

## Request for Quotation

WATERSHOPPE TERMS OF SALE CHRAINS FOR EDECATTERING

BEONUMBER
DNR209163

PAGE.....

FRANK WHITTAKER 304-558-2316

MODERA

RFQ COPY TYPE NAME/ADDRESS HERE

Appalachian Heating LLC PO Box 770 Bradley, WV 25818

DIVISION OF NATURAL RESOURCES
CASS SCENIC RAILROAD ST PARK
ATTN: PARK SUPERINTENDENT
BOX 107
CASS, WV
24927 304-456-4300

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ATTN: PARK SUPERINTENDENT
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PO Box 770

TYPE NAME/ADDRESS HERE

Bradley, WV 25818

Appalachian Heating LLC

State of West Virginia Department of Administration Purchasing Division 2019 Washington Street East Post Office Box 50130 Charleston, WV 25305-0130

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DIVISION OF NATURAL RESOURCES CASS SCENIC RAILROAD ST PARK ATTN: PARK SUPERINTENDENT BOX 107 CASS, WV

24927

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Appalachian Heating LLC PO Box 770 Bradley, WV 25818

DIVISION OF NATURAL RESOURCES CASS SCENIC RAILROAD ST PARK ATTN: PARK SUPERINTENDENT BOX 107 CASS, WV

24927

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RFQ COPY

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Appalachian Heating LLC

Bradley, WV 25818

State of West Virginia Department of Administration **Purchasing Division** 2019 Washington Street East Post Office Box 50130 Charleston, WV 25305-0130

### Request for Quotation

REO NUMBER DNR209163

FRANK WHITTAKER 304-558-2316

DIVISION OF NATURAL RESOURCES CASS SCENIC RAILROAD ST PARK ATTN: PARK SUPERINTENDENT BOX 107

ADDRESS CORRESPONDENCE TO ATTENTION OF

CASS, WV 24927

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FRANK WHITTAKER

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DIVISION OF NATURAL RESOURCES CASS SCENIC RAILROAD ST PARK ATTN: PARK SUPERINTENDENT BOX 107 CASS, WV 24927 304-456-4300

DATE PRINTED. TERMS OF SALE .... SHIP VIA FO8 FREIGHT TERMS 04/08/2009 BID OPENING DATE: 05/26/2009 BID OPENING TIME 01:30PM LINE QUANTITY ITEM NUMBER UNIT PRICE AMOUNT NO. 5 I UNDERSTAND THAT FAILURE TO CONFIRM THE RECEIPT OF THE ADDENDUM(S) MAY BE CAUSE FOR REJECTION OF THE BIDS. VENDOR MUST CLEARLY UNDERSTAND THAT ANY VERBAL REPRESENTATION MADE OR ASSUMED TO BE MADE DURING ANY DRAL DISCUSSION HELD BETWEEN VENDOR'S REPRESENTATIVES AND ANY STATE PERSONNEL IS NOT BINDING. ONLY THE INFORMATION ISSUED IN WRITING AND ADDED TO THE SPECIFICATIONS BY AN OFFICIAL ADDENDUM IS BINDING. .SIGNATURE REV. 11/96 CONTRACTORS LICENSE WEST VIRGINIA STATE CODE 21-11-2 REQUIRES THAT ALL PERSONS DESIRING TO PERFORM CONTRACTING WORK IN THIS STATE MUST BE LICENSED. THE WEST VIRGINIA CONTRACTORS LICENSING BOARD IS EMPOWERED TO ISSUE THE CONTRACTORS APPLICATIONS FOR A CONTRACTORS LICENSE MAY BE MADE BY CONTACTING THE WEST VIRGINIA DIVISION OF LABOR CAPITOL COMPLEX, BUILDING 3, ROOM 319, CHARLESTON, WV TELEPHONE: (304) 558-7890. 25305. WEST VIRGINIA STATE CODE 21-11-11 REQUIRES ANY PROSPECTIVE BIDDER TO INCLUDE THE CONTRACTORS LICENSE NUMBER ON THEIR BID. SEE REVERSE SIDE FOR TERMS AND CONDITIONS TELEPHONE <u>304-877-5566</u> 5/26/09 ADDRESS CHANGES TO BE NOTED ABOVE Partner 55-0776622



