



State of West Virginia  
Department of Administration

One-Stop-Shop Permitting  
CRFI SEC2600000001

August 29, 2025

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DEPARTMENT OF ADMINISTRATION

**Contact**

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## Title Page

State the RFI subject, number, Vendor's name, business address, telephone number, fax number, name of contact person, email address, and Vendor signature and date.

August 29, 2025

State of West Virginia, Department of Administration  
2019 Washington Street East, Post Office Box 50130  
Charleston, WV 25305  
Attn: Tara Lyle

Dear Tara Lyle,

WSD Digital, LLC dba ReFrame Solutions, understands the critical role a One-Stop-Shop permitting program plays in transparency, collaboration, and public awareness. After careful review of your requirements, we are confident our proven product can meet and exceed your vision to improve the business licensing, permitting, and authorization process experience for your constituents.

ReFrame Solutions has a strong desire to partner with the West Virginia Department of Administration (Agency) to provide our modern and streamlined platform, **ReFrame Business Services**. Our founding premise asserts that best-in-class technology platforms enable and empower digital transformation. With experience in providing cloud-based business filing solutions for government offices, we offer a strong base of knowledge in business services, allowing us to start day one to provide an intuitive and user-friendly solution. ReFrame's proven platform for managing regulatory filings such as business registration, licensing, and permitting processes features intuitive customer setup, dashboards, alerts, filing trackers, notifications, and more to ensure product satisfaction with your constituents.

The Agency will benefit from our experienced team of domain experts, some with more than 20 years of experience, who understand how to modernize government business processes. At ReFrame Solutions, we are committed to applying our combined public sector experience to this important project. Our team will work in collaboration with the Agency to understand your requirements and, more importantly, your pain points. Using a creative approach, the Agency can rely on our solution for transformative architecture.

With our *customer obsessed* mission, we seek to deliver a quality product to the Agency, along with superior customer services. We truly believe in partnership with our customers and look forward to growing our relationship with you. Your contact for this proposal will be Catherine Fleming, Enterprise Sales Executive. Catherine Fleming can be reached at 404-317-1165 or [proposals@wsddigital.com](mailto:proposals@wsddigital.com) should you have any additional questions or would like to schedule a demonstration.

Respectfully submitted,



Anand Balasubramanian  
Chief Executive Officer  
[reframesolutions.com](http://reframesolutions.com)

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### 3.1. General Information Being Sought

3.1.1. We are seeking information for vendors to describe their ability to provide a "one-stop-shop" for obtaining and renewing permits, licenses and business registrations as described WV Code SSA-13-1 et seq. and legislative rule 148CSR25. The intent of this program is to revolutionize and streamline West Virginia's permitting system by creating an online dashboard for processing and tracking permits for construction, economic development, infrastructure, and natural resource projects.

#### ReFrame Solutions

##### Our Company

For over six years, WSD Digital LLC, dba ReFrame Solutions, has been a trusted partner to state and local government agencies, specifically those in the domain of modernizing and streamlining customer experience and agency efficiency with consolidated, "one-stop" registration and regulatory filing solutions. We specialize in delivering efficient, cloud-native applications with a strong commitment to customer service.

Our customer-first approach ensures smooth implementation through a dedicated team of experienced project managers, business analysts, and subject matter experts. We focus on transforming enterprise performance, enhancing customer experience, and streamlining operations through innovative, web-based solutions.

Guided by our mission to "*ReFrame the Customer Experience Through Exemplary Customer Service and Innovative Technology*", our core values—customer obsession, innovation, employee-centric culture, and a commitment to excellence—drive every project. With ReFrame Solutions, agencies can expect a seamless, compliant, and future-ready implementation.



#### ReFrame Business Services

At ReFrame Solutions, our solutions are purpose-built to meet the needs of public sector customers. With our suite of products, ReFrame reimagines legacy processes by incorporating significant improvements in visibility, communication, processing efficiency, and compliance. A unified solution across divisions, or even agencies, simplifies your processes for internal users, as well as your constituents.

Our proven platform, **ReFrame Business Services**, enhances visibility across all roles, streamlines communication through integrated tools, and reduces processing times. ReFrame's innovative solution meets and exceeds the goals and objectives that the Agency has identified. We enhance constituent engagement by ensuring our cloud-based solution is intuitive and user friendly. Our unwavering

commitment to security, compliance, and user centric design guarantees an exceptional experience for all constituents.

By partnering with ReFrame, the Agency will experience a solution configured to your specifications with enhanced flexibility to allow growth and adaptability as your needs change. Our solutions are geared to simplify the Agency's processes and improve the overall user experience for your staff and constituents.

