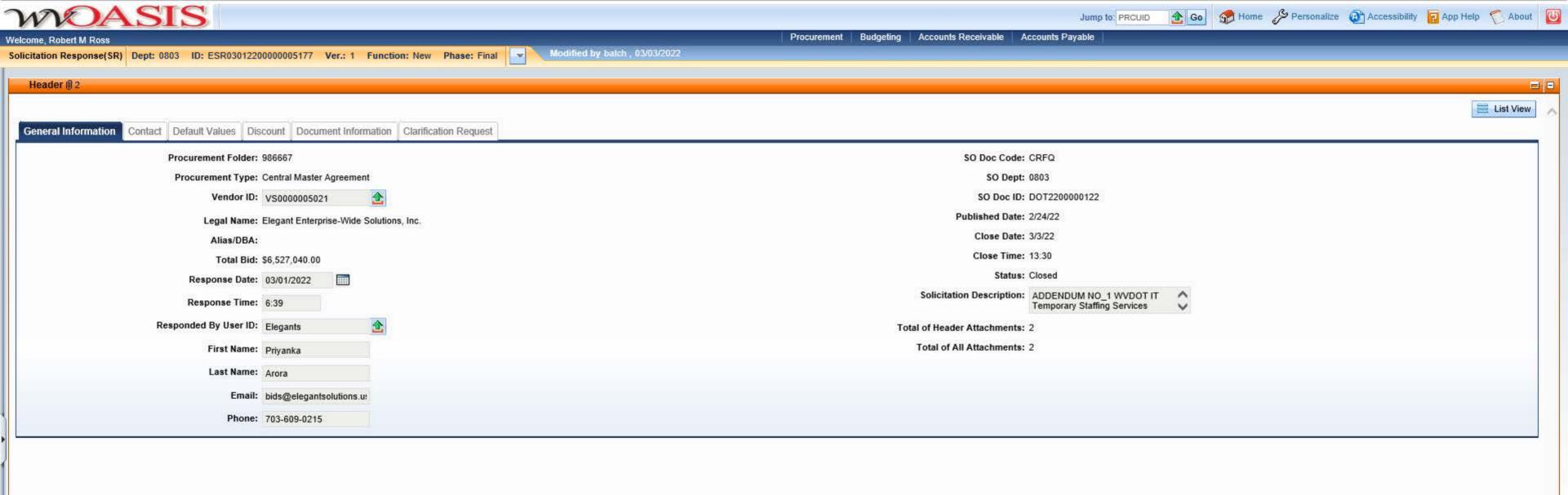


2019 Washington Street, East Charleston, WV 25305 Telephone: 304-558-2306 General Fax: 304-558-6026

Bid Fax: 304-558-3970

The following documentation is an electronically-submitted vendor response to an advertised solicitation from the *West Virginia Purchasing Bulletin* within the Vendor Self-Service portal at *wvOASIS.gov*. As part of the State of West Virginia's procurement process, and to maintain the transparency of the bid-opening process, this documentation submitted online is publicly posted by the West Virginia Purchasing Division at *WVPurchasing.gov* with any other vendor responses to this solicitation submitted to the Purchasing Division in hard copy format.





State of West Virginia Solicitation Response

Proc Folder:

986667

Solicitation Description:

ADDENDUM NO_1 WVDOT IT Temporary Staffing Services(81220053)

Proc Type:

Central Master Agreement

Solicitation Closes	Solicitation Response	Version
2022-03-03 13:30	SR 0803 ESR03012200000005177	1

VENDOR

VS0000005021

Elegant Enterprise-Wide Solutions, Inc.

