing and elevations. We often do this in a “workshop” format where the Client is an active participant with the design team to generate design concepts together. This approach typically results in one or more options emerging that the entire group agrees could lead to a successful solution.



We will then use the concepts generated in the workshops and begin to refine them. As we develop these ideas into schematic-level building designs, we will meet regularly to present the progress and get feedback on what we have developed. Throughout the Schematic Phase we will be checking probable costs against the established budget and reporting where we believe the range of the project cost will be. This will **allow all stakeholders to understand the costs** and, if it becomes necessary to reduce costs to get back to the budget, everyone will understand why this was required and, typically it will avoid challenges as the process moves forward. Again, our primary objective is to facilitate open communication so that all stakeholders have a clear understanding of the design evolution and consensus is achieved regarding the direction of the design solution.

At the end of Schematic Design Phase we will present the preferred option in Site Plan, Floor Plans, Elevations and Building Sections. We will also provide a schematic-level Code Analysis and a written narrative for each major building system. A schematic cost estimate will be submitted along with a schedule to confirm that the project is still on track. We will schedule a couple of weeks for a Client review and then the design team will respond to your comments. After the review / response process we will typically want to have a meeting to review and resolve any outstanding issues and obtain approval to proceed to the next phase.

Design Development Phase – Once the Schematic Phase is complete, the basic design of the building will have been established. As we move into Design Development, any information needed from the Client will be requested, loads will be determined, soil borings will be performed and systems will be designed. The plans, elevations, sections, code analysis, etc will be developed to more detail and specifications will be started. We will discuss potential building structural systems and exterior wall design to meet your requirements. As this phase progresses we will begin a door schedule and a finish schedule to identify any unique requirements as early as possible. A more detailed estimate of probable construction cost will be generated and compared to the project budget. System narratives will be refined to include load calculations for HVAC, power, etc.

Prior to submitting the Design Development documents for your review, our team will conduct a thorough in-house QC/QA review of the submission. At the conclusion of the Design Development Phase, we will present the drawings, specifications, narratives and estimate of probable cost for your review. We anticipate the same review and response period with a design review meeting held to resolve any outstanding issues and obtain approval to proceed with Construction Documents.

Construction Documents Phase – The final design phase will continue the development of the DD documents into drawings that can be bid and from which a building can be constructed. We anticipate a 65% CD submission with review and comments, a 95% CD submission with similar review and comments and a Bid Set submission which will represent the complete set of documents that can be provided to a Contractor.

PROPOSED APPROACH TO THE PROJECT

Bidding Phase – During this phase, construction documents are distributed to contractors for bidding. The design team will respond to questions from contractors and issue clarifications via addenda. A pre-bid meeting will be held and attended by members of the design team. Additional clarifications will be issued if required. Bids are received, opened and evaluated by the Architect and the Client. Once a preferred bidder is determined, the contract will be executed and a Notice-to-Proceed will be issued.

Construction Phase – Prior to beginning construction, we will typically attend a Pre-Construction meeting with the Client and the Contractor to confirm procedures and make sure that all administrative issues are resolved. Once construction begins, the Architect and design team become the administrators of the contract for construction. Our team will periodically observe the work for general conformance with the information contained in the construction documents and issue reports to the Client to document those field observations. We will perform standard construction phase services including attending bi-monthly progress meetings, answering RFI's, reviewing submittals, reviewing proposed changes to the work and associated costs, reviewing monthly contractor applications for payment, and providing any necessary clarifications of the documents.

Our team places a priority on responding to issues that arise during the Construction Phase because we understand that when a contractor is in the field and has a question, requiring them to wait too long for an answer will likely result in costs to the Client or impacts to the schedule. To prevent this from occurring, we promptly respond to phone calls, emails and we track all RFI's and Submittals to be sure there are no outstanding items that could potentially delay the project.

At the end of construction, we will assist with project close-out, process O&M Manuals, As-Built drawings and specifications, etc. Our goal is always to close out a project as quickly as possible to avoid having our Client carry an open project on their books. The Paradigm team and the Army National Guard will work together throughout the design and construction process to create a **Joint Operations Center that will meet your current needs and will provide the flexibility to adapt to future needs.**





PAST EXPERIENCE PERFORMING SIMILAR PROJECTS

Paradigm Architecture - Paradigm Architecture has experience in a broad range of types and scope of projects including corporate, governmental, educational, and institutional clients. Our Government Clients include GSA, the US Department of Agriculture and the US Department of Energy. Similar building types that we have successfully completed include administrative offices, meeting and conference facilities, classrooms, and research facilities.

Other large institutional Clients include West Virginia University, Fairmont State College, The College of West Virginia, Hampden Sydney College, Wake Forest University, Ayers State Technical College, The College of North Carolina at Greensboro, and The University of Alabama at Birmingham. **Paradigm's staff have decades of experience and have worked on hundreds of millions of dollars worth of projects that are a similar type of construction as the new Joint Operations Center.**

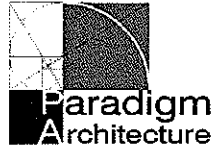
Grimm + Parker Architects - In early 2001, the firm closed out the largest institutional project it had worked on since its founding in 1972. The project was the Charles H. Flowers High School, a new 330,000 sf \$60M science and technology high school for 2200 students. Ken Jones was the Project Architect who led the team that designed this award-winning project. **In the past decade, Grimm + Parker has worked on 12 additional projects with construction values between \$40M and \$100M.**

During the past 10 years, the firm also focused on growing existing and new markets including Government / Military, Higher Education and Public Safety facilities. They have designed EOC's, Command Centers, E-911 Call Centers, Mission Critical Facilities, incorporated AITP requirements, etc. Today the company's Government / Military Clients include NAVFAC, USACE, USMC, NSA, and numerous State and Local Government Agencies.

Most of the projects that Grimm + Parker designs are institutional masonry bearing wall or steel frame construction with insulated perimeter walls of cmu and brick. The firm has received numerous awards for their masonry designs, but perhaps one of the most meaningful is the **Award for Excellent Plans and Details of Masonry**, from the Professional Masonry Association. Grimm + Parker has designed **over 100 projects in the past decade that are similar** in size, scope, construction value, complexity and construction type as the new Joint Operations Center.

All Hands Consulting - Led by Mr. Steve Davis, **All Hands' professionals are recognized leaders in emergency and crisis management** with a history of innovative, cost effective, real-time solutions tailored to meet the complex challenges confronting their Clients. The organization's areas of expertise include: Disaster Preparedness / Response and Recovery, Hazard Analysis and Risk Assessments, Threat Assessments, Command and Control, EOC Design, EOC Vulnerability and Capability Assessments, Crisis Management, Continuity of Operations Planning (COOP), Search and Rescue, Training, Exercises and Drills.

All Hands Consulting has significant relevant experience and expertise that will benefit the planning and design of the new Joint Operations Center. Some of their major consulting projects include: New York City OEM (NY-NJ-CT-PA) Regional Catastrophic Planning, Miami Beach Emergency Operations Center Planning and Exercises, FEMA Individual Assistance Technical Assistance Contract (Mass Care), City of Miami - Southeast Florida Urban Area Security Initiative, **Contributing experts to the development of the DoD's UFC 4-141-04 "Emergency Operations Center Planning and Design"**, Executive Office of the President - Continuity of Operations Plan (COOP), West Virginia School Building Authority - School Safety and Vulnerability Assessments to name just a few. Steve Davis has unique specialized experience and expertise and will **work personally with you to assist with programming, planning and designing the new Joint Operations Center.**



REFERENCES & TESTIMONIALS

Paradigm Architecture – References

Mr. Claiborne Williams, FD Partners, LLC, (202) 629-1466
Mr. John Thompson, Manager of Construction Services, West Virginia University (304) 293-3625
Mr. John Sommers, Project Management - Planning, Design and Construction, WV University (304) 293-7478
Mr. Rich Lane, Petroplus & Associates, Inc., Platinum Properties (304) 284-5000
Mr. Phil Weser, PE, March-Westin Company (304) 599-4880

Paradigm Architecture – Testimonials

“Paradigm Architecture can effectively coordinate and manage projects in a way that looks out for the entire project and team.”

-Adam Feathers, Project Manager, March-Westin Company

“I wanted to let you know that Pat (Alliance Construction Management) has done a super job on this project and you were very smart to acquire his services...”

-Bradley S. Leslie, PE, Assistant Chief, WV DNR, Parks and Recreation Section

All Hands Consulting - References

Mr. George Navarro, City of Miami Beach, Emergency Manager, (305) 519-5945
Mr. Dan Scace, UASI Project Manager, Capitol Region Council of Governments, (860) 522-2217
Mr. Rick Larkin, Emergency Management Director, City of Saint Paul, (651) 266-5490

All Hands Consulting -Testimonials

“AHC provided Miami Beach Emergency Management with a large resource for information and a wide array of subject matter experts in emergency management, emergency operations, incident command system and homeland security fields. Their consultants are intimately familiar with new federal laws, regulations, guidance, programs, funding, and grant availability.”

-George Navarro, City of Miami Beach, Emergency Manager

“All Hands Consulting is an outstanding firm and I highly recommend them to others in need of competent and dependable support in executing their homeland security or emergency management programs.”

-Dan Scace, UASI Project Manager, Capitol Region Council of Governments

“All Hands Consulting is an extremely capable company that provides outstanding service and support to the emergency management and homeland security efforts in our region.”

-Rick Larkin, Emergency Management Director, City of Saint Paul

“During the six years that All Hands has worked for the City of Miami and in support of the Urban Area, I have observed that All Hands has performed at an exceptionally high level in all aspects of the various project management, planning, training, and exercise services that they have performed. Evaluations and comments on the delivery of services have been nothing short of outstanding. Mr. Davis and his team take personal responsibility for getting the job done right and exceeding expectations and technical requirements.”

-Maurice L. Kemp, Chief, Miami Fire-Rescue Department



REFERENCES & TESTIMONIALS

Grimm + Parker - References

Mr. Bill Olen, Assistant Director of Capital Projects, University of Maryland, 301-405-7336
Mr. Randy Gherler, CIV NAVFAC Washington, US Naval Academy, 410-293-1009
Mr. Jack Burkart, Vice President of Development, Boston Properties, 202-585-0841
Mr. Hasan Askari, President, HASCON Construction, 443-850-8075

Grimm + Parker - Testimonials

"I strongly recommend Grimm + Parker to any committee looking for creative, competent architects who can bring a diverse community of stakeholders to consensus and get the job done not only very competently but also pleasantly.

-Dorothy H. Green, Chairman, Building Level Planning Committee, Yorktown High School

"Working within time and budget constraints is always critical and Grimm + Parker has produced outstanding results in both cases."

-Joseph F. Vilga, Director of Planning and Construction, Stafford County Public Schools

"I have found this team to be very attentive to the operational needs of the college as well as to the aesthetic qualities required in these very public buildings. They have listened carefully to suggestions from a variety of college staff and have sought solutions that do not violate the integrity of the design or compromise the educational program."

-Dr. Elaine Ryan, President, College of Southern Maryland

"Finally, to have a project complete on time and within budget in this difficult construction environment is a tribute to the entire team . . ."

-W. Stephen Pannill, Ed.D, President, Cecil Community College

"I highly recommend Grimm + Parker Architects to any client desirous of a skilled firm that listens to its clients..."

-Jocelyn Joiner Fleming, Project Manager, University of Maryland, Facilities Management

"Your design has accomplished the county's program goals more successfully than any other community center constructed to date..."

-Wayne Appenzeller AIA, Project Manager, Montgomery County, Maryland

"Over the past several years, I have had the privilege of working with Grimm + Parker on three projects encompassing all stages of design and construction. Throughout the development of these projects ...I have found you and your staff to be highly knowledgeable, creative, flexible, and exceptionally dedicated to providing the best possible solution to design and construction challenges presented for each project, while staying focused on the project budget and schedule."

-Ms. Kayayoon Shaya, R.A., Project Manager, DPW, Fairfax County, Virginia



APPENDIX A

PROJECT TEAM RESUMES



E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT
(Complete one Section E for each key person.)