### ReFrame Business Services: One-Stop Portals

- **Online, One-Stop Public Portal** – The proposed solution features a multi-agency portal with modules and components specifically designed for information, collaboration, and processing regarding the licensing and permitting requirements of the State for various categories (Economic Development, Construction, etc.). There is no initial login-in required in order for , customers to view Agency-approved content such as guides, links, Frequently Asked Questions (FAQs), and News and Announcements. The portal provides the ability to proceed to creating an account for filing and tracking of specific permit and license applications. Additionally, the portal features "Your Online Digital Assistant" (YODA), an AI Chatbot available to readily answer questions about permitting and policy questions, system operation, or statutory rules, as approved by the Agencies, prior to and after the users' decision to create an account.
- **Business/Applicant Portal** – This secure extension to the one-stop portal allows logged-in users to search and view their specific business or individual profiles, follow a "checklist" process to submit and pay for permit applications across multiple partner agencies, view and complete follow-up actions, and file renewals. A consolidated Dashboard allows users to view full history and current statuses of their checklist and associated filings, receipts, and communications.
- **Administrator Portal** – Central or multi-agency staff can maintain system configurations, maintain content, manage security permissions allowed for the various roles, and view/manage the Integration Dashboard to see current status of the internal and external interface connections, transaction volumes processed/in progress, logged exceptions, and many other operational metrics. State staff can also send broadcast or user-specific messages through various channels (Email, Text, SMS, or Dashboard Message), and create/view/share robust reports with analytics and visualizations.

### ReFrame Business Services: One-Stop Features

One key feature of any licensing and permitting one-stop solution is configurability. With the **ReFrame Business Services** platform, the Agency can maintain day-to-day configuration needs with ease and independence. With our solution, most changes, even the larger ones often needed by government clients, can be provided without common platform limitations.

Here are some of our key configurability features that Agency administrators can manage themselves:

- **Forms Builder** – Allows the Agency to quickly configure new filing types or edit existing forms for changing legislative needs in a fraction of the time.
- **Template Manager** – Add or edit forms, correspondence, and message templates with date-driven versioning.
- **Fee Maintenance** – Date-sensitive versioning for all fees with mapping to your multi-tiered accounting codes for enhanced accounting or general ledger integration across the multiple agencies participating in the shopping cart.

- **Dashboard/Report Manager** – Allows the Agency to easily configure dashboards by adding data, graphical dashboard widgets, or canned reports. Tailor view to the user's role or individual account, with end-user-controlled settings, filters, and visual arrangements.
- **Security Management** – Configure roles and role permissions for modules, screens, and features, and assign users to roles.
- **Table Maintenance** – Add, edit, or deactivate reference table values displayed in dropdowns or lists.
- **Integration Dashboard** – View the status of the multi-agency or third-party tool interfaces deployed for the system, including volume, exceptions, and performance metrics. Advanced users can also re-schedule jobs, pause live integrations when a challenge occurs (preventing significant data corruption), and re-start when all has been tested and functional.

### Additional Key Product Features

- UI/UX powered by the latest versions of Angular Materials and a team of experts in user-friendly design.
- Mobile responsiveness for all portal screens, and mobile specific features including a Digital Wallet for reminders
- AI-assisted chatbot and reflexive questionnaires and workflows, limited to Agency-approved, private content for peace of mind
- Most recent and advanced technology available
- Highest end-to-end security policies and tools available in the market
- Text messaging for notifications and alerts
- Integrations supported by a team with experience in, or knowledge of, the multi-agency systems, databases, and technologies you require



## 3.2. Specific Questions

### Ability and Methodology

3.2.1. Please describe your ability and methodology to establish the One-Stop-Shop permitting solution.

Our project management process uses a hybrid Agile approach, offering a streamlined implementation building on quick wins. A clearly defined Project Management Plan (PMP) outlines the project scope and objectives and identifies cross-agency stakeholders to ensure clear and collaborative implementation goals for the project.

The PMP provides a roadmap for the Agency and ReFrame teams to coordinate objects and resources to ensure the project's requirements are met. Some of the key attributes of our process are provided below:

- Hybrid Agile methodology using the very best aspects of the Agile approach, without creating transformational pressure on busy resources to learn and conform to the complete Agile process.
- Flexibility in priorities based on project needs.
- Total transparency and obsessed customer service.
- Proven success in recent statewide system implementations similar to the complexity of the solution in focus of this RFI, and under significant time constraints.
- Tasks managed and assigned to resources with many years of experience in successful enterprise projects, and intimately familiar with the expectations the Agency has for successful project management and delivery.
- Compliance with West Virginia required reporting and governance standards.
- Inclusion of specialized resources, automated testing, and security-first practices.