Solicitation Number: CRFQ 0803 DOT2200000122

Total Bid: 6527040 **Response Date:** 2022-03-01 **Response Time:** 06:39:53

Comments:

FOR INFORMATION CONTACT THE BUYER

John W Estep 304-558-2566 john.w.estep@wv.gov

Vendor Signature X FEIN# DATE

All offers subject to all terms and conditions contained in this solicitation

 Date Printed:
 Mar 3, 2022
 Page: 1
 FORM ID: WV-PRC-SR-001 2020/05

Line	Comm Ln Desc	Qty	Unit Issue	Unit Price	Ln Total Or Contract Amount
1	Senior Mainframe Application Analyst				940160.00

Comm Code	Manufacturer	Specification	Model #	
80111609				

Commodity Line Comments:

Extended Description:

Senior Mainframe Application Analyst

Line	Comm Ln Desc	Qty	Unit Issue	Unit Price	Ln Total Or Contract Amount
2	Mainframe Application Analyst				840320.00

Comm Code	Manufacturer	Specification	Model #	
80111609				

Commodity Line Comments:

Extended Description:

Mainframe Application Analyst

Line	Comm Ln Desc	Qty	Unit Issue	Unit Price	Ln Total Or Contract Amount
3	Senior Application Oracle Database Administrator				1102400.00

Comm Code	Manufacturer	Specification	Model #	
80111609				

Commodity Line Comments:

Extended Description:

Senior Application Oracle Database Administrator

 Date Printed:
 Mar 3, 2022
 FORM ID: WV-PRC-SR-001 2020/05

Line	Comm Ln Desc	Qty	Unit Issue	Unit Price	Ln Total Or Contract Amount
4	Application Oracle Database Administrator				923520.00

Comm Code	Manufacturer	Specification	Model #	
80111609				

Commodity Line Comments:

Extended Description:

Application Oracle Database Administrator

Line C	comm Ln Desc	Qty	Unit Issue	Unit Price	Ln Total Or Contract Amount
	enior Application DB2 Database				1006720.00

Comm Code	Manufacturer	Specification	Model #	
80111609				

Commodity Line Comments:

Extended Description:

Senior Application DB2 Database Administrator

Line	Comm Ln Desc	Qty	Unit Issue	Unit Price	Ln Total Or Contract Amount
6	Application DB2 Database Administrator				898560.00

Comm Code	Manufacturer	Specification	Model #	
80111609				

Commodity Line Comments:

Extended Description:

Application DB2 Database Administrator

 Date Printed:
 Mar 3, 2022
 Page: 3
 FORM ID: WV-PRC-SR-001 2020/05

Line	Comm Ln Desc	Qty	Unit Issue	Unit Price	Ln Total Or Contract Amount
7 PC Programmer Analyst					815360.00

Comm Code	Manufacturer	Specification	Model #	
80111609				

Commodity Line Comments:

Extended Description:

PC Programmer Analyst

 Date Printed:
 Mar 3, 2022
 Page: 4
 FORM ID: WV-PRC-SR-001 2020/05

Exhibit A - Pricing Page

WVDOT Information Technology Staffing Services RFQ(81220053)

Contract Item	Description	Est. Qty.	Unit of Measure	Year 1 Unit Cost	Year 2 Unit Cost	Year 3 Unit Cost	Year 4 Unit Cost	Extended Cost
4.1.1	Senior Mainframe Application Analyst	2080	EA	\$110.00	\$112.00	\$114.00	\$116.00	\$940,160.00
4.1.2	Mainframe Application Analyst	2080	EA	\$98.00	\$100.00	\$102.00	\$104.00	\$840,320.00
4.1.3	Senior Application Oracle Database Administrator	2080	EA	\$128.00	\$131.00	\$134.00	\$137.00	\$1,102,400.00
4.1.4	Application Oracle Database Administrator	2080	EA	\$108.00	\$110.00	\$112.00	\$114.00	\$923,520.00
4.1.5	Senior Application DB2 Database Administrator	2080	EA	\$118.00	\$120.00	\$122.00	\$124.00	\$1,006,720.00
4.1.6	Application DB2 Database Administrator	2080	EA	\$105.00	\$107.00	\$109.00	\$111.00	\$898,560.00
4.1.7	Programmer Analyst	2080	EA	\$95.00	\$97.00	\$99.00	\$101.00	\$815,360.00
				Gra	and Total			\$1,755,520.00

Contract will be evaluated on all lines but only awarded on first year. Renewal options for years 2, 3, and 4 will be initiated by the Agency, agreed to by the Vendor and processed by the WV Purchasing Division as Change Orders for subsequent years.