12. NAME Paul A. Walker, AIA	13. ROLE IN THIS CONTRACT Principal-in-Charge/Project Manager	14. YEARS EXPERIENCE	
		a. TOTAL 28	b. WITH CURRENT FIRM 10

15. FIRM NAME AND LOCATION <i>(City and State)</i> Paradigm Architecture	Morgantown, WV
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16. EDUCATION <i>(DEGREE AND SPECIALIZATION)</i> Bachelor of Architecture, 1982, University of Tennessee, Knoxville, TN	17. CURRENT PROFESSIONAL REGISTRATION <i>(STATE AND DISCIPLINE)</i> NCARB Certificate 53858 Architecture - West Virginia (2626) / North Carolina / Alabama / Florida / Pennsylvania / South Carolina
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18. OTHER PROFESSIONAL QUALIFICATIONS *(Publications, Organizations, Training, Awards, etc.)*
 American Institute of Architects. Board Member, Chestnut Ridge Church. Mr. Walker has twenty-seven years of experience as an architect and received his registration in 1986. He became a business owner in October 2000 when he created Paradigm Architecture. Mr. Walker's design responsibilities include programming, development of construction documents, project management, and construction administration. Among the variety of projects he has designed and supervised are: renovation, commercial, corporate, educational, governmental, industrial, institutional, recreational, religious, and residential. The scope of projects ranges from a few thousand dollars to over 30 million dollars.

19. RELEVANT PROJECTS

(1) TITLE AND LOCATION <i>(City and State)</i>	(2) YEAR COMPLETED		
		PROFESSIONAL SERVICES	CONSTRUCTION <i>(If applicable)</i>
a. Charleston Federal Center Charleston, WV	2000	2000	2000
(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE <input type="checkbox"/> Check if project performed with current firm Design Architect. Renovation of a former federal courthouse to provide office space for Social Security. This commission was awarded through a national design competition. Cost: \$10 Million. Size: 110,000 Square Feet. Delivery Type: Design-Build Competition.			
b. Clarksburg Federal Center Clarksburg, WV	2001	2001	2001
(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE <input type="checkbox"/> Check if project performed with current firm Design Architect. National design competition for design of a new office building to consolidate Federal Agencies into a new structure in a historic district. Cost: \$9 Million. Size: 65,000 Square Feet. Delivery Type: Design-Build Competition.			
c. The General Services Administration for the United States Department of Agriculture Morgantown, WV	2009	2009	2009
(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Design Architect. Awarded through a Design-Build Competition sponsored by the General Services Administration. This facility will house five agencies of the USDA including: the Credit Union, Rural Development, Farm Services Administration, Natural Resource Conservation services, and the USDA Information Technology Services. This project will be registered as a LEED Certified Building. Cost: \$6.5 Million (Shell). Size: 36,000 Square Feet. Delivery Type: Design-Build Competition.			
d. United States Department of Energy Office of Legacy Management Morgantown, WV	2009	2009	2009
(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Design Architect. A new modern office and records storage building for the United States Department of Energy Office of Legacy Management. Awarded through a Design-Build Competition sponsored by the General Services Administration. This one story building includes 37,000 square feet of NARA Certified Records Storage space and additional spaces for administrative offices, receiving / processing, and meetings / research areas. This project will be registered as a LEED Gold Certified Building. Cost: \$8 Million (Shell). Size: 60,000 Square Feet. Delivery Type: Design-Build-Negotiated.			
e. Hardway Hall Portico Renovations Fairmont, WV Fairmont State University	2010	2010	2010
(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Design Architect. Paradigm was selected to renovate the administration building, originally built in 1915 and listed on the National Register of Historic Places in 1994. Various structural, waterproofing, and exterior improvements and/or repairs to the existing Hardway Hall Front Portico and steps on Fairmont State University's main campus were completed. All work will be carried out in accordance with the Secretary of Interior's Standards for the Rehabilitation of Historic Properties.			



E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT
(Complete one Section E for each key person.)

12. NAME Todd G. Christopher	13. ROLE IN THIS CONTRACT Project Architect	14. YEARS EXPERIENCE	
		a. TOTAL 8	b. WITH CURRENT FIRM 1

15. FIRM NAME AND LOCATION (City and State)
Paradigm Architecture Morgantown, WV

16. EDUCATION (DEGREE AND SPECIALIZATION) Master of Architecture, 2002, Virginia Polytechnic Institute & State University, Blacksburg, VA Bachelor of Science in Engineering Technology, 1999, Fairmont State College Fairmont, WV	17. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE) NCARB Certified No. 66482 North Carolina No. 11326 West Virginia No. 4141
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18. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)
American Institute of Architects. U.S. Green Building Council. AIA Peer Mentor in conjunction with UNC Charlotte College of Arts & Architecture. Christopher's responsibilities have included development of construction documents and drawings, project management, marketing presentations, bidding procedures, and construction administration. He has a combined eight years of experience in commercial and residential architecture and joined Paradigm Architecture in February 2009. Project experience includes renovation, commercial, corporate, educational, performing arts, healthcare, continuing care retirement communities, laboratories, industrial, institutional, sports facilities, and multi-family residential.

19. RELEVANT PROJECTS

(1) TITLE AND LOCATION (City and State)	(2) YEAR COMPLETED	(2) YEAR COMPLETED	
		PROFESSIONAL SERVICES	CONSTRUCTION (If applicable)
The General Services Administration for the United States Department of Agriculture Morgantown, WV	2009	2009	2009
a. (3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Construction Administrator. Awarded through a Design-Build Competition sponsored by the General Services Administration. This facility houses five agencies of the USDA including: the Credit Union, Rural Development, Farm Services Administration, Natural Resource Conservation services, and the USDA Information Technology Services. This project will be registered as a LEED Certified Building. Cost: \$6.5 Million (Shell). Size: 36,000 SF. Delivery Type: Design-Build Competition.			
Pi Kappa Alpha Renovation and Addition Morgantown, WV	2009	2009	2009
b. (3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Project Manager. Renovated and updated all student rooms to current code compliance. All new mechanical, electrical, plumbing, and fire protection systems installed. Two exterior porticos were added to the building. Cost: \$1.8 Million. Size: 15,184 SF. Delivery Type: Public Bid.			
General Services Administration Office Space Marina Tower Morgantown, WV	2009	2009	2009
c. (3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Design Architect. Tenant upfit for the General Services Administration consisting of offices and open area work spaces. Cost: \$770,000. Size: 6,382 SF. Delivery Type: Design-Build.			
Key Logic Systems, Inc Morgantown, WV	2009	2009	2009
d. (3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input checked="" type="checkbox"/> Check if project performed with current firm Project Manager. Renovations of the existing buildings approximately 8,500sf. There is a new elevator tower at the rear of the building which adds an additional 735sf and a new entry vestibule on the front of the building totaling 264sf. We are putting in all new windows, doors, HVAC, plumbing, lighting, electrical, and tele/data. Estimated Completion: May 2010. Cost: \$1.5 Million. Delivery Type: Design-Bid-Build.			
Discovery I Biomedical Research Facility University of South Carolina Columbia, SC	2007	2008	2008
e. (3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE <input type="checkbox"/> Check if project performed with current firm Project Architect. This program forms the groundwork for our design of this 110,000 gsf facility, which will house four wet lab floors with core labs and vivarium on the lower level as well as a demonstration kitchen. Size: 110,000 SF Cost: \$12 million.			

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

12. NAME Ken Jones, AIA, LEED AP	13. ROLE IN THIS CONTRACT Principal-in-Charge / Sr Project Manager	14. YEARS EXPERIENCE	
		a. TOTAL 20	b. WITH CURRENT FIRM 18

15. FIRM NAME AND LOCATION <i>(City and State)</i> Grimm + Parker Architects, Calverton, MD

16. EDUCATION <i>(DEGREE AND SPECIALIZATION)</i> Master of Architecture / 1992 / University of Maryland Bachelor of Science in Architecture / 1990 / University of Maryland Bachelor of Science in Management / 1998 / University of Maryland	17. CURRENT PROFESSIONAL REGISTRATION <i>(STATE AND DISCIPLINE)</i> Maryland / Architecture / 2001 - License #12839 West Virginia / Architecture / Pending LEED Accredited Professional / USGBC / 2003
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18. OTHER PROFESSIONAL QUALIFICATIONS *(Publications, Organizations, Training, Awards, etc.)*
Mr. Jones has over 20 years of experience providing design, management and leadership for more than 75 Federal, State & Local Government, Educational and other complex institutional projects with individual construction values ranging from \$1M to \$80M. He has received multiple awards for his design and leadership accomplishments. Mr. Jones is also a published author who has written several articles on leadership and facilities management topics. As a previous Owner's Representative for the Johns Hopkins University Applied Physics Lab, Mr. Jones brings a unique perspective to projects he oversees. Having experienced first-hand the cultural and political influences that can impact decision-making within a large organization, Mr. Jones is committed to understanding the internal processes unique to each client in an effort to guide the design process in a collaborative way that supports the institution's mission and results in a successful project for all stakeholders. On this project, Mr. Jones will be the Principal-in-Charge for Grimm + Parker and will serve as a Senior Project Manager in support of Paradigm Architecture.

RELEVANT PROJECTS

a. (1) TITLE AND LOCATION <i>(City and State)</i> EOC and Remote Location Back-up EOC – Department of Public Safety University of Maryland, College Park, MD	PROFESSIONAL SERVICES 2008	CONSTRUCTION <i>(If Applicable)</i> Design is on-going
	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE Principal / Sr Project Manager for the renovation of the 30,000 sf, Department of Public Safety building for the University of Maryland. The facility includes a Command Center, E-911 Call Center, a 2,500 sf Emergency Operations Center, Security Operations Center, briefing room, conference / break-out rooms and offices. The critical functions of the facility are on emergency power with full HVAC, IT and Electrical capabilities for 24/7 continuity of operations in an emergency situation. A back-up EOC is being designed in a remote location to provide redundancy for this mission-critical function of the University of Maryland Department of Public Safety. Steve Davis of All Hands is the EOC Consultant on this project.	

b. (1) TITLE AND LOCATION <i>(City and State)</i> Combined Marine Reserve Center – NAVFAC Fort Dix, NJ	PROFESSIONAL SERVICES 2008	CONSTRUCTION <i>(If Applicable)</i> 2011
	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE Vice President / Studio Leader for the new 77,000 sf, \$24M Reserve Center. The program includes training spaces, offices, classrooms, conference rooms, fitness room, small arms simulator, IT and MEP. ATRP requirements were incorporated into the project based on a Primary Gathering Building within a controlled perimeter. The required 25m setback from roads and parking was accomplished allowing the Reserve Center to be designed using Conventional Construction.	

c. (1) TITLE AND LOCATION <i>(City and State)</i> Building 21 Research Labs & Offices Johns Hopkins University Applied Physics Lab, Laurel, MD	PROFESSIONAL SERVICES 2005	CONSTRUCTION <i>(If Applicable)</i> 2007
	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE Capital Facilities Project Manager for this new 240,000 sf, \$80M Research Lab and Office Building. Program included approximately 38,000 sf of classified research labs, a secure professional conferencing center, Air & Missile Defense research labs, a Missions Operation Center (MOC) with three command pits, 24/7 HVAC, Power, etc and a computer server room with self-contained individual rack-mounted FM 200 fire suppression systems within each enclosed server rack. Building-wide UPS was provided and mission-critical functions were served by dual 900kw diesel powered generators. Additionally, dual underground power feeders were extended to the building for added redundancy.	

d. (1) TITLE AND LOCATION <i>(City and State)</i> Elkton Center - Adult Education and Workforce Training Cecil Community College, Elkton, MD	PROFESSIONAL SERVICES 2002	CONSTRUCTION <i>(If Applicable)</i> 2005
	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE Senior Design Architect for the new 50,000 sf facility designed to provide adult education opportunities, a technology training center for medical professionals from the local hospital, executive conference center, classrooms, offices and reception hall. Conferencing center is designed to serve as a media room for press conferences involving the local hospital administration or other local emergency staff.	

(1) TITLE AND LOCATION <i>(City and State)</i> Charles H. Flowers High School Prince George's County, MD	PROFESSIONAL SERVICES 1996	CONSTRUCTION <i>(If Applicable)</i> 2001
	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE Project Architect / Designer for this new 330,000 sf, \$60M technology-intensive high school. Project included the county's first "triple" gymnasium of 16,000 sf to serve as a community shelter in the event of a local emergency. Other program included classrooms, community training rooms, dining facilities located adjacent to the gymnasium and other typical high school functions. The facility was constructed of brick veneer on cmu back-up. The design won several awards including an AIA Honor award and a "Safety Through Design" award for the creative site design and the interior building layout that permitted all main corridors to be supervised by only two staff members.	