Successfully implementing a modernized solution to meet the scale and complexity of a One-Stop solutions is more than just a technological challenge; it involves identifying a partner for implementation, configuration, and maintenance of the new solution across a broad spectrum of stakeholders. This can seem overwhelming, so ReFrame recommends the Agency choose a partner with the best of the following key elements: People, Process, and Product.

ReFrame Solutions is the partner with those key elements. With our guiding mission and motto of *ReFraming the Customer Experience through Customer Obsessed Service and Innovative Technology*, the Agency will experience a partnership towards program success and ensure the best overall value.

### Previous Projects

3.2.2. Provide examples of previous similar work products.

ReFrame brings both technology and domain expertise to every project. Our team has supported many state agencies and their duties, including business registry/licensing systems and one-stop portals. We are currently implementing the District of Columbia's CorpOnline system scheduled to go live in Q1 2026. Additionally, we have implemented **ReFrame Business Services** for the Vermont Secretary of State in 2024, UCC Filing System for Wisconsin Department of Financial Institutions in March 2025, and the Arizona Corporation Commission scheduled to go-live Q4 2025. This recent and relevant experience demonstrates the capabilities of ReFrame Solutions, as well as the strength of our teams.

We value the collaborative partnership developed with our customers from implementation extending to ongoing maintenance and support. To demonstrate our experience in similar services within the industry, we offer the following use cases.

#### **Vermont Secretary of State – Business Filing System Implementation**

In February 2023, the Vermont Secretary of State (VT SOS) partnered with ReFrame Solutions to implement our innovative Business and UCC Filing System tailored to the agency's unique needs. Leveraging our enterprise **ReFrame Business Services** solution, this comprehensive project includes project management, requirement gathering, system configuration, data conversion, testing, training, deployment, and ongoing maintenance and support. Designed to modernize and streamline regulatory filing processes, the solution incorporates advanced technology to enhance operational efficiency, improve user experience, and ensure data integrity through robust security measures. Contract in place through June 2030.

The project was implemented in ten months with ReFrame and includes providing continued maintenance, support, and hosting throughout the system's lifecycle. By delivering an innovative solution, ReFrame is enabling VT SOS to offer a secure and efficient experience for internal users and external portal users including filers and the public, ensuring the agency meets the demands of today while preparing for the future.

#### **State of Wisconsin - UCC**

In August 2024, the Wisconsin Division of Financial Institutions (WI DFI) engaged with ReFrame Solutions to implement a modern UCC and Trademark registration system with the agency's unique needs. The project includes all the phases of software development. **ReFrame Business Services** was used for implementation and requirements were customized to meet the specific needs of WI DFI.

The project was successfully implemented in March 2024. The project was implemented in six (6) months and includes providing continued maintenance, support, and hosting throughout the system's lifecycle. Contract in place through August 2029.

### **Primary Contact**

3.2.3. Identify your company name, primary contact person, phone and email.

Company & Contact Information	
Company Name	WSD Digital, LLC dba ReFrame Solutions
Primary Contact Person	Catherine Fleming, Enterprise Sales Executive
Phone	404-317-1165
Email	<a href="mailto:catherine.f@reframesolutions.com">catherine.f@reframesolutions.com</a>



## Adapting to Evolving Requirements

**3.2.4. Describe how your solution would address adding additional permits and licenses for the participating agencies, when necessary, as well as adding additional agencies and their permitting requirements that may come online after the fact.**

Our purpose-built solution is rooted in a modular architecture and a scalable framework. These features will enable the State's Permitting One-Stop to adapt to evolving regulatory landscapes and effectively address the addition of new permits, licenses, and participating agencies, both during initial implementation and as part of ongoing operations. We ensure our solution meets our customers' evolving needs with the below additional features.

- A standardized process for integrating new agencies by documenting key business needs and concerns, API specifications, and workflow mapping.
- Supports ease of integration with diverse agency systems via APIs, secure file exchange, or manual input, depending on technical capabilities of the system of record.
- A configurable workflow manager and database that allows easy addition of new permit types and licensing requirements without disrupting existing workflows.
- Each permit/license type is defined by metadata (e.g., issuing agency, required documentation, timelines), enabling seamless updates and additions.
- Tracks changes to permit requirements over time, ensuring historical compliance and auditability.

## Addressing Existing Permitting Portals

**3.2.5. How would you address permitting portals currently in use by state agencies?**

ReFrame will conduct a survey during the discovery phase to identify the systems used by different agencies and develop a plan to integrate or re-platform them within our solution where necessary.