The Pricing Pages contain a list of the Contract Items and estimated purchase volume. The estimated purchase volume for each item represents the approximate volume of anticipated purchases only. No future use of the Contract or any individual item is guaranteed or implied.

Vendors Signature:



Request for Quotation

Department of Administration

IT Temporary Staffing Services

RFP No - DOT2200000122

Due Date: March 3, 2022, by 1:30 p.m.

Submitted to:

Attention:

Department of Administration Purchasing Division 2019 Washington Street East Post Office Box 50130 Charleston, WV 25305-0130

Submitted by:

Elegant Enterprise-Wide Solutions, Inc. 25961 Hartwood Drive Chantilly, Virginia 20152

Phone: 703-722-0603 | **Fax**: 703-722-6628

Email: govt@elegantsolutions.us www.elegantsolutions.us

Primary Point of Contact

Priyanka Arora

Phone: 703-609-0215

Email: govt@elegantsolutions.us

Secondary Point of Contact

Vikas Arora Phone: 703-722-0603

Email: govt@elegantsolutions.us

















COVER LETTER

March 3, 2022

Attn:

Department of Administration

In reference to *RFP No* – **DOT2200000122** *for IT Temporary Staffing Services*, Elegant Enterprise-Wide Solutions, Inc. hereafter called "Elegant Solutions" is pleased to submit the response to Department of Administration (DOA) and wishes to make a positive difference at DOA through our deep technical expertise, our attention to customer service and results-driven innovation-based culture.

Our team promises to bring best value to DOA and wining trust by exceling. This response outlines capabilities of Elegant Solutions and directly addresses the requirements outlined in Request for Proposal (RFP). We hold the following accolades and certifications.

(111 1). We note the following decomposition continues.		
Experienced and established Prime Contractor (Over 55+	2.	
Prime contracts with different State/ Local Government	Schedule 70, Seaport-e, eFast	
agencies)		
ISO 9001:2015 certified Quality management system	DCAA approved Accounting System	
ISO 27001:2013 certified Information Security system	Top Secret facility clearance	
VDOT/ MDOT certified MBE/ DBE Program	ITIL, PMBOK based processes	
Excellent experience as sub in Federal Government	ISO 20000 certified	

With this submission, we accept all terms and conditions defined in solicitation document, acknowledge to receipt of amendments and QAs issued and we look forward to opportunity to lend our expertise and bring our experience to **DOA**.

Sincerely,

Priyanka Arora

Sr. Program Manager

Elegant Enterprise-Wide Solutions, Inc.

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1 PURPOSE AND SCOPE

Elegant Solutions has read, understood, and will comply with this requirement.

Elegant Solutions is well positioned to address the requirements as specified in this RFP. As a staffing firm with nationwide presence and vast experience for over 20+ years, we have delivered services like those sought under this RFP and are aware of the challenges faced and have solutions ready. Elegant Solutions specializes in providing a full range of professional IT services to various federal, state, local governments, and commercial clients. We have been providing customized, targeted, and focused Information

Technology Staffing solutions that have helped clients turn their IT Support challenges into a competitive advantage.