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

12. NAME LT Paul W. Ruggles, CEC, USN, AIA		13. ROLE IN THIS CONTRACT Project Architect		14. YEARS EXPERIENCE	
				a. TOTAL 14	b. WITH CURRENT FIRM 10
15. FIRM NAME AND LOCATION (City and State) Grimm + Parker Architects, Calverton, MD					
16. EDUCATION (DEGREE AND SPECIALIZATION) Bachelor of Architecture / 1996 University of Tennessee, Knoxville, TN			17. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE) MD / Architecture / 2009 - License #15769		
18. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.) LT Ruggles is a talented, versatile architect with 14 years of experience in all phases of design and construction on educational and DoD projects. He will serve as Project Architect on this project and will be responsible for supporting the team, production of the documents, and assisting with the overall development of the design. LT Ruggles is an active CEC Officer in the Navy Reserve and is Dual Warfare Qualified . He has served two combat tours: Iraq as an IA with the Marines (2006) and Afghanistan with the Navy (2010). LT Ruggles is committed to creating functional and inspiring projects for the US Military.					
19. RELEVANT PROJECTS					
a.	(1) TITLE AND LOCATION (City and State) US Naval Academy CDC - NAVFAC / Design - Build Annapolis, MD		(2) YEAR COMPLETED		
			PROFESSIONAL SERVICES 2009	CONSTRUCTION (If Applicable) Under Construction	
(3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE		<input checked="" type="checkbox"/> Check if project performed with current firm			
CA Architect - LT Ruggles is responsible for the Construction Administration phase of this new 21,194 square foot, \$8.6M CDC designed to serve 162 children and support staff. The program includes classrooms to accommodate Infants through Preschoolers. It is currently under construction and is tracking a LEED Silver Rating from the USGBC. ATFP requirements were incorporated into this project's building and site design based on its use and location within a Controlled Perimeter.					
b.	(1) TITLE AND LOCATION (City and State) Combined Marine Reserve Center - NAVFAC / Design - Build Fort Dix, NJ		(2) YEAR COMPLETED		
			PROFESSIONAL SERVICES 2008	CONSTRUCTION (If Applicable) 2011	
(3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE		<input checked="" type="checkbox"/> Check if project performed with current firm			
Project Architect for this new 77,000 sf, \$24M LEED Silver Rated Reserve Center. The program includes offices, classrooms, conference rooms, fitness room, small arms simulator, IT and MEP. ATFP requirements were incorporated into the project based on a Primary Gathering Building within a controlled perimeter. LT Ruggles has received personal appreciation from the Marines for his work on this project including the following excerpt from a recent communication: "Wes, the Reserve Center looks great, functional, plenty of light, good traffic flow, and attractive...your expertise really paid off here" -Major Karl D. Eckert, MARFORRES BRAC/MILCON Project Officer					
c.	(1) TITLE AND LOCATION (City and State) Vansville Elementary School Prince George's County, MD		(2) YEAR COMPLETED		
			PROFESSIONAL SERVICES 2008	CONSTRUCTION (If Applicable) 2010	
(3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE		<input checked="" type="checkbox"/> Check if project performed with current firm			
Contributing Architect - provided assistance with the design of the First LEED Gold Certified School in Prince George's County, Maryland . The new 94,000 sf, \$21.4M school is designed for a capacity of 792 students. The program includes classroom spaces, administration, computer lab, activity rooms and a gymnasium that is a Joint Venture between PGCPs and MNCPPC. The clear circulation of the two-story main circulation space with a skylight creates a "landmark" or a point of reference for visitors and other users of this facility.					
d.	(1) TITLE AND LOCATION (City and State) Mustang Ramp - Helicopter Operations Center Kandahar Air Field, Afghanistan		(2) YEAR COMPLETED		
			PROFESSIONAL SERVICES 2010	CONSTRUCTION (If Applicable) 2010	
(3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE		<input type="checkbox"/> Check if project performed with current firm			
Coordinated design and construction operations for Mustang Helicopter Ramp. This is now the largest helicopter maintenance, storage and operations center in Afghanistan encompassing 26 super SWA Hut buildings, three Large Area Maintenance Shelter (LAMS) systems, and extensive runway facilities. The facility includes office space, Tactical Operations Centers and Joint Combat Operations Centers for the US Army.					
e.	(1) TITLE AND LOCATION (City and State) I MEF (FWD) - Command Headquarters Al Asad, Iraq		(2) YEAR COMPLETED		
			PROFESSIONAL SERVICES 2006	CONSTRUCTION (If Applicable) 2007	
(3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE		<input type="checkbox"/> Check if project performed with current firm			
Planned and coordinated the I MEF (FWD) command element move from Fallujah, Iraq, to Al Asad Air Base. Conducted site surveys, coordinated with civilian engineers, worked with all staff sections for programming and design of their office spaces, and produced contract documents for renovation and construction of the new facility. A key element for the facility was a 5,000 sf Combat Operations Center (COC) responsible for all operations in Al Anbar province.					

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT
(Complete one Section E for each key person.)

12. NAME Steve Davis	13. ROLE IN THIS CONTRACT Subject Matter Expert	14. YEARS EXPERIENCE	
		a. TOTAL 40	b. WITH CURRENT FIRM 16

15. FIRM NAME AND LOCATION (City and State)
All Hands Consulting, Columbia, MD

16. EDUCATION (DEGREE AND SPECIALIZATION) Master of Public Policy / 1990 / University of Maryland Bachelor of Science in Fire Service / 1985 / University of Maryland Associate of Science in Fire Science / 1981 / Montgomery College	17. CURRENT PROFESSIONAL REGISTRATION (STATE AND DISCIPLINE)
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18. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)
 Mr. Davis has a total of 40 years of relevant experience. He is a subject matter expert in homeland security, emergency management, and continuity of operations (COOP) planning and operations. He has been involved in numerous emergency operation center design projects and has published articles and presented on the topic. He supported the development of the Unified Facilities Criteria (UFC 4-141-04) for Emergency Operations Center Planning and Design. He is the co-author of two books, has published over 20 articles, and has delivered over 100 subject matter presentations. Mr. Davis has successfully managed numerous emergency management and homeland security projects as well as several emergency operations center design, software design and evaluation, and software implementation projects.

19. RELEVANT PROJECTS

a. (1) TITLE AND LOCATION (City and State) Urban Area Security Initiative Miami, FL	(2) YEAR COMPLETED	
	PROFESSIONAL SERVICES 2003-2010	CONSTRUCTION (If Applicable) Completed
(3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE		<input checked="" type="checkbox"/> Check if project performed with current firm
Principal / Project Manager for the City of Miami Urban Area Security Initiative Project since 2003. In this capacity Mr. Davis provided project management support and served as lead consultant and subject matter expert on a variety of projects including an Emergency Operations Center design project. All Hands supported the detailed design of an EOC and prepared operational plans for the EOC. Mr. Davis also served as Planning Chief during EOC activations.		

b. (1) TITLE AND LOCATION (City and State) New York City OEM (NY-NJ-CT-PA Regional Catastrophic Planning) New York, NY	(2) YEAR COMPLETED	
	PROFESSIONAL SERVICES 2010-2011	CONSTRUCTION (If Applicable) N/A
(3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE		<input checked="" type="checkbox"/> Check if project performed with current firm
Project Manager overseeing the development of an Executive Stakeholder Program which includes a coordinated Catastrophic Incident Playbook (CIP). The intent of the project is to enhance situational awareness and to increase sharing of relevant strategic information and enhance executive decision-making capabilities in the planning and incident phases of a catastrophic event. The tool will support decision makers during catastrophic incidents.		

c. (1) TITLE AND LOCATION (City and State) Steven Winter Associates, Inc. (EOC Design Guide) Washington, D.C.	(2) YEAR COMPLETED	
	PROFESSIONAL SERVICES 2003-2006	CONSTRUCTION (If Applicable) N/A
(3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE		<input checked="" type="checkbox"/> Check if project performed with current firm
Project Manager, coordinating the development of the military Unified Facilities Criteria (UFC) for Emergency Operations Center Planning and Design. The Unified Facilities Criteria (UFC) system is prescribed by MIL-STD 3007 and provides planning, design, construction, sustainment, restoration, and modernization criteria, and applies to the Military Departments, the Defense Agencies, and the DoD Field Activities. The UFC will be used for all DoD projects and work for other customers where appropriate.		

d. (1) TITLE AND LOCATION (City and State) Lower Colorado River Authority (EOC Design) Austin, TX	(2) YEAR COMPLETED	
	PROFESSIONAL SERVICES 2003-2006	CONSTRUCTION (If Applicable) Completed
(3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE		<input checked="" type="checkbox"/> Check if project performed with current firm
Project Manager overseeing the development of the initial design of a new Emergency Operations Center, River Operations Center and Hydroelectric Control Center. Reviewed operations procedures, developed designed concept and supporting detailed design and engineering plans.		

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

12. NAME Patrick "Rick" LaValla	13. ROLE IN THIS CONTRACT Subject Matter Expert	14. YEARS EXPERIENCE	
		a. TOTAL 40	b. WITH CURRENT FIRM 11

15. FIRM NAME AND LOCATION <i>(City and State)</i> All Hands Consulting, Columbia MD
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16. EDUCATION <i>(DEGREE AND SPECIALIZATION)</i> Bachelor of Arts in Business Administration / 1971 / University of Puget Sound, Tacoma, WA	17. CURRENT PROFESSIONAL REGISTRATION <i>(STATE AND DISCIPLINE)</i> NA
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18. OTHER PROFESSIONAL QUALIFICATIONS *(Publications, Organizations, Training, Awards, etc.)*
 Mr. LaValla has 40 years of experience in emergency management and was a former State Emergency Operations Chief. He has managed EOC operations at state and local government levels. He has provided emergency management and emergency response services to educational institutions, emergency response organizations, business and industry, and local, state, federal, and foreign government agencies. His competencies include writing mitigation plans, recovery plans, emergency operations center (EOC) plans, comprehensive emergency management plans, continuity of operations plans, terrorism plans, standard operating procedures development, hazard and risk assessments, training and course development, exercise design and presentation, project management, and EOC management. He supported the development of the Unified Facilities Criteria (UFC 4-141-04) for Emergency Operations Center Planning and Design. He has written over 60 books and workbooks, and written hundreds of articles for journals, magazines, newsletters. Mr. LaValla has assisted hundreds of state and local governments with designing and implementing emergency management programs and disaster plans.