## Request for Quotation

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REOWUMBER DNR209163

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FRANK WHITTAKER	
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Bradley, WV 25818

DIVISION OF NATURAL RESOURCES CASS, SCENIC RAILROAD ST PARK ATTN: PARK SUPERINTENDENT BOX 107 CASS, WV

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# GENERAL TERMS & CONDITIONS REQUEST FOR QUOTATION (RFQ) AND REQUEST FOR PROPOSAL (RFP)

- 1. Awards will be made in the best interest of the State of West Virginia.
- 2. The State may accept or reject in part, or in whole, any bid.
- 3. All quotations are governed by the West Virginia Code and the Legislative Rules of the Purchasing Division.
- 4. Prior to any award, the apparent successful vendor must be properly registered with the Purchasing Division and have paid the required \$125 fee.
- 5. All services performed or goods delivered under State Purchase Order/Contracts are to be continued for the term of the Purchase Order/Contracts, contingent upon funds being appropriated by the Legislature or otherwise being made available. In the event funds are not appropriated or otherwise available for these services or goods, this Purchase Order/Contract becomes void and of no effect after June 30.
- 6. Payment may only be made after the delivery and acceptance of goods or services.
- 7. Interest may be paid for late payment in accordance with the West Virginia Code.
- 8. Vendor preference will be granted upon written request in accordance with the West Virginia Code.
- 9. The State of West Virginia is exempt from federal and state taxes and will not pay or reimburse such taxes.
- 10. The Director of Purchasing may cancel any Purchase Order/Contract upon 30 days written notice to the seller.
- 11. The laws of the State of West Virginia and the *Legislative Rules* of the Purchasing Division shall govern all rights and duties under the Contract, including without limitation the validity of this Purchase Order/Contract.
- 12. Any reference to automatic renewal is hereby deleted. The Contract may be renewed only upon mutual written agreement of the parties.
- 13. BANKRUPTCY: In the event the vendor/contractor files for bankruptcy protection, this Contract may be deemed null and void, and terminated without further order.
- 14. HIPAA BUSINESS ASSOCIATE ADDENDUM: The West Virginia State Government HIPAA Business Associate Addendum (BAA), approved by the Attorney General, and available online at the Purchasing Division's web site (http://www.state.wv.us/admin/purchase/vrc/hipaa.htm) is hereby made part of the agreement. Provided that, the Agency meets the definition of a Cover Entity (45 CFR §160.103) and will be disclosing Protected Health Information (45 CFR §160.103) to the vendor.
- 15. WEST VIRGINIA ALCOHOL & DRUG-FREE WORKPLACE ACT: If this Contract constitutes a public improvement construction contract as set forth in Article 1D, Chapter 21 of the West Virginia Code ("The West Virginia Alcohol and Drug-Free Workplace Act"), then the following language shall hereby become part of this Contract: "The contractor and its subcontractors shall implement and maintain a written drug-free workplace policy in compliance with the West Virginia Alcohol and Drug-Free Workplace Act, as set forth in Article 1D, Chapter 21 of the West Virginia Code. The contractor and its subcontractors shall provide a sworn statement in writing, under the penalties of perjury, that they maintain a valid drug-free work place policy in compliance with the West Virginia and Drug-Free Workplace Act. It is understood and agreed that this Contract shall be cancelled by the awarding authority if the Contractor: 1) Falls to implement its drug-free workplace policy; 2) Fails to provide information regarding implementation of the contractor's drug-free workplace policy at the request of the public authority; or 3) Provides to the public authority false information regarding the contractor's drug-free workplace policy."

#### **INSTRUCTIONS TO BIDDERS**

- 1. Use the quotation forms provided by the Purchasing Division.
- 2. SPECIFICATIONS: Items offered must be in compliance with the specifications. Any deviation from the specifications must be clearly indicated by the bidder. Alternates offered by the bidder as EQUAL to the specifications must be clearly defined. A bidder offering an alternate should attach complete specifications and literature to the bid. The Purchasing Division may waive minor deviations to specifications.
- 3. Complete all sections of the quotation form.
- 4. Unit prices shall prevail in case of discrepancy.
- 5. All quotations are considered F.O.B. destination unless alternate shipping terms are clearly identified in the quotation.
- **6. BID SUBMISSION:** All quotations must be delivered by the bidder to the office listed below prior to the date and time of the bid opening. Failure of the bidder to deliver the quotations on time will result in bid disqualifications: Department of Administration, Purchasing Division, 2019 Washington Street East, P.O. Box 50130, Charleston, WV 25305-0130

Cass General Store – Heating System Renovation Pocahontas County, West Virginia

**INVITATION TO BID** 

Page 1/2

The Division of Natural Resources, Parks and Recreation, requests bids for the Cass General Store Heating System Renovation located at Cass, WV in Pocahontas County.