Through 20+ years of experience, we have developed and refined every step of the full lifecycle for staffing fulfillment and consultant management practice. Elegant solutions use latest technology and recruiting methods to source, onboard & manage qualified consultants and its subcontractors. Elegant Solutions workforce solutions help clients increase efficiency, accelerate project progress, cut costs, and ultimately enhance their competitive edge. We provide IT professionals for contract, contract-to-hire, and direct placements. We also offer recruitment solutions for other select

Elegant Enterprise Wide Solutions Inc. ISO 9001:2015 ISO 27001:2013 ISO 20000-1:2018			
CAGE Code	5AM05		
EIN/ TIN	36-4468087		
US Navy's Seaport-NxG	N0017819D7571		
GSA Schedule 70	GS35F073DA		
DLA JETS	SP4709-17-D-0046		
eFast	DTFAWA12A-00005		
GSA TAPS	GS02F049GA		
GSA MOBIS	47QRAA19D007N		
CIO SP3 (8a/SB)	75N98119D00018		
	75N98120D00217		

professional skills and workforce needs. In partnership with our customers, we use our profound technical expertise and decades of professional experience to organize, manage and maximize information and processes to improve business operations.

With a legacy of over 20 years in the US market, Elegant Solutions is today one of the leading players in the staffing and recruitment ecosystem. We believe in combining our passion for people with smart investments in intelligent technology to help organizations and talent realize their true potential. Employing over 30 specialist recruiters with 10+ office locations, Elegant Solutions provides a full range of solutions including temporary and permanent staffing, outsourcing and other workforce solutions in the areas of engineering, finance and accounting, human resources, IT, manufacturing and logistics, and sales and marketing.

Today's business demands agility - By taking the time to listen and understand our clients' needs and people's career aspirations, Elegant Solutions has gained a unique perspective into the intersection of talent and business. One among the leading IT staffing firms, we enable you to achieve and optimize the most strategic and variable component to business success - right people, with right skills, competencies, and attitudes. We are an unconventional technical staffing agency and our partnership model focuses on your unique needs- supporting short-term, seasonal or temporary IT staffing agencies requirements, providing contract-to-hire talent for project-based support with the option to hire the contractors as permanent employees, or finding the permanent top talent your company needs today. Our IT staffing services cover Contract Staffing with onsite, offsite, and offshore (IT staff outsourcing) services.

Being one among the most reputed IT staffing companies in the industry, we offer a wide range of temporary staffing services including IT staff augmentation companies, temporary staffing companies, IT temporary staffing, technology staffing companies, or technical staffing solutions, and IT contract staffing.

Searching for the right information technology staffing agencies, information technology staffing firms, IT staffing agencies, IT staffing companies, IT staffing firms, technical staffing agencies, technology staffing agencies, technology staffing firms for your business – Elegant Solutions can be your one stop service provider.

As an IT staffing services and recruiting company we stand distinguished because of a host of factors:

With a pool of 50+ experienced IT recruiters, we are equipped to find the best fit options for the requirements.	We utilize a referral-based sourcing strategy, and leveraging our enormous technology network build in last two decades of IT services and solutions.
We ensure quality in finding top talent to meet your specific needs. We present you reviewed list of	Our commitment is to bring the best match for the requirements. With this genuine intention we drive

We make it happen

best candidates who match your requirements the relationship and ensure performance and screened through our robust qualification process.

Our Technology Staffing Services:

- Contract Staffing and Placement: Being one of the most experienced IT staffing agencies, Elegant Solutions has expert recruiters that handpick professionals with skills and credentials fit for the project. Our Technical Staffing Services encompass specialized technology staffing services/solutions, recruitment of contract or permanent resource onsite/ offsite, and IT staff outsourcing for augmenting in-house team or building team grounds-up.
- Global Recruitment and Assignment Support: Elegant Solutions' technical staffing services offer a
 continual supply of technical resources such as software developers, QA experts, project managers as
 per the business objectives. We believe that technical recruitment doesn't stop at providing you with
 the best candidates. Our services manage all aspects of the employment relationship, which includes
 ensuring that the expectations of both the employer and employee are met.

Why Choose Elegant Solutions as Your IT Staffing Agency?