- Where feasible, our solution will leverage existing Single Sign-On (SSO) infrastructure to enable users to access multiple agency portals through a unified interface, streamlining the user experience while preserving agency-specific workflows.
- Our solution will integrate directly with state permitting portals via secure APIs to exchange data in real time, avoiding duplication and manual entry, and provide a streamlined user experience.
- Our solution will synchronize data to ensure that permit status, documentation, and approvals are mirrored across systems, maintaining consistency and reducing errors.

## Cybersecurity and Disaster Recovery

**3.2.6. Describe how you handle security and privacy/cyber security as well as backups and disaster recovery within your solution?**

ReFrame takes a holistic and immersive approach to security that is meticulously designed and continually updated by our team of in-house security specialists and specialty vendor-partners. Their mission is to keep the company and the products secure in the face of modern data security and privacy challenges. The team utilizes policies, practices, system architecture, and software development techniques to maintain a security-first posture for our company's resources, services, and products. System security will be tailored to meet the compatibility requirements of the Agency's existing policies and best practices for cloud-based development and hosting. Our data policy is compliant for information in transit and at rest, as confirmed by our NIST 800-53 certification, which meets FedRamp/StateRamp

standards. Furthermore, ReFrame's cloud vendor Azure supports FIPS 140-2 validated cryptographic modules for its services, making it FedRAMP compliant for transit and at rest data.

ReFrame complies with security policies with controls based on the standards set by frameworks, such as NIST and SOC 2:

- Penetration testing
- Risk analysis
- Regular backups and routine testing of those backups
- Continuous staff training relative to current cyber threats and security best practices, such as how to avoid phishing attempts in email
- Vulnerability assessment and patching
- Code review with an emphasis on security
- Software Supply Chain Assessment
- Encryption of application data in transit and at rest
- Log review and assessment
- Network and application segmentation
- Incident response
- A Business Continuity Plan which will be modified to fit the business needs of the Agency

Regular data backups will be performed to ensure data availability as part of a disaster recovery, but we also utilize geo-redundant instances in Azure to ensure rapid RTO/RPO. We maintain a Business Continuity and Disaster Recovery Plan approved by management. ReFrame can provide our confidential security and disaster recovery testing plans and results upon award or during negotiations. The plan includes procedures for backup and recovery of critical data, failover to alternate systems, and restoration of services. It also identifies the roles and responsibilities of different teams and individuals involved in the recovery process. ReFrame will lead the process with appropriate communication with the Agency.

## Achieving On-Time Implementation

3.2.7. How would you ensure that the solution will be operational by the deadline indicated in the statute and legislative rule?

Ensuring the solution is operational by the statutory and legislative deadline of January 1, 2027, requires a disciplined, transparent, and agile approach to project delivery. ReFrame would guarantee timely implementation through rigorous project planning, an established governance model, agile development, parallel workstreams, clear communication with the executive leadership team, and the power of our configurable platform. Our references for any forthcoming RFP response would be happy to reinforce our proven ability to deliver complex government technology projects on time and within scope, even under aggressive timelines and evolving requirements.

Project planning and milestone tracking are essential in meeting the deadline indicated by the Agency. ReFrame will work backwards from the required go-live date to ensure the solution is implemented on time and efficiently. Given the deadline, the solution must be in acceptance testing by October 1, 2026, which is only 12 months from the start date. ReFrame will also gather additional information such as solutions for complete re-platforming and front-end integrations in wave one. These details will be shared with the executive leadership for buy-in.

Establishing a governance model for collaboration with the seven participating agencies is essential. Even more so, it is crucial to have leadership and decision-making oversight from the governor's office to ensure seamless interaction with the involved state agencies. ReFrame will work alongside the executive steering committee and agency liaisons with decision-making authority to ensure a smooth implementation and on time go-live.

ReFrame will also use agile development methodology with regular demos and stakeholder reviews to maintain alignment and catch gaps early. Parallel workstreams will be employed to expedite the timeline in areas such as: UI/UX, API integrations, payment and revenue reconciliation process, reporting and dashboard requirements, consistent correspondence templates, and training and onboarding plans. Contingency planning, supported by clear reporting to the executive leadership team, will strengthen project oversight. Tools such as a risk register will be used to communicate effectively and ensure proactive issue management.

### 3.3. Information Being Sought

#### 3.3.1. Examples of previous solutions of similar size and scope.

ReFrame brings both technology and domain expertise to every project. Our team has supported many Secretaries of State offices and their duties, including business one stop and corporate registry systems. We are currently implementing the DC CorpOnline system scheduled to go live in Q1 2026. Additionally, we have implemented **ReFrame Business Services** for the Vermont Secretary of State in 2024, UCC Filing System for Wisconsin Department of Financial Institutions in March 2025, and the Arizona Corporation Commission scheduled to go-live Q4 2025. This recent and relevant experience demonstrates the capabilities of ReFrame Solution, as well as the strength of our teams.