Sealed bids will be received until 1:30 p.m. on <u>05/21/09</u> at the WV State Purchasing Division, 2019 Washington Street, East, Capitol Complex, Charleston, WV.

A mandatory Pre-Bid Conference will be held on <u>04/28/09</u> at the Cass Country Store, Cass WV.

No bids will be considered from other than those present at the Pre-Bid Conference.

The bidding documents consist of the Request for Quotations, plans and specifications.

Request for quotations may be obtained by contacting:

Frank Whittaker, Senior Buyer Finance and Administration, Purchasing Division 2019 Washington Street, East Charleston, WV 25305 Telephone: 304-558-2316 Ext. 218

Plans and specifications may be obtained by contacting:

Miller Engineering Inc. 250 Scott Avenue Suite #3 Morgantown, WV 26508 304-291-2246

There is a \$135.00 fee for plans and specifications and includes shipping by USPS. Contact Miller Engineering at the above location to arrange payment; if shipping is expedited by Next Day or carrier other than USPS, an additional shipping fee may apply.

The bidder understands that to the extent allowed by the West Virginia Code, the Owner reserves the right to waive any informality or irregularity in any Bid, or Bids, and to reject any or all Bids in whole or in part; to reject a bid not accompanied by the required bid security or by other data required by the Bidding Documents; to reject any condition of the bid by the Bidder that is in any way inconsistent with the requirements, terms and conditions of the Bidding Documents; or to reject a bid that is in any way incomplete or irregular.

The Bidder, if successful and awarded the contract, agrees that all work is to be complete within 150 consecutive calendar days following receipt of the Owner's written Notice to Proceed. For each calendar day of delay in achieving completion, the Contractor shall be liable for, and shall pay the Owner liquidated damages in the amount of \$100 per day.

Cass General Store – Heating System Renovation Pocahontas County, West Virginia

**INVITATION TO BID** 

Page 2/2

Any work performed or any materials contracted for prior to the receipt of the Owner's written Notice to Proceed, shall be at the Bidder's risk.

PROGRESS PAYMENTS - The CONTRACTOR will make current estimates in writing once each month on AIA Forms G702 and G703 on or before the date set by the OWNER at the time of starting the WORK. The progress payments shall be a true estimate of the materials complete in place and the amount of WORK performed in accordance with the CONTRACT during the preceding month and the value thereof figured at the CONTRACT unit prices or based on the approved schedule of value. Should there be any doubt of the OWNER as to the integrity of any part of the COMPLETED work, the estimates for that portion will not be allowed modified by the CONTRACTOR accordingly. CONTRACTOR shall submit evidence to document the extent of progress payments as required by the OWNER.

Progress payments will not be made when the total value of the WORK done since the last estimate amounts to less than Five Hundred Dollars (\$500.00). From the total of the amounts ascertained as payable, an amount equivalent to and in accordance with Article 9 of A201-1997 Supplementary Conditions of the State of West Virginia will be deducted and retained by the OWNER until completion of the entire CONTRACT in an acceptable manner. The balance, less all previous payments, will be certified for payment by the OWNER.

When the WORK under contract has been completed and its acceptance is recommended by the OWNER, the retainage shall be released and paid to the CONTRACTOR.

### **INFORMATION FOR BIDDERS**

#### 1. Examination of Contract Documents and Site

Each bidder must inform himself fully of the conditions relating to the construction of the project and the employment of labor thereon. Failure to do so will not relieve a successful bidder of his obligation to furnish all material and labor necessary to carry out the provisions of his contract. The bidder is required to examine carefully the Contract Documents and the site of the work contemplated. The submission of a bid shall be considered prima facie evidence that the bidder has made such examination and has judged for and satisfied himself as to the character, quality, and quantity of work to be performed and material required to be furnished under the Contract.