- One of the leading IT consulting and staffing companies with presence across the nation
- Wide portfolio of 70+ technical staffing clients ranging from permanent recruitment to IT contract staffing
- 48+ Professional Staff with very Low Employee Turnover (3-4%)
- Over 98.8% client satisfaction and retention in IT contract staffing
- Multiple state-of-the-art development centers for cost-efficient IT staff augmentation
- Immaculate delivery record in IT staff augmentation for 50+ projects
- Commitment to quality and established engineering processes: ISO 9001:2008/ ISO 27001:2015 and 20000-1:2018
- Financially stable and secure organization that has grown exclusively on internally generated funds

2 **QUALIFICATIONS**

2.1 **Experience providing similar services**

2.1.1 Experience

Founded as S-Corporation in 2001, Elegant Solutions is in Chantilly, VA and providing IT Temporary Staffing Services in Government as well as Commercial arena through its satellite offices in various states. We have been coupling our domain knowledge and experience with proven, mature, management practices to deliver the right solutions on time and within budget. Our processes are backed by ISO 9001:2015 and ISO 27001:2013 for delivering consistent and quality IT services. We sharpen the focus on results, efficiency, competitiveness, and rapid response. We are consistent with the client's business needs. We

seamlessly align clients' missions with technology and industry best practices – ensuring that their visions and result sets from the contract becomes a reality.

Started by passionate group of Oracle experts, Elegant Solutions propelled by the desire to make a difference and elevate the state of the customer service within the State and local space. Through our deep technical expertise, our attention to customer service and results-driven culture, we quickly attained the recognition and trust of our customers. They engaged us on broader sets of activities that spanned software solution development and integration, program management, operations support, and testing. Over the years, our core competencies expanded to better serve our diversified customer base, while retaining our core cultural pillars of innovation, customer-service, and results-driven delivery. Additionally, we expanded our Oracle practice from the State and local space to various new verticals including healthcare, energy, and cloud implementations.

In partnership with our customers, we use our profound technical expertise and decades of professional experience to organize, manage and maximize information and processes to improve business operations. Elegant Solutions specializes in providing our clients with high-quality IT Temporary Staffing Services at the Vast experience of over 2 decades in O&M and development services.

Domain knowledge and experience with proven, mature, management practices to deliver right solutions on time and within budget.

- ISO 9001:2015 certified company with standardized IT processes and sharper focus on outcomes operational efficiency, competitiveness, and rapid response - consistent with business requirements ISO 27001:2013 certified for Information Security
- Management. ISO 20000-1:2018 certified for IT Service

Experienced Team

Proven Experience & Capability

- Unique understanding of our client's business and the challenges they face Cross-functional domain experience and expertise
- from an information technology perspective
- Proven leaders and contract professionals with a keen focus on quality and results

Exceptional Value

- Access to top industry talent that brings relevant skills and experience
- Support arrangements focused on high-value delivery at competitive pricing
- Open to creative contracting and work agreements that enable collective value

Proven Delivery Approach

- Results-oriented approach to client support and initiative delivery
 Speed and flexibility to meet specific client demands
- Close partnership and collaboration with customer service and quality delivery as top priorities

lowest rate the market will bear. Elegant Solutions consistently ranks in the top 10-15% of suppliers at our major customers. Our delivery model and recruiting technology are the main reasons for our success and client relationship is further differentiated by our:

- Dedicated account team structure
- Excellence in technology recruiting
- Established systems and processes
- Onsite, offsite, and offshore staffing

Our Service Methodology

Elegant Solutions is committed to using the latest ITIL set of best practices for IT Service Management. The Information Technology Infrastructure Library (ITIL) is a set of practices for IT service management (ITSM) that focuses on aligning IT services with the needs of business. We are aware of the fact that ITIL is the most widely accepted approach to IT service management in the world. It provides a cohesive set of best practice, drawn from the public and private sectors internationally.

