

**EXHIBIT A: Risk Acceptance Memo**

**To:**

**From:**

**Date:**

**Subject:** Acknowledgement and Acceptance of Software and Cloud Design Risks

**Purpose:** This memo serves to formally document the understanding and acceptance of risks associated with the design decisions made by ESRI for ArcGIS Online.

**Background:** The implementation of ArcGIS involves making complex decisions that can affect the security, performance, and reliability of our organization's GIS systems. Each decision carries inherent risks that could potentially lead to data vulnerabilities, downtime, or data breaches.

**Risk Acknowledgement:**

By signing this memo, the undersigned managers acknowledge and agree to the following:

**Decision Ownership:**

\_\_\_\_\_ are responsible for the decisions they make including but not limited to use of Esri's cloud architecture, software solutions, and security protocols.

**Risk Identification:**

\_\_\_\_\_ will undertake due diligence to identify potential risks in their cloud design proposals, using risk assessment methodologies appropriate to the scope of the project.

**Mitigation Strategies:**

Where risks are identified, \_\_\_\_\_ is expected to develop and implement mitigation strategies. However, it is understood that not all risks can be fully mitigated.

**Consequences of Risk Materialization:**

\_\_\_\_\_ understands that they are accountable for the outcomes of their decisions. This includes any financial, operational, or reputational damage to the organization should these risks materialize.

**Documentation and Reporting:**

All decisions, along with the identified risks and mitigation plans, will be documented comprehensively and reported to higher management or relevant stakeholders as required.

**Training and Awareness:**

\_\_\_\_\_ commit to staying informed about the latest in security threats, and best practices to make educated decisions.

**Acceptance of Responsibility:**

By signing below, I, as a manager of \_\_\_\_\_, accept full responsibility for the decision I make. I understand the risks involved and agree to manage these risks to the best of my ability, keeping the organization's interests at the forefront.

**Signatures:** \_\_\_\_\_  
\_\_\_\_\_

**Name:** \_\_\_\_\_  
**Position:** \_\_\_\_\_  
**Date:** \_\_\_\_\_

**Name:** \_\_\_\_\_  
**Position:** \_\_\_\_\_  
**Date:** \_\_\_\_\_

**Note:** This memo should be reviewed annually or following significant changes in cloud infrastructure or organizational structure to ensure it remains relevant. Any updates to this document must be communicated to all signatories.

**Distribution:**

Original to CISO for file.  
Copies to each signatory manager, IT Director, and Compliance Office.