19. RELEVANT PROJECTS

a.	(1) TITLE AND LOCATION <i>(City and State)</i>	(2) YEAR COMPLETED	
		PROFESSIONAL SERVICES	CONSTRUCTION <i>(If Applicable)</i>
	Floyd County, GA/ Design Rome, GA	2011	Under Design
	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE Develop pre-design workbook and process. Facilitate stakeholder pre-design workshops. Work with County Emergency Manager and staff to determine design and functionally. Develop and deliver design report to architect. Content includes: staffing and functions; space requirements; configuration; displays and equipment; information management systems and equipment; furnishings.	<input checked="" type="checkbox"/> Check if project performed with current firm	
	(1) TITLE AND LOCATION <i>(City and State)</i> Miami Beach, FL/ Re-Design Miami Beach, FL	2010	NA
	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE Assist the city emergency manager with EOC review/gap analysis. Implemented functional re-design to include seating, displays and equipment, information flow and management, technologies. Developed concepts of operations, plans and procedures. Designed and directed exercises to test EOC functionality and guide improvements.	<input checked="" type="checkbox"/> Check if project performed with current firm	
	(1) TITLE AND LOCATION <i>(City and State)</i> Yakima County, WA/Re-Design and Re-Location Yakima, WA	2010	NA
c.	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE Assist the county emergency management agency with EOC relocation and functional re-design to include staffing and functions; space requirements; configuration; displays and equipment; information management systems and equipment; furnishings.	<input checked="" type="checkbox"/> Check if project performed with current firm	
	(1) TITLE AND LOCATION <i>(City and State)</i> Miami, FL/Design Miami, FL	2009-2010	NA
d.	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE Assist the city's emergency manager and staff with EOC design and functionally after the building was built. EOC rooms within a new police facility. Assisted with functional design to include seating, displays and equipment, information flow and management, technologies. Developed concepts of operations, plans and procedures. Designed and directed exercises to test EOC functionality and guide improvements.	<input checked="" type="checkbox"/> Check if project performed with current firm	
	(1) TITLE AND LOCATION <i>(City and State)</i> Snohomish County, WA/ Everett, WA	2006	NA
e.	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE Develop pre-design workbook and process. Facilitate stakeholder pre-design workshops. Work with County Emergency Manager and staff to determine design and functionally. Develop and deliver design report to architect. Content includes: staffing and functions; space requirements; configuration; displays and equipment; information management systems and equipment; furnishings.	<input checked="" type="checkbox"/> Check if project performed with current firm	

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

12. NAME John Rudmann, PE, RLA, LEED AP	13. ROLE IN THIS CONTRACT Civil Engineer / Landscape Architect	14. YEARS EXPERIENCE	
		a. TOTAL 15	b. WITH CURRENT FIRM 2

15. FIRM NAME AND LOCATION (City and State)
Technologies, Inc., Morgantown, WV

16. EDUCATION (Degree and Specialization) BS / Civil Engineering BS / Landscape Architecture	17. CURRENT PROFESSIONAL REGISTRATION (State and Discipline) PE / WV / 14779, also PE in MD, and PA PLA / WV / 341, also RLA in MD, OH, and PA LEED AP
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18. OTHER PROFESSIONAL QUALIFICATIONS (Publications, Organizations, Training, Awards, etc.)
Mr. Rudmann is a licensed civil engineer, a licensed landscape architect, and a LEED Accredited Professional. Mr. Rudmann's responsibilities have included being a Project Manager, a Senior Civil Engineer, and a Senior Landscape Architect for many design projects.

19. RELEVANT PROJECTS

(1) TITLE AND LOCATION (City and State)	(2) YEAR COMPLETED	
	PROFESSIONAL SERVICES	CONSTRUCTION (If Applicable)
a. USDA Building Design/Build Sabraton, WV	2009	
(3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Civil Engineer / Landscape Architect. Responsible for the overall design of all site / civil services, which included site design, access roads, utility lines, sidewalks, drainage, stormwater quality and retention, grading plans, erosion and sedimentation control plans, and the permitting. Completed all the necessary LEED submittal paperwork for sustainable site and water efficiency credits.		
b. West Virginia University Downtown Student Housing Morgantown, WV	2009	
(3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Civil Engineer / Landscape Architect. Mr. Rudmann was responsible for the overall design of all site / civil services, which included access roads, utility lines, sidewalks, drainage, stormwater retention, grading plans, courtyard pedestrian design, erosion and sedimentation control plans, and permitting.		
c. Northside Fire Station Morgantown, WV	2009	
(3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Civil Engineer / Landscape Architect. Mr. Rudmann was responsible for the overall design of all site / civil services, which included site design, access roads, utility lines, sidewalks, drainage, stormwater quality and retention, grading plans, erosion and sedimentation control plans, and the permitting. The new Morgantown Fire Station will be a LEED Silver certified building.		
d. Cacapon Resort State Park Lodge Expansion Cacapon, WV	Ongoing	
(3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Civil Engineer / Landscape Architect. Mr. Rudmann is responsible for completing the design for golf course pond renovations including pond bank stabilization and lowering the water surface elevation; complete sand bunker renovation including new drainage system design, adding liners, re-shaping, re-edging, and re-contouring; and the replacement of most existing site drainage structures. Managed and performed tasks for water and wastewater system improvements as part of upgrade and expansion project.		
e. Morgantown Event Center and Garage Morgantown, WV	Ongoing	
(3) BRIEF DESCRIPTION (Brief scope, size, cost, etc.) AND SPECIFIC ROLE Civil Engineer / Landscape Architect. KCI is providing site / civil engineering and landscape architecture services for this design / build project. KCI designed a landscape buffer between the rail trail and event center properties. As a result, the rail trail users are provided an enhanced user experience and the event center is screened from adjoining users. With such a narrow site, the challenge of safely passing buses and semi-trailers through the site became very difficult. Mr. Rudmann was responsible for the overall design of all site / civil services, which included site design, access roads, utility lines, sidewalks, drainage, stormwater quality and retention, grading plans, erosion and sedimentation control plans, and the permitting.		



Allegheny Design Services

Structural & MEP Engineering

102 Leeway Street
Morgantown, WV 26505

Phone: (304)599-0771

Fax: (304)599-0772

E-Mail: Dave@AlleghenyDesign.com

Web: www.AlleghenyDesign.com

David R. Simpson, P.E., SECB, MBA President

Education:

West Virginia Institute of Technology
B.S. Civil Engineering

West Virginia University
Masters Business Administration

West Virginia State College
Architectural Technology

Professional Registrations:

Year first registered: 1984
Structural Engineering Certification Board
West Virginia
Pennsylvania
Maryland
Virginia
District of Columbia
South Carolina
Ohio
National Council of Examiners for Engineering and Surveying

Professional Memberships:

American Society of Civil Engineers
Structural Engineering Institute, Charter Member
American Concrete Institute
American Institute of Architects – West Virginia Chapter
American Institute of Steel Construction, Inc.
American Iron and Steel Institute Member

Continuing Education:

2005 AISC Specification for Structural Steel Buildings – September 27, 2006 – Pittsburgh, PA
ASCE Testifying Skills for Engineers – February 16, 2007 – Orlando, FL
Peter Vallas Associates, Inc. "Fire Investigation Certification" – July 16, 2010 – Ft. Lauderdale, FL

Professional Experience:

Responsible for project management and design at Allegheny Design Services. Experience includes over 30 years in structural design and project management for industrial, commercial, institutional, and nuclear/chemical facilities utilizing steel, concrete, masonry, and wood. Past accomplishments include design and construction administration of health care facilities, hotels, schools, shopping centers, aircraft hangars, numerous retail facilities, and numerous forensic engineering assignments. Experience has been obtained from the following assignments:

Experience Record:

Allegheny Design Services, LLC, President,	May 2002 to Present
R.M. Gensert and Associates, Vice President,	August 1998 to May 2002
West Virginia University, Assoc. Director Construction	August 1988 to August 1998
Simpson Engineering, Owner	August 1988 to August 1998
CECO Buildings Division, Senior Structural Engineer	April 1985 to August 1988
Rockwell International, Facility Structural Engineer	March 1982 to April 1985
Bellard Ladner & Assoc., Staff Structural Engineer	Sept. 1981 to March 1982
PPG Industries, Facility Structural Engineer	January 1980 to Sept. 1981

Additional Professional Experience:

Experience encompasses design, project management, and construction administration for reinforced concrete, structural steel, precast concrete, masonry, and wood structures.

Project experience includes:

Fairmont Senior High School, Fairmont, WV
Belmont Community Center, St. Clairsville, OH
Monongalia General Hospital Operating Room Addition, Morgantown, WV
Chestnut Ridge Church, Morgantown, WV
Morgantown Event and Conference Center, Morgantown, WV
Allegheny Energy Transmission Center, Fairmont WV
West Virginia University Business and Economics Building, Morgantown, WV
West Virginia University High Density Book Storage Facility, Morgantown, WV
West Virginia University Life Sciences Building, Morgantown, WV
West Virginia University Student Recreation Center, Morgantown, WV
West Virginia University Wise Library Addition, Morgantown, WV
West Virginia University White Hall Computer Center, Morgantown, WV
UPMC Hillman Cancer Center, Pittsburgh, PA
Carnegie Museum of Natural History Addition, Pittsburgh, PA
Cultural Trust District Parking Garage, Pittsburgh, PA
Delaware Valley Veterans' Home, Philadelphia, PA
Fairmont State University Parking Garage, Fairmont, WV
First Avenue Parking Garage, Pittsburgh, PA
Hillman Cancer Center (UPMC), Pittsburgh, PA
New Enterprise Precast Corporate Headquarters, New Enterprise, PA
Respironics Corporate Office Facility, Pittsburgh, PA
International Brotherhood of Electrical Workers Headquarters Training Center, Pittsburgh, PA
Laurel Highlands Middle School Addition, Uniontown, PA
Trinity High School, Morgantown, WV
Mylan Pharmaceuticals Parking Garage, Morgantown, WV
Phipps Conservatory Addition, Pittsburgh, PA
Radisson Hotel and Conference Center, Morgantown, WV
Western Pennsylvania School for Blind Children, Pittsburgh, PA
In-Situ Vitrification Nuclear Waste Encapsulation Project, Richland, WA
Dominion Transmission Office Building, Clarksburg, WV
Multiple structural evaluations and expert witness for structural damage due to subsurface mining subsidence, floods, ice, wind and construction errors
Over 400 low-rise metal building projects from Maine to South Carolina, including warehouses, aircraft hangar facilities, shopping centers, industrial facilities, and office facilities.



Allegheny Design Services

Structural & MEP Engineering

102 Leeway Street
Morgantown, WV 26505
Phone: (304)599-0771
Fax: (304)599-0772

E-mail: Mike@AlleghenyDesign.com
Web: www.AlleghenyDesign.com

Michael L. Sipe, E.I. Engineering Intern

Education:

West Virginia University Institute of Technology
B.S. Mechanical Engineering
Minor: Mathematics

Awards/Achievements/Organizations:

Deans List, last 4 completed semesters
Member of Pi Tau Sigma
Member of AISC
Associate Member of ASCE

Professional Registrations:

West Virginia, Engineering Intern License # 8519

Professional Experience:

Responsibilities include structural engineering design, construction documents, quality control, field engineering and project engineering.

Experience record:

Allegheny Energy, Fairmont, WV
Cutlip Christie Office Complex, Clarksburg, WV
Dominion Exploration Addition, Jane Lew, WV
Fairmont State University Smoke Vents, Fairmont, WV
Finite Element Analysis of Various Material Handling Structures
Gassaway Bank, Flatwoods, WV
Glenmark Office Building, Morgantown, WV
Greer Limestone Conveyor Structure Renovations, Morgantown, WV
GSA Sabraton (USDA), Morgantown, WV
Morgantown Event Center, Morgantown, WV
Pressley Ridge School Residence Hall & Dining Facilities, Clarksburg, WV
Proplex Athletic Training Facility, Morgantown, WV
Waterfront Marina, Morgantown, WV
West Milford Elementary School Classroom Addition, West Milford, WV
WVU Downtown Student Housing, Morgantown, WV
WVU Puskar Academic Center, Morgantown, WV

Courses and Continuing Education:

WVU - Structural Analysis I, Spring 2006
WVU - Steel Design, Fall 2006
WVU - Reinforced Concrete Design, Spring 2007
AISC - Design Steel Your Way with the 2005 AISC Specification - September 27, 2006
ASCE - Steel Framed Buildings - May 11, 2007
AISC - Façade Attachments to Steel Frames - September 20, 2007
ASCE - Reinforced Masonry: Design and Construction - November 8, 2007
Lincoln Electric Company - Blodgett's Welding Design Seminar - June 17-20, 2008
ASCE - Earth Retaining Structures, Selection, Design, Construction and Inspection - October 22-23, 2009



Mr. Deter is responsible for the engineering design of all trades, the supervision of senior designers, the preparation of reports to determine optimal systems and/or equipment selections, and the coordination and checking of contract documents for completeness and quality. He is responsible for coordination with the client, the architect, regulatory agencies, and the engineering staff; project scheduling; and other project management functions. Mr. Deter is experienced in the design of building systems for both new buildings and building retrofits for educational, health care, commercial, government, industrial, residential, and utility related facilities. His project experience includes:

New Armory, Pennsylvania Department of
Military Affairs

Ford City, Pennsylvania

*New 24,400 sq.ft. training center with
classrooms and kitchen/dining facilities and
maintenance shop*

Pennsylvania National Guard Facility

Regional Maintenance Facility

Johnstown, Pennsylvania

*New maintenance shop consisting of 23,560
square feet with approximately 8,000 square
feet of office and maintenance shop area and
the remainder for storage and eight vehicle
maintenance bays*