### 2. Addenda and Interpretations

No interpretation of the meaning of the plans, specifications, or other pre-bid documents will be made to any bidder orally.

Every request for such interpretations should be in writing addressed to the Engineer, Division of Natural Resources, Parks and Recreation Section, c/o Frank Whittaker, Senior Buyer, Purchasing Division, 2019 Washington Street, East, Charleston, West Virginia, 25305 and to be given consideration must be received at least fourteen (14) days prior to the date fixed for the opening of bids. Any and all such interpretations and any supplemental instructions will be in the form of written addenda to the specifications which, if issued, will be mailed to all prospective bidders (at the respective addresses furnished for such purposes), not later than ten (10) days prior to the date fixed for the opening of bids. Failure of any bidder to receive any such addendum or interpretation shall not relieve such bidder from any obligation under his bid as submitted. All addenda so issued shall become part of the Contract Documents.

#### 3. Substitutions

Requests for approval of substitutions must be addressed to and received by the Engineer, Division of Natural Resources, Parks and Recreation Section, c/o Frank Whittaker, Senior Buyer, Purchasing Division, 2019 Washington Street, East, Charleston, WV 25305, and to be given consideration must be received at least twenty one (21) days prior to the date fixed for the opening of bids.

Submission shall be made by prime Bidders; no consideration will be given to items submitted directly by manufactures, suppliers, distributors or subcontractors. Substitutions of materials, products or equipment for those items specified will be considered only when a written request, on Bidder's company letterhead, is accompanied by suitable documentation to demonstrate that the product is equal and appropriate for use in this particular installation. Suitable

# Cass General Store – Heating System Renovation DIVISION OF NATURAL RESOURCES INFORMATION FOR BIDDERS-2/3

documentation shall include the following as well as other information:

- Detailed comparison of significant qualities of proposed substitution with those of the work specified. This comparison shall be specific to each feature of the original product. Submission of product literature alone, without a written item by item comparison of the significant qualities of each product will not be considered a complete submission.
- Product Data, including drawings and descriptions of products of and fabrication and installation procedures. All furnished data must be manufactures original product data information, no faxes or copies will be accepted.
- Samples, where applicable or requested.
- Lists of similar installations for completed projects with project names and addresses and names and addresses of Engineers and owners.
- Material test reports from a qualified testing agency indicating and interpreting test results for compliance with requirements indicated.
- Research /evaluation reports evidencing compliance with building code in effect for Project, from model code organization acceptable to authorities having jurisdiction if applicable.
- Bidder's certification that proposed substitution complies with requirements in the bidding documents and is appropriate for the applications indicated.
- Written request for approval of the substitution on company letter head transmitting the aforementioned information and addressing any item not included.

Burden of proof of merit of requested substitution is upon the submitter. Any request not including all of the required information will be considered incomplete. Incomplete requests shall be rejected. The Engineer has no obligation to request additional information in order to consider the request. Approved requests will be set forth in Addenda issued in accordance with these Instructions to Bidders. All addenda so issued shall become part of the Contract Documents.

#### 4. Contractor's Personnel Requirements

The official title of person signing the bid should be shown.

If a firm is a partnership, the full partnership name should be shown, and the bid should be signed by a partner. If a firm is a single proprietorship, the full name should be shown and the bid should be signed by the sole OWNER. If the bid of a partnership or single proprietorship is signed by a person other than the partners and OWNERS, there should be attached a written, duly acknowledged power of attorney clearly giving and showing that the signer has power sufficient to bind the partners and OWNERS of the firm to the bid.

If the firm is a corporation, and the person signing the bid is neither the president

# Cass General Store – Heating System Renovation DIVISION OF NATURAL RESOURCES INFORMATION FOR BIDDERS-3/3

nor vice president of the corporation, there should be attached a written, duly acknowledged power of attorney or corporate resolution giving and showing that the signer has sufficient power to bind the corporation to the bid.

Sufficient evidence that the person signing the bid has the power to bind the offering company should be received by the Purchasing Division prior to the issuance of a contract.