Please refer to the Previous Projects heading for more detailed information on our Vermont Secretary of State – Business Filing System Implementation and our State of Wisconsin - UCC project.

#### 3.3.2. Please describe pricing strategy options available to address the cost of buildout and maintenance of the program, including user fee options.

Cost Component	Description	Estimated Range
Implementation Fee	One-time setup and configuration	\$3,800,000 – \$4,900,000
Annual License Fee	Recurring software licensing, includes:	\$1,100,000 – \$1,700,000
• <i>Hosting and Maintenance</i>	Infrastructure and ongoing system upkeep	Included
• <i>Unlimited Users</i>	No limit on number of system users	Included
Tier-1 Customer Support	Dedicated support services, includes:	\$750,000 – \$900,000
• <i>Centralized Call Center</i>	Streamlined customer service across agencies for a seamless experience	Included

#### 3.3.3. Any marketing materials, technical data or other relevant information to the solution.

Please see marketing material for **ReFrame's Business Services** offerings on the following pages.



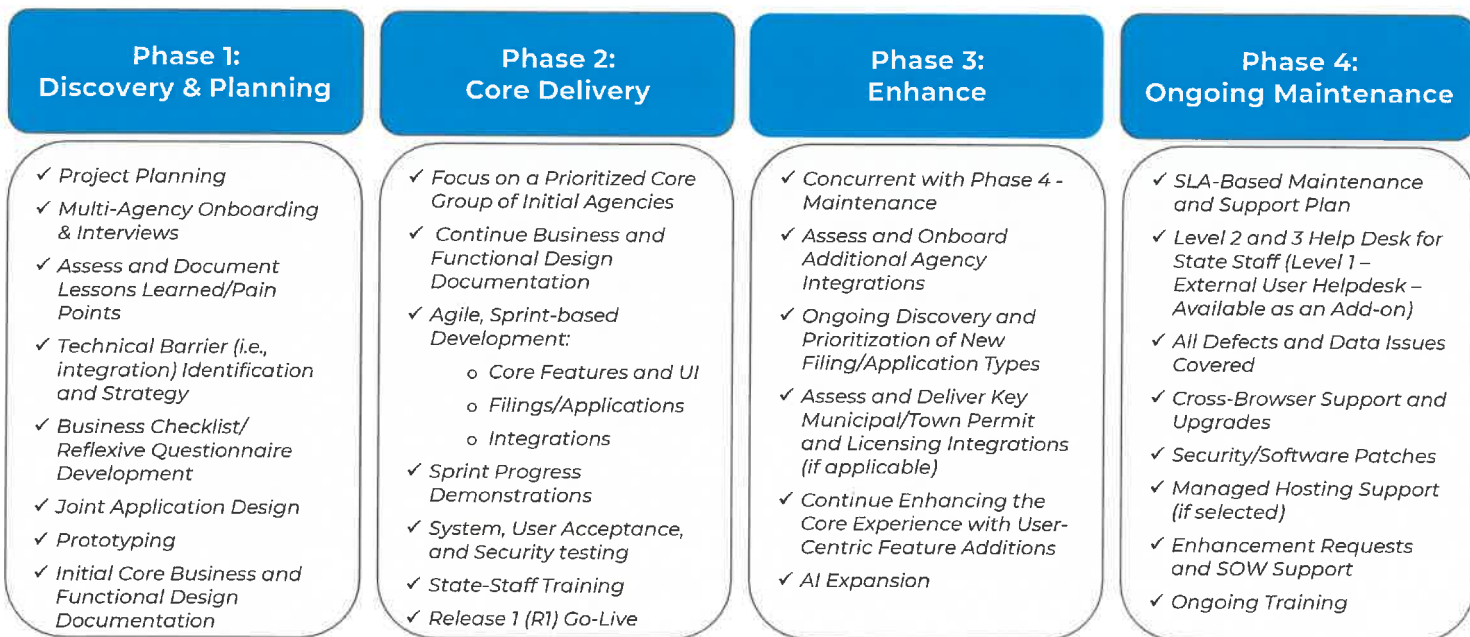
## Business Services Portal Overview

*Start... Maintain...  
and Grow...*



# REFRAME APPROACH

...“Re-Thinking” the Business Portal Project Experience





















# KEY FEATURES

...Inspired by Customers... Perfected by Experience

## Business Features

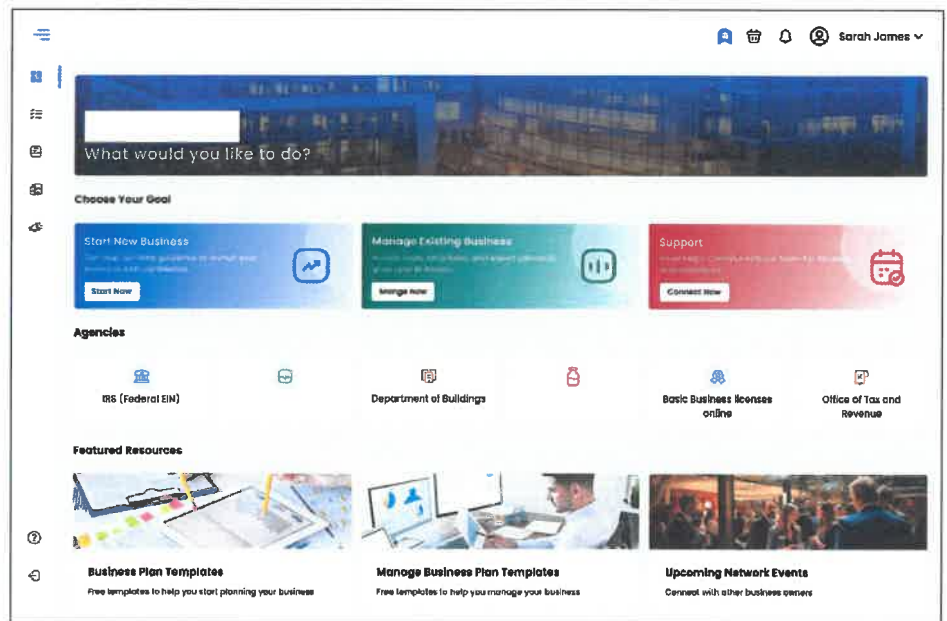
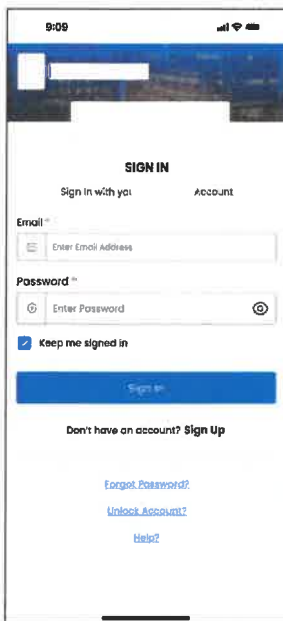
-  Purpose-Built for Business Domain
-  Ultra-Modern User Experience
-  Dynamic Dashboards
-  AI-Powered Help and Assistance
-  Checklists for Intuitive Guidance
-  "Know Your Customer" Protection
-  Shopping Cart and Digital Wallet
-  Real-Time Notifications
-  Save and Continue Later Processing