U.S. Army Reserve Center Aviation Facility

Johnstown, Pennsylvania

*New 120,000 sq.ft. multi-building reserve
center including a new training building and
hangar facility. Project included 90% design
for a new 200-bed Marine Corps Reserve
barracks*

U.S. Army Reserve Center

Wheeling, West Virginia

*Design/build project including a 24,000 sq.ft.
training building with classrooms,
administrative areas, library, assembly hall,*

*weaponer room and medical section, and
17,000 sq.ft. OMS/AMSA*

U.S. Army Reserve Aviation Center

Weirton, West Virginia

*Design/build project including a 16,000 sq.ft.
training building with classrooms, assembly
hall, arms vault, armorer, weaponer room,
and Comsec training area, and a 6,300 sq.ft.
OMS*

U.S. Army Reserve Center

Grantsville, Maryland

*New 15,300 sq.ft. training building with
classrooms, assembly hall, library, Comsec
training area, and weaponer room, and 2,400
sq.ft. OMS*

Letterkenny Army Depot

Chambersburg, Pennsylvania

Various projects under 5 IDCs including:

- Building 350 - Vehicle maintenance building
lighting and fire alarm system replacement*
- Building 1 - HVAC system upgrades*

U.S. Air Force - 911th Airlift Group

Corapolis, Pennsylvania

Various projects under two IDCs

Education

Bachelor of Science, Electrical Engineering Technology, 1987, University of Pittsburgh at Johnstown

Experience

H.F. Lenz Company 1992 - Present • Parfitt/Ling Consulting Engineers 1990 - 1992

Gary Johnston & Assoc., Inc. 1987 - 1990

Professional Certification

Licensed Professional Engineer in Pennsylvania, Illinois, Maryland, New Jersey, Ohio, Virginia, and West Virginia; LEED™ Accredited Professional

Professional Affiliations

Professional Engineers in Private Practice; NSPE/PSPE; APPA; U.S. Green Building Council

E. RESUMES OF KEY PERSONNEL PROPOSED FOR THIS CONTRACT

(Complete one Section E for each key person.)

12. NAME Pat Stinson	13. ROLE IN THIS CONTRACT Cost Evaluations	14. YEARS EXPERIENCE	
		a. TOTAL 33	b. WITH CURRENT FIRM 7

15. FIRM NAME AND LOCATION *(City and State)*

Alliance Construction Management, Inc., Princeton, WV 24740

16. EDUCATION *(DEGREE AND SPECIALIZATION)*

BS Wood Science, WVU

17. CURRENT PROFESSIONAL REGISTRATION *(STATE AND DISCIPLINE)*

Class A Contractor WV 036056
Class A Contractor VA 2705-112556A

18. OTHER PROFESSIONAL QUALIFICATIONS *(Publications, Organizations, Training, Awards, etc.)*

Certified Healthcare Contractor, WV
OSHA 30 Hour

19. RELEVANT PROJECTS

a.	(1) TITLE AND LOCATION <i>(City and State)</i> Cacapon State Park, Berkley Springs, WV	(2) YEAR COMPLETED	
		PROFESSIONAL SERVICES 2009-10	CONSTRUCTION <i>(If applicable)</i> NA
	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE Lodge & golf course renovation Project designed by Paradigm Project cost estimates throughout design	<input checked="" type="checkbox"/> Check if project performed with current firm	
b.	(1) TITLE AND LOCATION <i>(City and State)</i> Glade Springs Resort & Conference Center, Daniels, WV	(2) YEAR COMPLETED	
		PROFESSIONAL SERVICES 2004-07	CONSTRUCTION <i>(If applicable)</i> 2007
	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE New hotel & conference center, renovation of spa, bowling alley and new sports bar Project designed by Paradigm Construction Management and contractor on four projects ranging from .5 to 10 million dollars.	<input type="checkbox"/> Check if project performed with current firm	
c.	(1) TITLE AND LOCATION <i>(City and State)</i> Our Lady of Belfonte Hospital, Ashland, KY	(2) YEAR COMPLETED	
		PROFESSIONAL SERVICES	CONSTRUCTION <i>(If applicable)</i> 1998
	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE Concrete parking garage w/ambulatory surgery center. 7 million.	<input type="checkbox"/> Check if project performed with current firm	
d.	(1) TITLE AND LOCATION <i>(City and State)</i> Chuck Mathena Center, Princeton, WV	(2) YEAR COMPLETED	
		PROFESSIONAL SERVICES 2007-08	CONSTRUCTION <i>(If applicable)</i> 2008
	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE Performing arts theater 1000 seats. 41,000sf 10 million Worked with USDA (partially funded project) on cost evaluations and budget. Site and cost evaluations due to swamp conditions.	<input checked="" type="checkbox"/> Check if project performed with current firm	
e.	(1) TITLE AND LOCATION <i>(City and State)</i> National Guard Reserve Center, Glen Jean, WV	(2) YEAR COMPLETED	
		PROFESSIONAL SERVICES 2003-04	CONSTRUCTION <i>(If applicable)</i> 2005
	(3) BRIEF DESCRIPTION <i>(Brief scope, size, cost, etc.)</i> AND SPECIFIC ROLE Estimating, purchasing and CPM scheduling. 17.4 million (I managed this project under Swope Cons)	<input type="checkbox"/> Check if project performed with current firm	



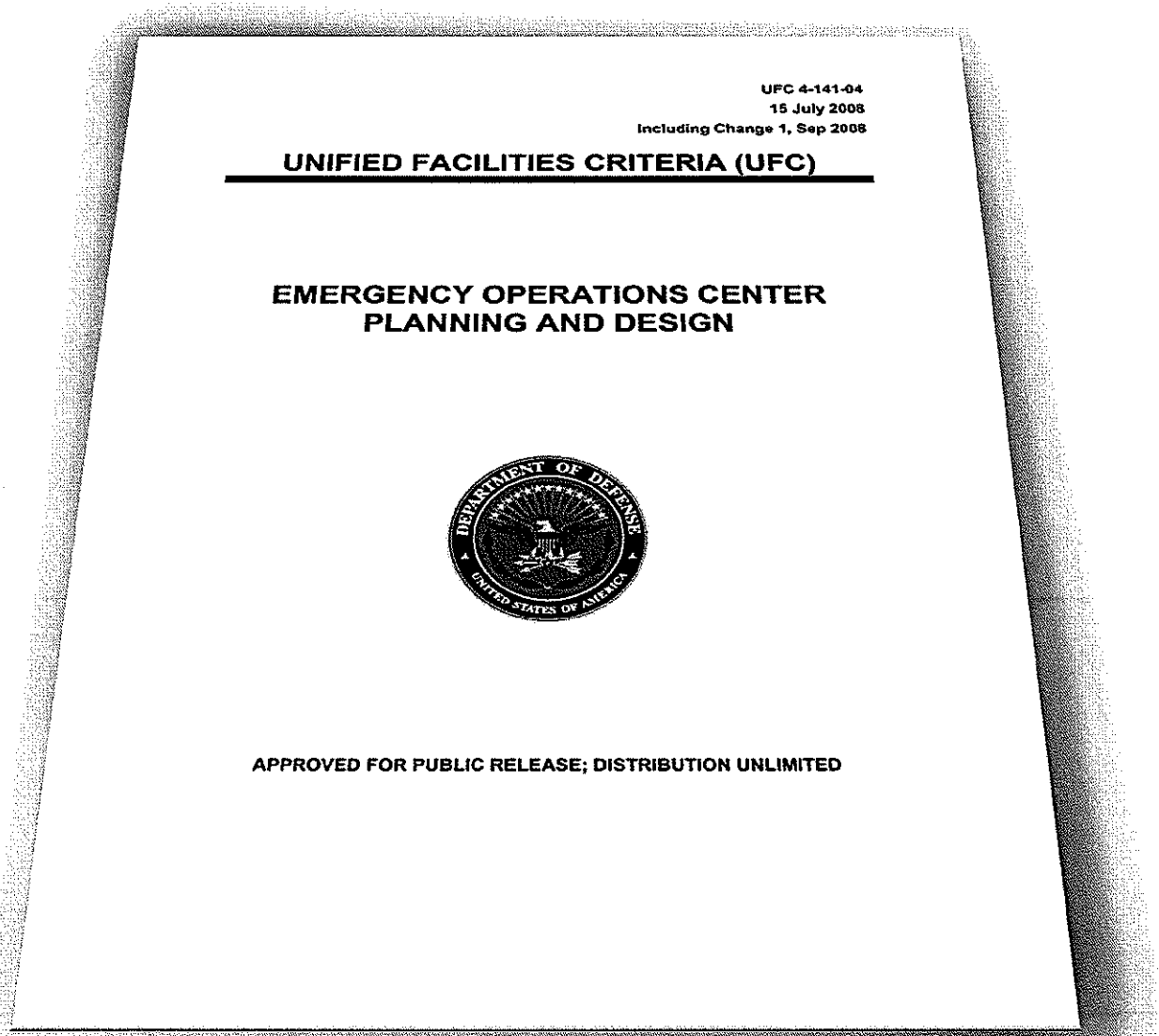
APPENDIX B

RELEVANT PROJECTS



Federal Design Guide UFC 4-141-04 "EMERGENCY OPERATIONS CENTER PLANNING AND DESIGN"

All Hands Consulting was brought in as subject matter experts to contribute to the development of the federal standard: **Unified Facilities Criteria (UFC) 4-141-04 for Emergency Operations Center Planning and Design**. The (UFC) system is prescribed by MIL-STD 3007. This UFC provides planning, design, construction, sustainment, restoration, and modernization criteria to be used for the design of EOC's. The UFC applies to Military Departments, Defense Agencies and DoD Field Activities . This UFC can be found by visiting the Whole Building Design Guide website.





Emergency Operations Center (EOC) Miami Beach, Florida

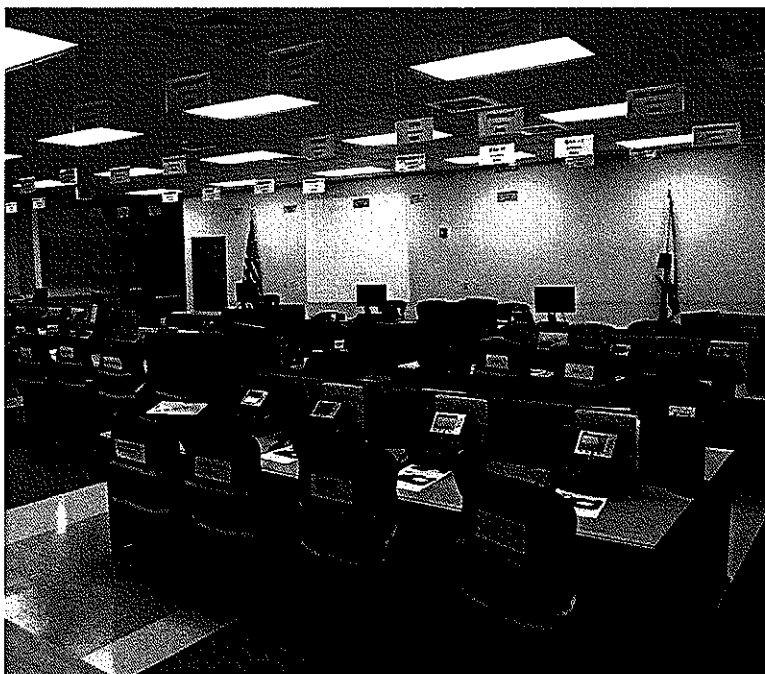
All Hands Consulting provided on-site assistance to fully develop the City's Emergency Operations Center (EOC), emergency plans and procedures. All Hands served as subject matter experts to work on station with the City Emergency Manager to review current EOC staffing and concepts of operations; recommend improvements; fully develop the City's EOC operations plan, information flow and management.



All Hands developed EOC ConOps; EOC position desk books and checklists; established framework for use of WebEOC; and assisted with other program development strategies.