IT Service Management (ITSM) derives enormous benefits from best practice approach. Because ITSM is driven both by

technology and the huge range of organizational environments in which it operates, it is in a state of

Continual Process Improvement Service Design

constant evolution. Best practice, based on expert advice and input from ITIL users is both current and practical, combining the latest thinking with sound, common sense guidance.

Elegant Solutions selects exceptionally qualified personnel to perform in key positions surrounded by individuals with appropriate certifications, training, experience, and security clearances to provide exceptional support. Elegant Solutions has requisite knowledge and experience gained through for how to work in a secure environment. Our excellently planned technology offerings ascertain adaptability to client needs and bring out a unique solution for every business. Together with our persuasive team of software and application professionals we are gradually positioning ourselves at the horizon of the global IT community.

Elegant Solutions serves a broad portfolio of clients throughout United States with technology staffing, Staff Augmentation, collaboration solutions, platform solutions, project and application solutions, and managed services offerings. Our primary industry verticals include Government, Financial, Energy, Health Care, Retail, Manufacturing, and High Tech. We value our people, our partnerships, and our clients with balanced perspective. We play vital role in broad technology ecosystem that exists to serve market and we provide jobs for talented people. We work to hire only the most qualified employees, train our resources on the latest technology, and stress the importance of forging long-fasting, personal connections with our clients. We make complex technology work and we are known for delivering value. For Elegant Solutions, our resources are our most valuable assets. They are an integral part of our success, which has been the center of the Elegant Solution's philosophy since inception in 2001. First, we take care of our employees. By supporting our employees through quality work instructions that document a proven performance management structure, class benefits, well-defined training, and career growth programs, we can provide our customers with highly trained, dedicated employees who typically exceed the customer's performance expectations.

Our excellently planned technology offerings ascertain adaptability to client needs and bring out a unique solution for every business. Together with our persuasive team of software and application professionals we are gradually positioning ourselves at the horizon of the global IT community. Below is the list of our key areas where we have expertise of providing services to our clients:

and the contract of promising contract to can entertain				
Help Desk Technical Support	IT Support Officer			
Quality Assurance Analyst	Oracle Administrator			
Database Administrator/Development	Oracle Data Support Specialist			
System Administration	Project Managers & Technical Leads			
Internet Marketing Consultants	Desktop /PC Support			
Programmer Analyst	Audio/Visual Support			
Graphic & Web Designers	Software Engineers			
Wireless Network Support	Information Network Security Specialists			
Onsite & Offsite Resources	Virtualization Support			

Elegant Solutions' project experience and qualifications are broad and deep. We provide leading edge Information Technology services and solutions to support mission critical applications for many of the largest corporate, government, defense, education and Internet organizations in the world. Elegant Solutions is unique within the services industry because of our ability to provide a wide range of skills under one company umbrella, while maintaining consistent customer and employee recognition. Our excellently planned technology offerings ascertain adaptability to client needs and bring out a unique solution for every business. Together with our persuasive team of software and application professionals we are gradually positioning ourselves at the horizon of the global IT community. And it includes activities such as value definition, market research and business case creation.

Elegant Solutions has proven track record of successfully enabling all our local, State, Federal and Commercial clients to reach their IT objectives by leveraging our industry expertise and aligning the right technology expertise with their initiatives and goals. We recognize that different recruitment methodologies are required for the specialized areas within the IT staffing industry. And, as part of our vision to continually challenge our business activities, we have several dedicated consultants to ensure we focus on the exact need. Leveraging its mature, quality-certified processes to provide a variety of standard and customized solutions and programs to help clients optimize their supply chain and increase time to market the workforce requirements. Through 20+ years of experience, we have developed and refined every step of the full

lifecycle for staffing fulfillment and consultant management practice. Elegant Solutions use latest technology and recruiting methods to source, onboard & manage qualified consultants and its subcontractors. Elegant Solutions workforce solutions help clients increase efficiency, accelerate project progress, cut costs, and ultimately enhance their competitive edge. Elegant Solutions leverages its service delivery model to source, screen and place temporary/ permanent labor across general skill sets in well-populated as well as remote geographies.