## Technical Features

-  Unrivalled Security Controls
-  Secure Cloud Deployment
-  ADA Compliant Portal
-  Highly Administrator-Configurable for All Daily Needs
-  Robust Document Management
-  Seamless API Integration Points
-  Mobile Responsive

# CORE FEATURES

Easy Access and Customer-Centric Landing Page



# CORE FEATURES

Intuitive Checklists and Guided Workflows

General Business License

[Help With This Page \(Click Here\)](#)

Please select your business activity, license categories, and provide answers to all Pre-Application Questions. Based upon your responses, the system will generate a checklist of the information and documents you will need to complete and submit your application

Steps in Progress: **Pre-Application**

**Pre-Application Questions**  
Pre-Application Questions:

**Primary Business Activity**

- ☒ Auctions, Pawn Shops & Secondhand Dealer
- ☐ Automobile Repair/Sales, Parking & Towing
- ☐ Beauty, Grooming & Self-care Services
- ☐ Charity
- ☐ Construction, Home Improvement & Security
- ☐ Electronic Repair
- ☐ Employment Services

[EXIT](#) [NEXT](#)

General Business License

[Help With This Page \(Click Here\)](#)

Please select your business activity, license categories, and provide answers to all Pre-Application Questions. Based upon your responses, the system will generate a checklist of the information and documents you will need to complete and submit your application

Steps in Progress: **Application Checklist**

**Pre-Application Questions**  
Completed

**Application Checklist**  
Application Checklists

**Enter Information about your Business**

- ☒ Certificate of Occupancy
- ☐ Business Premises Address (No PO Box)
- ☐ Corporate Information
- ☐ Business Headquarters Address
- ☐ Registered or Resident Agent Information