**End of Section** 

# Cass General Store – Heating System Renovation DIVISION OF NATURAL RESOURCES

### FORM OF PROPOSAL-1/4

Name of Bidder:	Appalachian Heating LLC
Address of Bidder:	P.O. Box 770 Bradley, WV 25818
Phone Number of Bidder:	(304) 877–5566
WV Contractors License No.	WV032254

We, the undersigned, having examined the site and being familiar with the local conditions affecting the cost of the work and also being familiar with the general conditions to bidders, drawings, and specifications, hereby proposes to furnish all materials, equipment, and labor to complete all work in a workmanlike manner, as described in the Bidding documents.

Base Bid: Lump sum for all labor, materials, and equipment as stipulated in the Bidding Documents, written in numbers.

\$329,420.00

Base Bid: Lump sum for all labor, materials, and equipment as stipulated in the Bidding Documents, written in words.

Three hundred twenty-nine thousand, four hundred twenty & no/100 - - -

# Cass General Store – Heating System Renovation DIVISION OF NATURAL RESOURCES

#### FORM OF PROPOSAL-2/4

Additive Alternate Number
One: Amount to be added to
the Base Bid for all labor,
materials, and equipment to
demo all existing steam
heating system piping in
basement and exposed risers
on the first and second floors;
including patching, as
stipulated in the Bidding
Documents, written in
numbers.

\$13,800.00

Additive Alternate Number
One: Amount to be added to
the Base Bid for all labor,
materials, and equipment to
demo all existing steam
heating system piping in
basement and exposed risers
on the first and second floors;
including patching, as
stipulated in the Bidding
Documents, written in words.

Thirteen thousand eight hundred and 00/100----

The bidder understands that to the extent allowed by the West Virginia Code, the Owner reserves the right to waive any informality or irregularity in any Bid, or Bids, and to reject any or all Bids in whole or in part; to reject a bid not accompanied by the required bid security or by other data required by the Bidding Documents; to reject any condition of the bid by the Bidder that is in any way inconsistent with the requirements, terms and conditions of the Bidding Documents; or to reject a bid that is in any way incomplete or irregular.

The Bidder, if successful and awarded the contract, agrees that all work is to be complete within 120 consecutive calendar days following receipt of the Owner's written Notice to Proceed. For each calendar day of delay in achieving completion, the Contractor shall be liable for, and shall pay the Owner liquidated damages in the amount of \$100 per day.

Any work performed or any materials contracted for prior to the receipt of the Owner's written Notice to Proceed, shall be at the Bidder's risk.

PROGRESS PAYMENTS - The CONTRACTOR will make current estimates in writing once each month on AIA Forms G702 and G703 on or before the date set by the OWNER at the time of starting the WORK. The progress payments shall be a true estimate of the materials complete in place and the amount of WORK performed in accordance with the CONTRACT during the preceding month and the value thereof figured at the CONTRACT unit prices or based on the approved schedule of value.

Cass General Store – DIVISION OF NATURA	Heating System Renovation L. RESOURCES	FORM OF PROPOSAL-4/4
By: (signature in ink)	Danahe	w
Title:	Partner	
Firm Name:	Appalachian Heating LI	.c
Firm Address:	PO Box 770 Bradley, WV 25818	

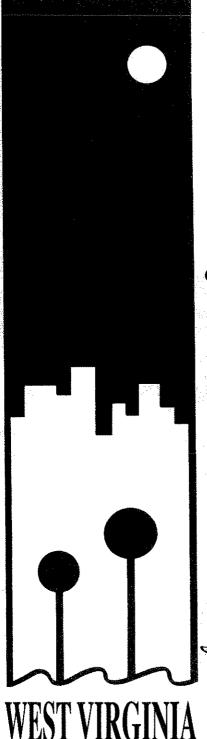
End of Form



# State of West Virginia DRUG FREE WORKPLACE CONFORMANCE AFFIDAVIT West Virginia Code §21-1D-5

## STATE OF WEST VIRGINIA, Raleigh , TO-WIT: COUNTY OF \_\_\_\_\_, after being first duly sworn, depose and I, Dan Akers state as follows: I am an employee of Appalachian Heating LLC; and, 1. (Company Name) I do hereby attest that <u>Appalachian Heating LLC</u> 2. (Company Name) maintains a valid written drug free workplace policy and that such policy is in compliance with West Virginia Code §21-1D-5. The above statements are sworn to under the penalty of perjury. Appalachian Heating LLC (Company Name) Title: Partner Date: 5-26-09 Taken, subscribed and sworn to before me this <u>26th</u> day of <u>May 2009</u> =metttertetteteteregererertitetterleristetterererteres By Comp **NOTARY PUBLIC** Tina E. Cramer (Sea∄) 147 Grace Street Fayetteville, WV 25840 My Commission Exp. Aug. 26, 2018

THIS AFFIDAVIT MUST BE SUBMITTED WITH THE BID IN ORDER TO COMPLY WITH WV CODE PROVISIONS. FAILURE TO INCLUDE THE AFFIDAVIT WITH THE BID SHALL RESULT IN DISQUALIFICATION OF THE BID.