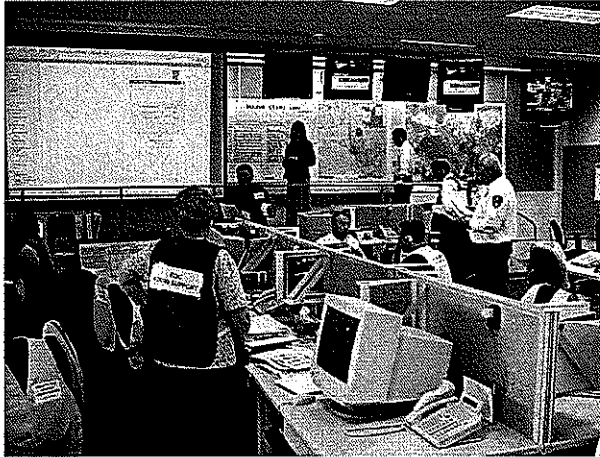
All Hands developed and delivered five Emergency Operations Center (EOC) workshops. One workshop for each EOC section:

*Command,
Operations,
Planning,
Logistics,
Administration/Finance.*





Emergency Operations Center (EOC) Anchorage, Alaska



All Hands Consulting was hired by the Office of Emergency Management in Anchorage, Alaska to revise the municipality's comprehensive emergency plan, develop the Emergency Operations Center's operating procedures and staff action guides. The firm was hired over a period of several years to provide a variety of services including developing and conducting an EOC tabletop exercise for a biological terrorist event, writing a Biological Terrorism Plan and developing field operating guides.



**Lower Colorado River Authority (LCRA)
Emergency Operations Center
River Operations Center
Hydroelectric Control Center**

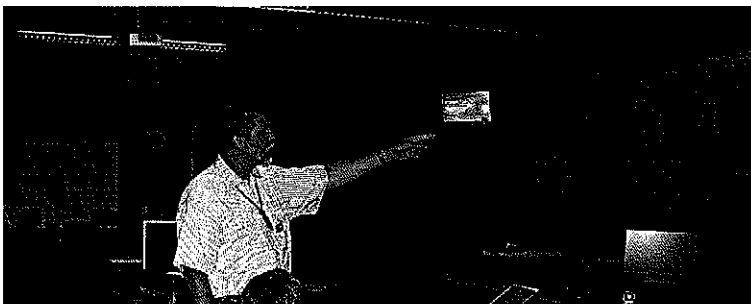
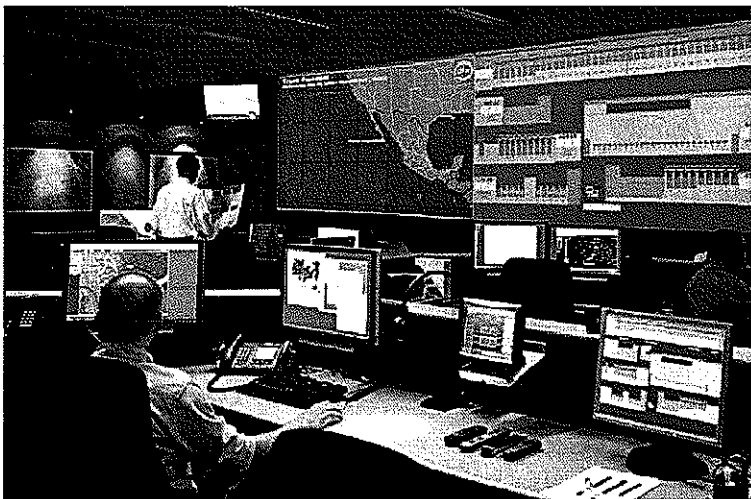
LCRA's River Operations Center is located where a network of rivers and dams feed hydroelectric generation and serve to facilitate flood control in the river valley.

All Hands Consulting assisted the architects by analyzing the existing operations and facilities and then developing the initial design of a new Emergency Operations Center, River Operations Center and Hydroelectric Control Center.

All Hands conducted a series of site visits, interviews and facilitated workshops designed to develop the program of requirements for the new center.

All Hands Consulting also reviewed operational procedures, and developed design concepts for the spaces and the furnishings.

The resulting 35,000 sf, \$10.5M facility houses offices, conference areas, and multiple operations centers with advanced emergency management equipment.





West Virginia School Building Authority School Safety and Vulnerability Assessments



All Hands Consulting is currently under contract with the State of West Virginia School Building Authority to provide school vulnerability assessments, training and exercises. All Hands is providing expertise in use of the Department of Homeland Security Automated Critical Asset Management System (ACAMS) and conducted ACAMS training and staffing to accomplish the deliverables.

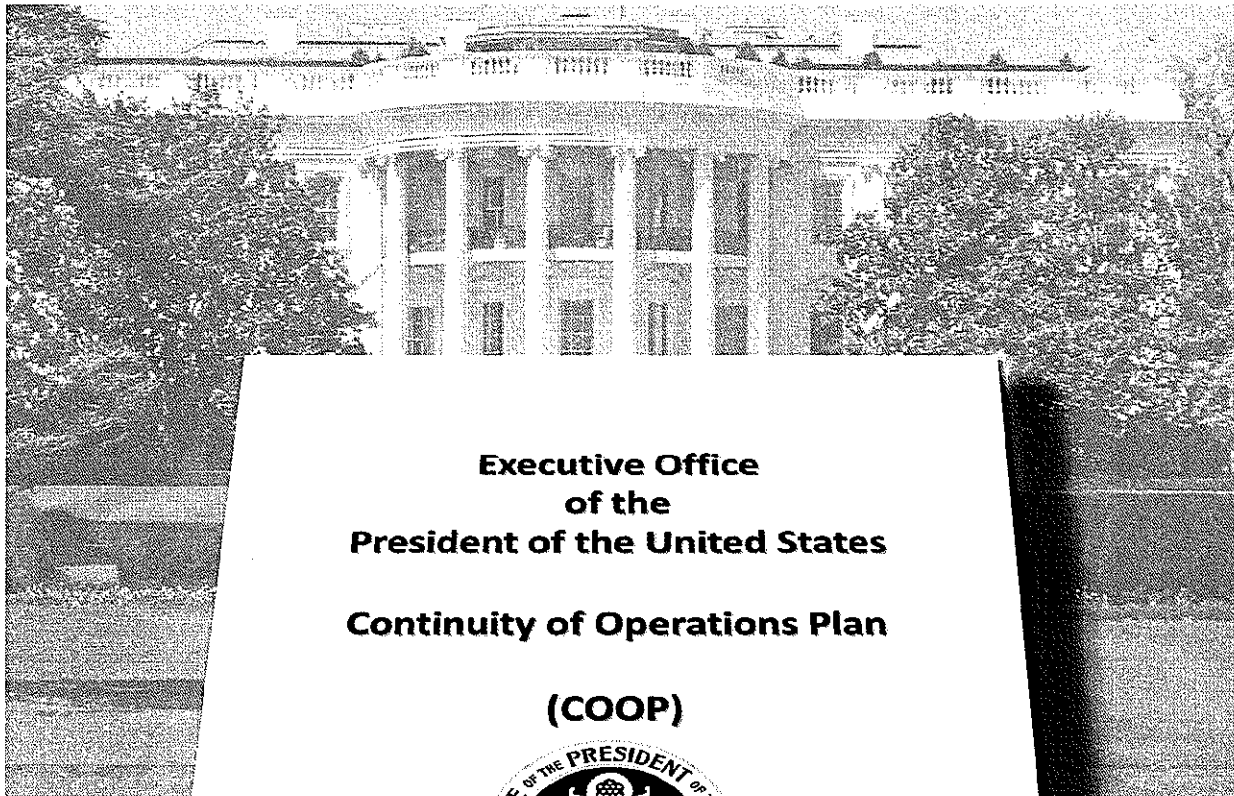
All Hands will provide trained Subject Matter Experts (SME) over the course of two years to assist with workforce management & staffing and to support the overall project management of this process.





Executive Office of the President (Continuity of Operations Plan)

All Hands Consulting was hired to develop the Continuity of Operations Plan (COOP) for the Executive Office of the President of the United States. The plan was developed for the Office of Administration to be used as a template for other EOP offices such as the Office of Management and Budget and the National Security Council.





Security Operations Center (SOC) & Emergency Operations Center (EOC) University of Maryland, College Park



Grimm + Parker is the Architect of Record and Designer for this 27,000 gsf renovation of the existing Pocomoke Building into a fully functional Department of Public Safety for the campus community. As part of the plans, new emergency generator power will be added to the facility to enable critical functions such as the SOC, EOC, IT, E-911, Dispatch, Lockdown Area, etc to remain operational throughout the duration of an emergency.

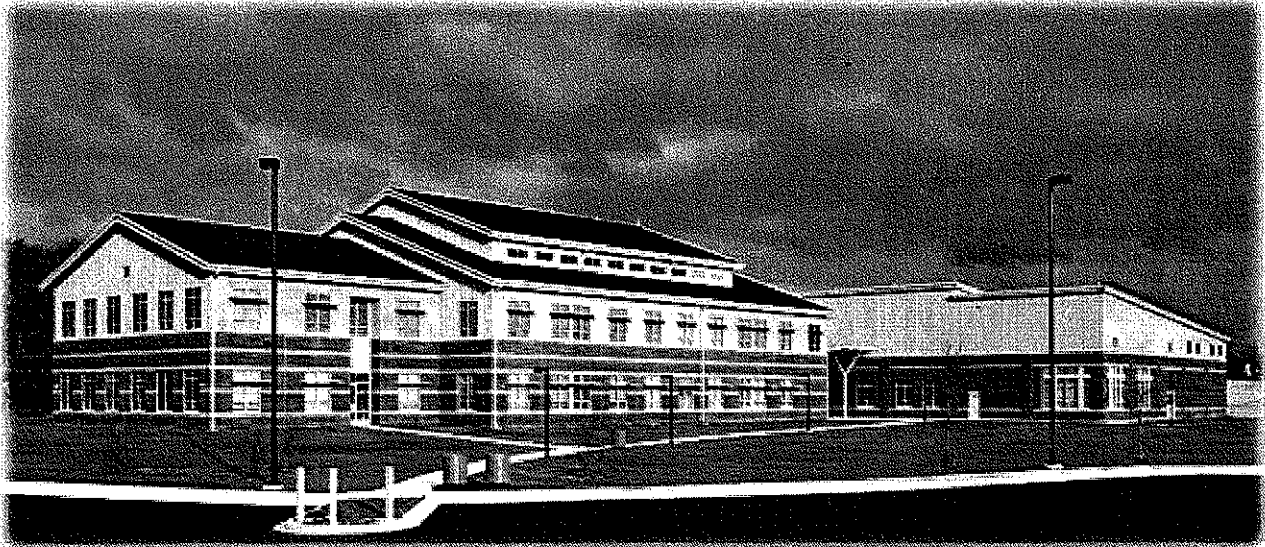
To create a redundant facility in the event of a catastrophic emergency, a Back-up SOC/EOC is being designed in a remote location off-campus and will accommodate approximately 30 decision-makers from the University.



The image above is the existing UMCP Security Operations Center (SOC) which monitors all security cameras on campus 24 / 7. The new EOC is being designed in a location directly below the SOC. All Hands is consulting with Grimm + Parker on this project and on the remote location Back-up SOC/EOC.



Combined Marine Reserve Center Fort Dix, New Jersey



Grimm + Parker is the Architect of Record and Designer of this new 77,000 gsf, \$24.4M LEED Silver rated Reserve Center for NAVFAC. The building program includes a 5,000 sf Training Center / Drill Hall, offices, classrooms, conference rooms, fitness room, small arms simulator, site work, structural, IT & MEP.

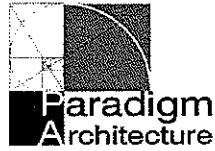
AT/FP requirements in accordance with UFC 4-010-01 were incorporated into the building and site design based on a Primary Gathering Building located within a Controlled Perimeter at the 25m setback for Conventional Construction.

Since opening at the end of 2010, the facility has received many compliments from the users and the higher ranking officers who come to visit the newest Reserve Center in the area. Below is one of the quotes that we have received regarding our work on this project:

“Wes, the Reserve Center looks great, functional, plenty of light, good traffic flow, and attractive...your expertise really paid off here”

-Major Karl D. Eckert, MARFORRES BRAC/MILCON Project Officer





Center for the Applied Study of Language University of Maryland & The National Security Agency



Grimm + Parker is the Architect of Record and Designer of this 130,300 gsf headquarters for a Joint Use Secure Research Facility to be occupied by the University of Maryland and the National Security Agency. The mission of this project was to create an inspiring environment that did not feel institutional and would enable the users to accomplish their goal to develop the greatest language research center in the United States.