[BACK](#) [EXIT](#) [NEXT](#)

Application Checklist

Steps in Progress: **Tax ID Number**

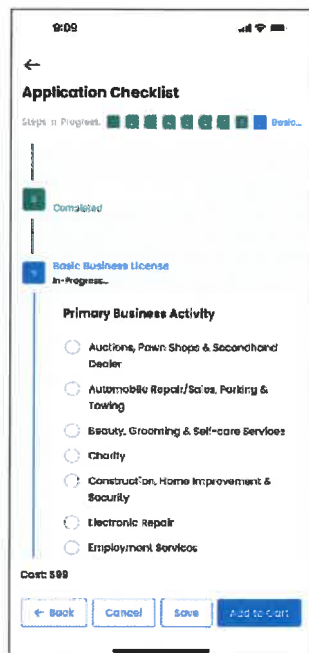
- Find a Location for your Business**  
Completed
- Register**  
Completed
- Trade Name Registration**  
Completed
- Employer Identification Number**  
Completed
- Business Tax ID Number**  
In-Progress..

Cost: \$0

[Back](#) [Cancel](#) [Save](#) [Test](#)

## CORE FEATURES

*Safe and Convenient Payment Processing*



9:09

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### Application Checklist

Steps in Progress: 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58 59 60 61 62 63 64 65 66 67 68 69 70 71 72 73 74 75 76 77 78 79 80 81 82 83 84 85 86 87 88 89 90 91 92 93 94 95 96 97 98 99 100 101 102 103 104 105 106 107 108 109 110 111 112 113 114 115 116 117 118 119 120 121 122 123 124 125 126 127 128 129 130 131 132 133 134 135 136 137 138 139 140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156 157 158 159 160 161 162 163 164 165 166 167 168 169 170 171 172 173 174 175 176 177 178 179 180 181 182 183 184 185 186 187 188 189 190 191 192 193 194 195 196 197 198 199 200 201 202 203 204 205 206 207 208 209 210 211 212 213 214 215 216 217 218 219 220 221 222 223 224 225 226 227 228 229 230 231 232 233 234 235 236 237 238 239 240 241 242 243 244 245 246 247 248 249 250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271 272 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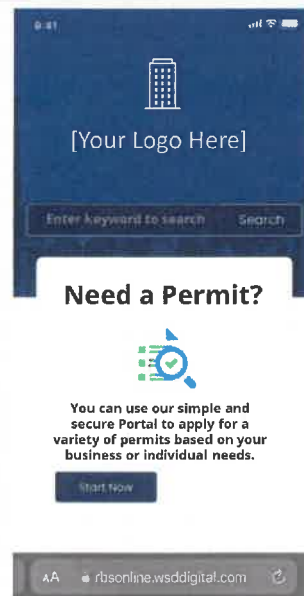
# NEXT-GEN FEATURES

...With ReFrame, the Future is Now

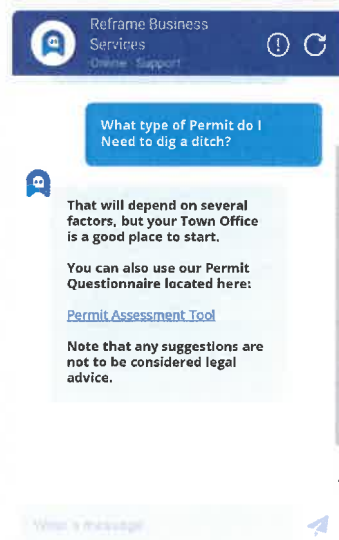
## Know Your Customer

- Let's get you verified!**
- ✓ Holistic Fraud Prevention Techniques
  - ✓ State SSO and/or OTP Authentication for Portal Access
  - ✓ User Identity Verification Through Q&A Knowledge Checks (*optional*)
  - ✓ Control Membership & Key Changes to Your Business (PIN - *optional*)
  - ✓ Text Alerts to Members for Applications or Changes
  - ✓ Cloud-Native and AI-based Monitoring & Control