At Elegant Solutions, we understand the client's need not only to identify top talent and their desire to retain them; therefore, we have implemented client-friendly terms for the conversion of contingent or temporary labor to permanent employees. Our team focuses on placing consultants with business acumen in addition to technology skills. Elegant Solutions has earned an exceptional 94% Overall Performance Rating from customers in recent independent survey conducted by Dun & Bradstreet.

To deliver most adequate, skilled, and educated candidates for
our clients, we have dedicated experienced managerial team

DUN & BRADSTREET RATING	94
Reliability	96
Cost	91
Order Accuracy	93
Delivery / Timeliness	95
Quality	95
Business Relations	97
Personnel	98
Customer Support	93
Responsiveness	96

and recruiters that are trained in discovering the skills that are needed to successfully fill the job orders. Our team is experienced enough in hunting necessary talent that is needed for technical positions. Our recruiters training involves the understanding of the experience, education, communication skills and critical thinking that would be ideal for the requested positions. The elaborate training that we provide to our team allows clear understanding of the client requests. This added knowledge gives them a more efficient opportunity to ask in-depth questions related to the order. The supremacy of having a team that understands the necessary skills that a candidate must have for technical positions in an in-depth understanding, guarantees that more qualified candidates would be submitted for each job order.

We have extensive experience in providing the nation's finest candidates that are highly qualified. We provide IT professionals for contract, contract-to-hire, and direct placements. We also offer recruitment solutions for other select professional skills and workforce needs. In partnership with our customers, we use our profound technical expertise and decades of professional experience to organize, manage and maximize information and processes to improve business operations. Elegant Solutions has an effective, dedicated corporate recruiting and security staff in place to provide dedicated support for pre-screening and hiring of cleared personnel upon contract award and throughout the life of the contract.

Through our deep technical expertise, our attention to customer service and results-driven culture, we quickly attained the recognition and trust of our customers. Customers engaged us on broader sets of activities that spanned software solution development and integration, program management, operations support, and testing. Over the years, our core competencies expanded to better serve our diversified customer base, while retaining our core cultural pillars of innovation, customer-service, and results-driven delivery. Elegant Solutions uses Project Management Body of Knowledge (PMBOK) and Information Technology Infrastructure Library (ITIL) standards. Elegant Solutions is an agile and dynamic company with relentless focus on customer mission success and delivering the best value to all our clients under all engagements.

Elegant Solutions provides our client with advisory services in areas of strategy, methodology, and process and competency assessment across the life cycle. Our consultants help in identifying, adopting, and implementing leading industry practices to improve test effectiveness and productivity, while helping reduce cost that can come with quality. We offer thorough software test consulting services to clients that could help them enhance their software quality, help ensure user satisfaction, reduce time to market, and help increase testing ROIs.

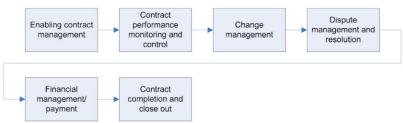
With our focus on national priorities, we take a holistic view of the markets we serve and recognize the inter-dependencies and relationships across them. This approach allows us to leverage the best ideas, approaches, and technologies across our client set thereby providing real value for our customers and dynamic career opportunities for our employees.