The increased need for language capabilities to support our national security program generated this critical facility which is located just outside of the Washington, DC beltway. A primary goal in the planning of this building was to allow as much flexibility for future changes in program requirements as possible. The program includes Secure Research Labs, Administration spaces, researchers' offices, a state-of-the-art lecture hall and SMART conference rooms capable of conducting long distance communications with remote locations around the world.

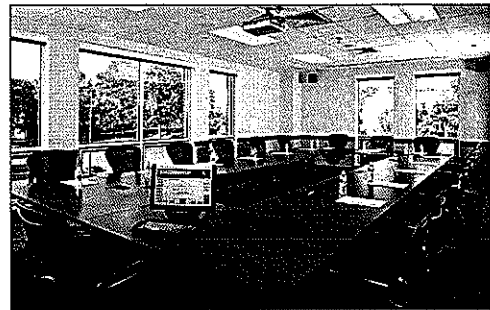




Van Munching Hall Addition Training & Conference Rooms University of Maryland, College Park



Grimm + Parker is the Architect of Record and Designer of this 25,000sf \$30M training / conference center addition to the Van Munching Hall end of the Robert H. Smith School of Business. The project included two “horseshoe” lecture halls, two straight tiered lecture halls, a commons, offices on the second and third floors and an executive briefing room on the fourth floor. All conference and lecture halls are fully wired with the most current technology.



Associated with the building addition was the transformation of an existing surface parking lot into a green academic quad with mature trees and brick pavers as shown in the image above. Provisions were made for emergency vehicle access, emergency phone kiosks and security cameras with appropriate site lighting when planning the new green space in front of the Business School.



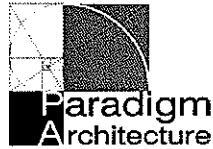


Charleston Federal Center Renovation Charleston, West Virginia

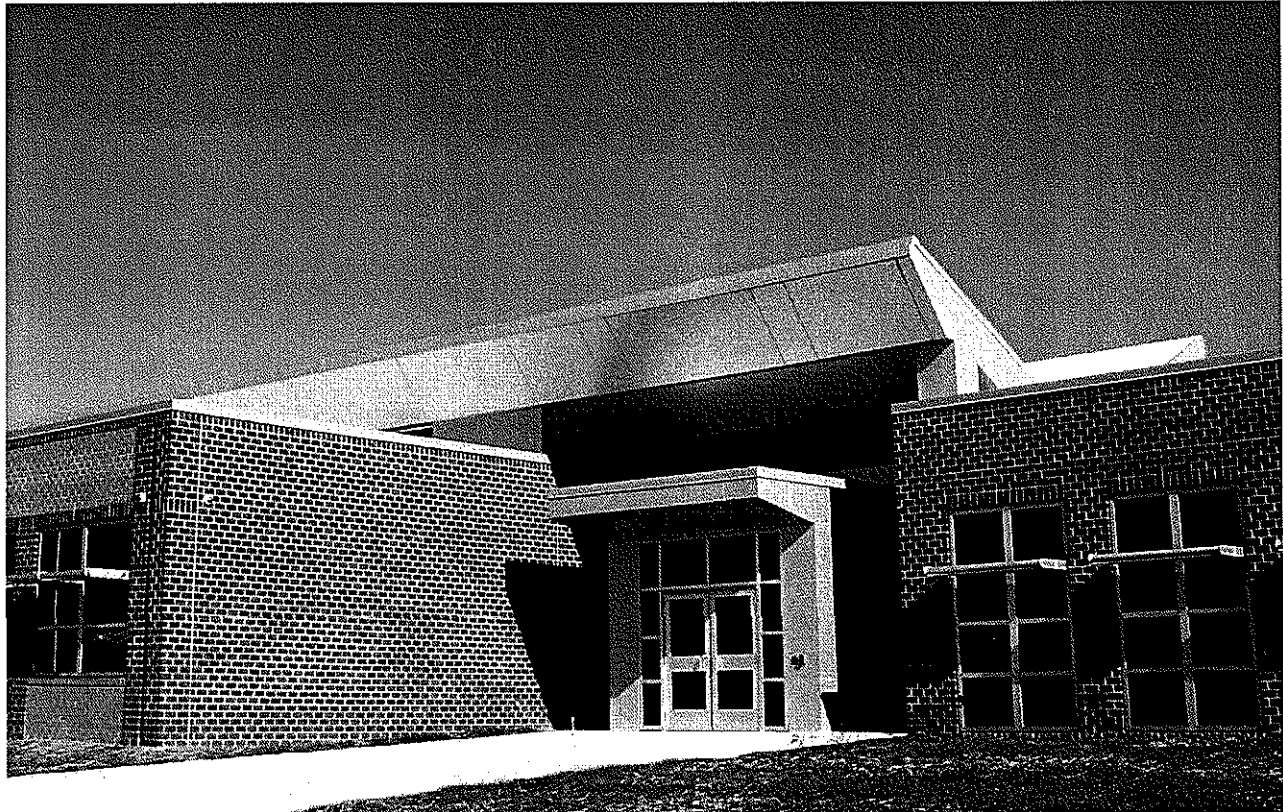


Paul A. Walker, AIA of Paradigm Architecture, while working at a previous firm, was the Design Architect for the renovation of this former federal courthouse to provide office space for the Social Security Administration. This 110,000 sf, \$10M project was awarded through a national design competition. The design was recognized with the 2000 Excellence in Construction Award from the Associated Builders & Contractors, Inc. and the 2000 Development Project Special Recognition Award from the Charleston Renaissance Corporation.





**US Department of Energy – Office of Legacy Management
Morgantown, West Virginia**



Paradigm Architecture is the Architect of Record and Designer for this new 60,000 sf, \$10.7M NARA (National Archives and Records Administration) compliant, archival facility for the United States Department of Energy. This building is designed for LEED Gold certification. This one-story building includes 37,000 square feet of NARA Certified Records Storage space and 23,000 square feet for Administration. The record storage space is conditioned and humidity controlled and includes a 1,200 square foot cold room for microfilm storage.

The Security Systems are designed and operated to meet the Minimum Security Standards for Level III Federal Facilities and are in compliance with Homeland Security Presidential Directive 12.



US Department of Agriculture Office Building Morgantown, West Virginia



Paradigm Architecture is the Architect of Record and Designer for this new 36,000 gsf , \$7.5M General Services Administration facility. This building houses five agencies of the USDA including: the Credit Union, Rural Development, Farm Services Administration, Natural Resource Conservation services, and the USDA Information Technology Services.

The security standards established the perimeter setbacks and the limitations in property width dictated that only visitor parking could be located in front of the building with employee and secured parking in the rear. This functions well because the Tri- Ag Credit Union requires public access and visibility. The remaining agencies generally function as traditional office environments. The southern and western faces of the building are defined by larger window sections which are screened from harsh summer sunlight by an architectural colonnade and continuous sun screens. These treatments in conjunction with the use of three distinct masonry veneer materials add visual interest to a building that is basically a two-story rectangle.

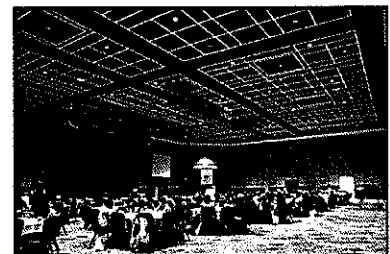


Morgantown Event Center & Parking Garage Morgantown, West Virginia



Paradigm Architecture is the Architect of Record and Designer of the \$30M, 159,000 sf Morgantown Event Center and Parking Garage which is located adjacent to the Waterfront Place Hotel and Conference Center along the Monongahela River in Morgantown. The large main event room is designed to accommodate a variety of event types including concerts, plays, boxing matches, banquets, and conventions. The facility features a full catering kitchen and support spaces. Coordinated the access road design and the driveway entrance onto Don Knotts Boulevard with the WVDOT Headquarters office of Economic Development and the Right-of-Way Division and the District 4 office. This involved designing an access road and drainage structures on WVDOT right-of-way. Coordinated legal responsibility of the road improvements with WVDOT and the City of Morgantown. Review meetings were held with the District Office to ensure proper design setbacks, site distance, and configuration complied with WVDOT standards. An entrance permit was completed and submitted to the District Office.

ABC West Virginia Chapter: 2010 Excellence in Construction Award





Waterfront Place Hotel and Conference Center Morgantown, West Virginia

Paradigm Architecture is the Architect of Record and the Designer of the Waterfront Place Hotel in Morgantown, West Virginia. This seventeen story \$35M, 296,427 sf brick veneer full-service hotel features 205 guestrooms, a private concierge clubhouse, 10,000 sq. ft. of flexible meeting and conference space, with state-of-the-art A/V, wireless internet, and a full-service banquet and catering department.

The Waterfront Place Hotel received the *2003 Excellence in Construction Award from the Associated Builders & Contractors, Inc.*





APPENDIX C

REQUEST FOR QUOTATION FORMS



State of West Virginia
 Department of Administration
 Purchasing Division
 2019 Washington Street East
 Post Office Box 50130
 Charleston, WV 25305-0130

Request for Quotation

RFQ NUMBER
DEFK11028

PAGE
1

ADDRESS CORRESPONDENCE TO ATTENTION OF
TARA LYLE
304-558-2544

RFQ COPY

TYPE NAME/ADDRESS HERE

Paradigm Architecture, Inc.
 2223 Cheat Road, Suite 300
 Morgantown, WV 26508

DIV ENGINEERING & FACILITIES
ARMORY BOARD SECTION

1707 COONSKIN DRIVE
CHARLESTON, WV
25311-1099 304-341-6368

DATE PRINTED	TERMS OF SALE	SHIP VIA	F.O.B.	FREIGHT TERMS
02/01/2011				

BID OPENING DATE: **03/15/2011** BID OPENING TIME **01:30PM**

LINE	QUANTITY	UOP	CAT NO	ITEM NUMBER	UNIT PRICE	AMOUNT
0001	1	JB		906-00-00-001		
<p>ARCHITECT/ENGINEERING SERVICES, PROFESSIONAL</p> <p>EXPRESSION OF INTEREST (EOI)</p> <p>THE WEST VIRGINIA PURCHASING DIVISION FOR THE AGENCY, WV NATIONAL GUARD, DIVISION OF ENGINEERING AND FACILITIES, IS SOLICITING EXPRESSIONS OF INTEREST FOR PROFESSIONAL ARCHITECTURAL ENGINEERING DESIGN SERVICES FOR A JOINT OPERATIONS FACILITY TO BE LOCATED IN THE VICINITY OF THE WEST VIRGINIA NATIONAL GUARD STATE HEADQUARTERS IN CHARLESTON, WV PER THE FOLLOWING BID REQUIREMENTS AND ATTACHED SPECIFICATIONS.</p> <p>TECHNICAL QUESTIONS MUST BE SUBMITTED IN WRITING TO TARA LYLE VIA MAIL AT THE ADDRESS SHOWN IN THE BODY OF THIS EOI, VIA FAX AT 304-558-4115, OR VIA EMAIL AT TARA.L.LYLE@WV.GOV.</p> <p>DEADLINE FOR ALL TECHNICAL QUESTIONS IS 2/23/2011 AT THE CLOSE OF BUSINESS. ANY TECHNICAL QUESTIONS RECEIVED WILL BE ANSWERED BY FORMAL ADDENDUM ISSUED BY THE PURCHASING DIVISION AFTER THE DEADLINE HAS LAPSED. CANCELLATION: THE DIRECTOR OF PURCHASING RESERVES THE RIGHT TO CANCEL THIS CONTRACT IMMEDIATELY UPON WRITTEN NOTICE TO THE VENDOR IF THE COMMODITIES AND/OR SERVICES SUPPLIED ARE OF AN INFERIOR QUALITY OR DO NOT CONFORM TO THE SPECIFICATIONS OF THE BID AND CONTRACT HEREIN.</p>						

SEE REVERSE SIDE FOR TERMS AND CONDITIONS

SIGNATURE 	TELEPHONE 304.284.5015	DATE 3/14/11
TITLE President	FEIN 63-1263568	ADDRESS CHANGES TO BE NOTED ABOVE

WHEN RESPONDING TO RFQ, INSERT NAME AND ADDRESS IN SPACE ABOVE LABELED 'VENDOR'