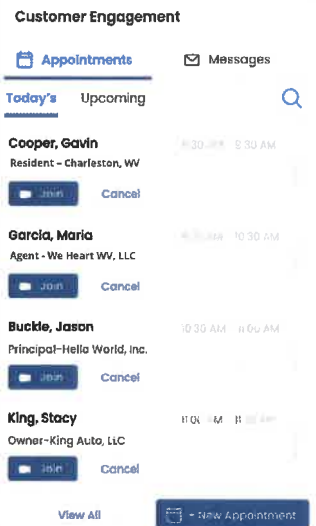
## Mobile-Responsive Design



## AI Chatbot Support



## ReFrame Engage® Customer Collaboration





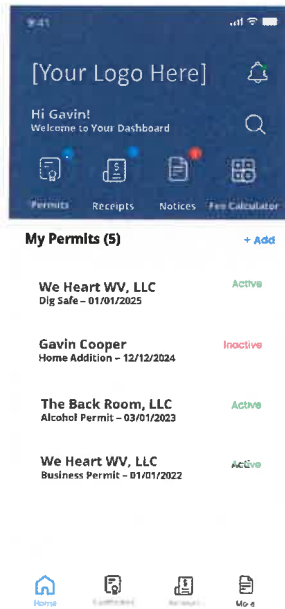
## NEXT-GEN FEATURES (Cont.)

... With ReFrame, the Future is Now

### Digital Wallet



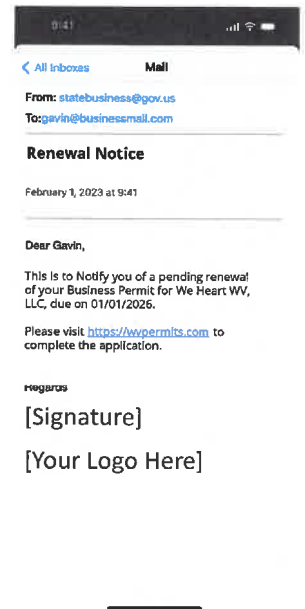
### Mobile-Agnostic Progressive Web Apps (PWA)



### SMS Notifications



### Email Alerts w/ Verifications



**ReFrame**  
SOLUTIONS



## Signature Certification

### **Request for Information** **CRFI SEC260000001 – One-Stop Shot Permitting Program**

**4.2. Proposal Format:** Vendors should provide responses in the format listed below:

**4.2.1. Title Page:** State the RFI subject, number, Vendor's name, business address, telephone number, fax number, name of contact person, email address, and Vendor signature and date.

**4.2.2. Table of Contents:** Clearly identify the material by section and page number.

**4.2.3. Response Reference:** Vendor's response should clearly reference how the information provided applies to the RFI request. For example, listing the RFI number and restating the RFI request as a header in the proposal would be considered a clear reference.

**4.2.4. Responses:** All responses must be submitted to the Purchasing Division prior to the date and time stipulated in the RFI as the opening date. All submissions must be in accordance with the provisions listed in Section 2: Instructions to Vendors Submitting Information.

By signing below, I certify that I have reviewed this Request for Information in its entirety; understand the requirements, terms and conditions, and other information contained herein; that I am submitting this information for review and consideration.

WSD Digital, LLC dba ReFrame Solutions

(Company)

Anand Balasubramanian, CEO

(Representative Name, Title)

860-833-7445

(Contact Phone/Fax Number)

August 1, 2025

(Date)

Revised 1/24/2022

## Addenda Acknowledgement

### ADDENDUM ACKNOWLEDGEMENT FORM SOLICITATION NO.: CRFI SEC26\*01

**Instructions:** Please acknowledge receipt of all addenda issued with this solicitation by completing this addendum acknowledgment form. Check the box next to each addendum received and sign below. Failure to acknowledge addenda may result in bid disqualification.

**Acknowledgment:** I hereby acknowledge receipt of the following addenda and have made the necessary revisions to my proposal, plans and/or specification, etc.

**Addendum Numbers Received:**  
(Check the box next to each addendum received)

- |  |  |
|--|--|
| <input checked="" type="checkbox"/> Addendum No. 1 | <input type="checkbox"/> Addendum No. 6  |
| <input checked="" type="checkbox"/> Addendum No. 2 | <input type="checkbox"/> Addendum No. 7  |
| <input checked="" type="checkbox"/> Addendum No. 3 | <input type="checkbox"/> Addendum No. 8  |
| <input checked="" type="checkbox"/> Addendum No. 4 | <input type="checkbox"/> Addendum No. 9  |
| <input checked="" type="checkbox"/> Addendum No. 5 | <input type="checkbox"/> Addendum No. 10 |

I understand that failure to confirm the receipt of addenda may be cause for rejection of this bid. I further understand that that any verbal representation made or assumed to be made during any oral discussion held between Vendor's representatives and any state personnel is not binding. Only the information issued in writing and added to the specifications by an official addendum is binding.

WSD Digital, LLC dba ReFrame Solutions

Company



Authorized Signature

August 29, 2025

Date

**NOTE:** This addendum acknowledgement should be submitted with the bid to expedite document processing.