# CONTRACTOR LICENSE

Authorized by the

West Virginia Contractor Licensing Board

Number:

WV032254

Classification:

HEATING, VENTILATING & COOLING PLUMBING

> APPALACHIAN HEATING LLC DBA APPALACHIAN HEATING LLC PO BOX 770 BRADLEY, WV 25818

Date Issued

**Expiration Date** 

APRIL 05, 2009

APRIL 05, 2010

Authorized Company Signature

Chair, West Virginia Contractor

Licensing Board

This license, or a copy thereof, must be posted in a conspicuous place at every construction site where work is being performed. This license number must appear in all advertisements, on all bid submissions and on all fully executed and binding contracts. This license cannot be assigned or transferred by licensee. Issued under provisions of West Virginia Code, Chapter 21, Article 11.





### CERTIFICATE OF LIABILITY INGLIBANCE

DATE (MINIDDIYYYY)

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				INSURER B:						
		Appalachian Heatin PO Box 770	g, LLC	INSURER C:						
		Bradley WV 25818		INSURER D:						
				INSURER E:						
TI- AN	Y REQ Y PER	GES  CIES OF INSURANCE LISTED BELOW HAV  RUIREMENT, TERM OR CONDITION OF ANY  TAIN, THE INSURANCE AFFORDED BY THE  AGGREGATE LIMITS SHOWN MAY HAVE	CONTRACT OR OTHER DOCUMENT! E POLICIES DESCRIBED HEREIN IS SI	WITH RESPECT TO WHICH	THIS CERTIFICATE MA	AY BE ISSUED OR				
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	Ì					GENERAL AGGREGATE	\$ 2000000			
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		X HIRED AUTOS X NON-OWNED AUTOS				BODILY INJURY (Per accident)	\$			
						PROPERTY DAMAGE (Per accident)	\$			
		GARAGE LIABILITY				AUTO ONLY - EA ACCIDENT	\$			
		ANY AUTO				OTHER THAN EA ACC	\$			
						AUTO ONLY: AGG	\$			
		EXCESS/UMBRELLA LIABILITY				EACH OCCURRENCE	\$ 1000000			
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		State of West Virg	rinia	DATE THEREOF,	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION  DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 30 DAYS WRITTEN  NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT FAILURE TO DO SO SHALL.					
		Department for Adm	inistration	IMPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, ITS AGENTS OR						
		Purchasing Division	n	REPRESENTATIVES.						
		2019 Washington St Charleston WV 2530	reet East	AUTHORIZED REF	PRESENTATIVE					
		Charteston WV 2530	2-0130	Scott Joh	nson					

ACORD 25 (2009/01)

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Scott Johnson

### **IMPORTANT**

If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

#### **DISCLAIMER**

This Certificate of Insurance does not constitute a contract between the issuing insurer(s), authorized representative or producer, and the certificate holder, nor does it affirmatively or negatively amend, extend or alter the coverage afforded by the policies listed thereon.

4555605 \$ 16,471.00 DOLLARS DATE May 26, 2009 The state of the s Drawer: First OFFICIAL CHECK Remitter: Daniel M. Akers CM #3 Br. 26 State of West Virginia OF THE DOCUMENT HAS AN ARTHCUAL WATERWARK PRINTED ON THE BACK. THE PROVID GE As a condition of the issuance of this check, purchaser agrees that, in the event it is lost, misplaced, or stolen, ninely (90) days are not pass from date of issuance before it will be refunded or replaced. The purchase of an indemnity bond may be required. ISSUED BY: MONEYGRAM PAYMENT SYSTEMS, INC. P.O. BOX 9476, MINNEAPOLIS, MN 55480 EVERETT, MA NOTICE TO CUSTOMER: PAY TO THE ORDER OF 7471815 M \ 000101

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