**GENERAL TERMS & CONDITIONS
REQUEST FOR QUOTATION (RFQ) AND REQUEST FOR PROPOSAL (RFP)**

1. Awards will be made in the best interest of the State of West Virginia.
2. The State may accept or reject in part, or in whole, any bid.
3. Prior to any award, the apparent successful vendor must be properly registered with the Purchasing Division and have paid the required \$125 fee.
4. All services performed or goods delivered under State Purchase Order/Contracts are to be continued for the term of the Purchase Order/Contracts, contingent upon funds being appropriated by the Legislature or otherwise being made available. In the event funds are not appropriated or otherwise available for these services or goods this Purchase Order/Contract becomes void and of no effect after June 30.
5. Payment may only be made after the delivery and acceptance of goods or services.
6. Interest may be paid for late payment in accordance with the *West Virginia Code*.
7. Vendor preference will be granted upon written request in accordance with the *West Virginia Code*.
8. The State of West Virginia is exempt from federal and state taxes and will not pay or reimburse such taxes.
9. The Director of Purchasing may cancel any Purchase Order/Contract upon 30 days written notice to the seller.
10. The laws of the State of West Virginia and the *Legislative Rules* of the Purchasing Division shall govern the purchasing process.
11. Any reference to automatic renewal is hereby deleted. The Contract may be renewed only upon mutual written agreement of the parties.
12. **BANKRUPTCY:** In the event the vendor/contractor files for bankruptcy protection, the State may deem this contract null and void, and terminate such contract without further order.
13. **HIPAA BUSINESS ASSOCIATE ADDENDUM:** The West Virginia State Government HIPAA Business Associate Addendum (BAA), approved by the Attorney General, is available online at www.state.wv.us/admin/purchase/vrc/hipaa.htm and is hereby made part of the agreement. Provided that the Agency meets the definition of a Cover Entity (45 CFR §160.103) and will be disclosing Protected Health Information (45 CFR §160.103) to the vendor.
14. **CONFIDENTIALITY:** The vendor agrees that he or she will not disclose to anyone, directly or indirectly, any such personally identifiable information or other confidential information gained from the agency, unless the individual who is the subject of the information consents to the disclosure in writing or the disclosure is made pursuant to the agency's policies, procedures, and rules. Vendor further agrees to comply with the Confidentiality Policies and Information Security Accountability Requirements, set forth in <http://www.state.wv.us/admin/purchase/privacy/noticeConfidentiality.pdf>.
15. **LICENSING:** Vendors must be licensed and in good standing in accordance with any and all state and local laws and requirements by any state or local agency of West Virginia, including, but not limited to, the West Virginia Secretary of State's Office, the West Virginia Tax Department, and the West Virginia Insurance Commission. The vendor must provide all necessary releases to obtain information to enable the director or spending unit to verify that the vendor is licensed and in good standing with the above entities.
16. **ANTITRUST:** In submitting a bid to any agency for the State of West Virginia, the bidder offers and agrees that if the bid is accepted the bidder will convey, sell, assign or transfer to the State of West Virginia all rights, title and interest in and to all causes of action it may now or hereafter acquire under the antitrust laws of the United States and the State of West Virginia for price fixing and/or unreasonable restraints of trade relating to the particular commodities or services purchased or acquired by the State of West Virginia. Such assignment shall be made and become effective at the time the purchasing agency tenders the initial payment to the bidder.

I certify that this bid is made without prior understanding, agreement, or connection with any corporation, firm, limited liability company, partnership, or person or entity submitting a bid for the same material, supplies, equipment or services and is in all respects fair and without collusion or Fraud. I further certify that I am authorized to sign the certification on behalf of the bidder or this bid.

INSTRUCTIONS TO BIDDERS

1. Use the quotation forms provided by the Purchasing Division. Complete all sections of the quotation form.
2. Items offered must be in compliance with the specifications. Any deviation from the specifications must be clearly indicated by the bidder. Alternates offered by the bidder as **EQUAL** to the specifications must be clearly defined. A bidder offering an alternate should attach complete specifications and literature to the bid. The Purchasing Division may waive minor deviations to specifications.
3. Unit prices shall prevail in case of discrepancy. All quotations are considered F.O.B. destination unless alternate shipping terms are clearly identified in the quotation.
4. All quotations must be delivered by the bidder to the office listed below prior to the date and time of the bid opening. Failure of the bidder to deliver the quotations on time will result in bid disqualifications: Department of Administration, Purchasing Division, 2019 Washington Street East, P.O. Box 50130, Charleston, WV 25305-0130
5. Communication during the solicitation, bid, evaluation or award periods, except through the Purchasing Division, is strictly prohibited (W.Va. C.S.R. §148-1-6.6).



State of West Virginia
 Department of Administration
 Purchasing Division
 2019 Washington Street East
 Post Office Box 50130
 Charleston, WV 25305-0130

Request for Quotation

RFQ NUMBER
DEFK11028

PAGE
2

ADDRESS CORRESPONDENCE TO ATTENTION OF:
TARA LYLE 304-558-2544

VENDOR

RFQ COPY
TYPE NAME/ADDRESS HERE

Paradigm Architecture, Inc.
 2223 Cheat Road, Suite 300
 Morgantown, WV 26508

SHIP TO

DIV ENGINEERING & FACILITIES
ARMORY BOARD SECTION

1707 COONSKIN DRIVE
 CHARLESTON, WV
 25311-1099 304-341-6368

DATE PRINTED	TERMS OF SALE	SHIP VIA	F.O.B.	FREIGHT TERMS
02/01/2011				

BID OPENING DATE: **03/15/2011** BID OPENING TIME: **01:30PM**

LINE	QUANTITY	UOP	CAT NO	ITEM NUMBER	UNIT PRICE	AMOUNT
<p>BANKRUPTCY: IN THE EVENT THE VENDOR/CONTRACTOR FILES FOR BANKRUPTCY PROTECTION, THE STATE MAY DEEM THE CONTRACT NULL AND VOID, AND TERMINATE SUCH CONTRACT WITHOUT FURTHER ORDER.</p> <p style="text-align: center;">NOTICE</p> <p>A SIGNED BID MUST BE SUBMITTED TO:</p> <p style="text-align: center;">DEPARTMENT OF ADMINISTRATION PURCHASING DIVISION BUILDING 15 2019 WASHINGTON STREET, EAST CHARLESTON, WV 25305-0130</p> <p>THE BID SHOULD CONTAIN THIS INFORMATION ON THE FACE OF THE ENVELOPE OR THE BID MAY NOT BE CONSIDERED:</p> <p>SEALED BID</p> <p>BUYER:-----TL/32-----</p> <p>RFQ. NO.:-----DEFK11028-----</p> <p>BID OPENING DATE:-----03/15/2011-----</p> <p>BID OPENING TIME:-----1:30 PM-----</p> <p>PLEASE PROVIDE A FAX NUMBER IN CASE IT IS NECESSARY TO CONTACT YOU REGARDING YOUR BID:</p>						

SEE REVERSE SIDE FOR TERMS AND CONDITIONS		
SIGNATURE 	TELEPHONE 304.284.5015	DATE 3/14/11
TITLE President	FEIN 63-1263568	ADDRESS CHANGES TO BE NOTED ABOVE

WHEN RESPONDING TO RFQ, INSERT NAME AND ADDRESS IN SPACE ABOVE I AM IDENTIFIED AS 'VENDOR'



State of West Virginia
 Department of Administration
 Purchasing Division
 2019 Washington Street East
 Post Office Box 50130
 Charleston, WV 25305-0130

Request for Quotation

RFQ NUMBER
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BID OPENING DATE: **03/15/2011** BID OPENING TIME **01:30PM**

LINE	QUANTITY	UOP	CAT NO	ITEM NUMBER	UNIT PRICE	AMOUNT
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CONTACT PERSON (PLEASE PRINT CLEARLY):

Paul A. Walker, AIA, President

***** THIS IS THE END OF RFQ DEFK11028 ***** TOTAL: _____

SEE REVERSE SIDE FOR TERMS AND CONDITIONS

SIGNATURE 	TELEPHONE 304.284.5015	DATE 3/14/11
TITLE President	FEIN 63-1263568	ADDRESS CHANGES TO BE NOTED ABOVE

WHEN RESPONDING TO RFQ. INSERT NAME AND ADDRESS IN SPACE ABOVE LABELED 'VENDOR'

STATE OF WEST VIRGINIA
Purchasing Division**PURCHASING AFFIDAVIT**

West Virginia Code §5A-3-10a states: No contract or renewal of any contract may be awarded by the state or any of its political subdivisions to any vendor or prospective vendor when the vendor or prospective vendor or a related party to the vendor or prospective vendor is a debtor and the debt owed is an amount greater than one thousand dollars in the aggregate.

DEFINITIONS:

"Debt" means any assessment, premium, penalty, fine, tax or other amount of money owed to the state or any of its political subdivisions because of a judgment, fine, permit violation, license assessment, defaulted workers' compensation premium, penalty or other assessment presently delinquent or due and required to be paid to the state or any of its political subdivisions, including any interest or additional penalties accrued thereon.

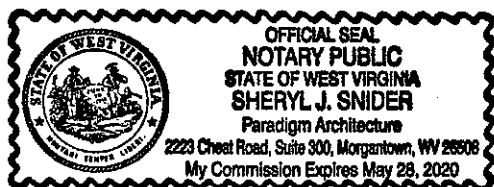
"Debtor" means any individual, corporation, partnership, association, limited liability company or any other form or business association owing a debt to the state or any of its political subdivisions. "Political subdivision" means any county commission; municipality; county board of education; any instrumentality established by a county or municipality; any separate corporation or instrumentality established by one or more counties or municipalities, as permitted by law; or any public body charged by law with the performance of a government function or whose jurisdiction is coextensive with one or more counties or municipalities. "Related party" means a party, whether an individual, corporation, partnership, association, limited liability company or any other form or business association or other entity whatsoever, related to any vendor by blood, marriage, ownership or contract through which the party has a relationship of ownership or other interest with the vendor so that the party will actually or by effect receive or control a portion of the benefit, profit or other consideration from performance of a vendor contract with the party receiving an amount that meets or exceed five percent of the total contract amount.

EXCEPTION: The prohibition of this section does not apply where a vendor has contested any tax administered pursuant to chapter eleven of this code, workers' compensation premium, permit fee or environmental fee or assessment and the matter has not become final or where the vendor has entered into a payment plan or agreement and the vendor is not in default of any of the provisions of such plan or agreement.

Under penalty of law for false swearing (*West Virginia Code §61-5-3*), it is hereby certified that the vendor affirms and acknowledges the information in this affidavit and is in compliance with the requirements as stated.

WITNESS THE FOLLOWING SIGNATUREVendor's Name: Paradigm Architecture, Inc.Authorized Signature:  Date: 3/14/11State of West VirginiaCounty of Monongalia, to-wit:Taken, subscribed, and sworn to before me this day of March, 2020.My Commission expires May 28, 2020.

AFFIX SEAL HERE

NOTARY PUBLIC 



TRANSMITTAL

TO: Purchasing Division	FROM: Paul A. Walker, AIA
COMPANY: WV Dept. of Administration	DATE: March 14, 2011
FAX NUMBER:	PROJECT NAME & NUMBER:
RE: DEFK11028	TOTAL NO. OF PAGES INCLUDING COVER:

Please find the following attachments:

SPECIFICATIONS SAMPLES CHANGE ORDER CONTRACT / AGREEMENT LETTER
 SHOP DRAWING SUBMITTAL DRAWINGS / PLANS INVOICE OTHER

Status: FOR PRICING PLEASE SIGN & RETURN PLEASE COMMENT/REPLY URGENT
 FOR REVIEW FOR YOUR RECORDS FOR PAYMENT OTHER

Delivery via:

FAX COURIER STANDARD MAIL UPS FED EX OVERNIGHT FTP

Please find enclosed two originals (3 ring binders) plus one copy on compact disk.

Thank you for this opportunity.

Paul

2450 Valleydale Road • Suite 150
Birmingham, AL 35244
Tele 205•403•2742 205•403•2743 Fax

2223 Cheat Road • Suite 300
Morgantown, WV 26508
Tele 304•284•5015 304•284•5014 Fax