Primary Business Experience: Elegant Solutions prime business verticals and with our contracts list are provided in below table:

Verticals	Key Clients
Healthcare	 Department of Health and Welfare, ID Department of Health and Human Services, TX Santa Clara County, CA Washington Health Benefits Exchange Maryland Health Benefits Exchange University of Mississippi Medical Centre
Defense	 US Department of Army US Department of Air Force US Department of Homeland Security
Education	 Corpus Christi Independent School District, TX Richardson Independent School District, TX Plano Independent School District, TX Dallas Independent School District, TX Oklahoma Department of Career and Technology Education University of Oklahoma University of Maryland City Colleges of Chicago, IL Pima County Community College District, AZ Denver Public Schools, CO Seattle Public Schools, WA University of MA University of OH University of MO
Transportation	 Washington Area Metropolitan Transit Authority, DC Community Transit, WA County of San Mateo Transit, CA Utah Transit Authority Public Transit Department, AZ Maryland Department of Transportation (MDOT) Maryland Transportation Authority (MDTA)

For over 20 years, Elegant Solution has extensive experience in providing Information Technology Recruiting services all across the US. We are capable to delivering best talent to OU. Once the contract is awarded to us, we follow below mentioned contract management approach for successful and smooth functioning of the project. It also includes day to day "administrative" activities in the procurement cycle. With effective contract management, we will ensure that we meet our obligations efficiently and effectively, delivering the business and operational outputs required from the contract and providing the best value for money for customers. Contract management to us is similar to project management and at Elegant Solutions', we use best practices to manage them. It has a unique goal, consumes resources, has a beginning and end date and requires coordination and planning of activities, and documentation in a contract file throughout the process. Elegant Solutions' dedicated Contract/ Account Manager follows up with the clients, to ensure that actions taken are in line with contractual responsibilities, that the contract is amended to reflect agreed changes in circumstances and that any claim or dispute is resolved amicably according to the agreement.

Process: Elegant Solutions follows each of the stages in the contract management process as shown in below Exhibit.



- Enabling Contract Management: At this initial stage, Priyanka Arora, Sr. Program Manager at Elegant Solution ensures there is a complete understanding, distribution of responsibilities and systems and procedures in place to monitor and control contract performance and effectively deal with potential changes and disputes. Upon signature of the contract, several steps are taken to ensure that roles, responsibilities, and obligations are assigned among the parties and proper systems and procedures are put in place to monitor performance.
- Contract performance monitoring and control: Once the contract has been awarded, Elegant Solutions' dedicated Procurement Officer monitors the performance, collects information and measures actual contract achievement. The resources devoted to these tasks and techniques used to perform them, depends on contract work, size and complexity of contract and the resources available.
- Change Management: Change management is the process of both avoiding unwanted changes and
 incorporating necessary changes into the contract. Effectively controlling changes entails establishing
 formal procedures for changing the agreement and limiting the number of people entitled to make
 changes.
- **Dispute Management and Resolution:** The inherent shortcomings of language as a medium of communication, the organizational nature of the contracting process and the dynamic nature of contract relationships all contribute to the potential for disagreements between the parties. Conflicts, like changes, are virtually inevitable. They are to be expected by all involved and are considered a normal aspect of contract management. The larger and more complex the project, the higher is the potential for misunderstandings and disagreement.
- **Financial Management/ Payment:** Among the rights of the supplier is the right to be paid in a timely matter for efforts completed, according to the terms. Among the obligations of the organization are to pay to the supplier timely and not cause the unnecessary cost to the supplier by unreasonable management of that financial obligation. While the responsibility for management of economic aspects of the contract varies among organizations, it includes:
 - Process payments due according to the agreement and upon certification of requisitioner, if required in the transaction.
 - Review financial implications of contract changes, in terms of initial costs/outputs and budget.
 - Liquidate financial securities release of bid bonds, performance bonds, advance payment bonds once the reason for requesting them has become moot.
- Contract completion and close out: Contract closeout activities are generally straight forward, especially for small dollar value contracts and purchase orders. However, in complex and high dollar value contracts involving progress payments and securities, the procurement officer ensures that the contract file is properly closed out. Each of the required activities to complete and close out a contract is described below.

The closeout process ensures that all contractual obligations have been met and that continuing commitments – such as warranties, guarantees, and after-sales service and support – are defined in terms of responsibility, liability, procedures, and timeframes. Contract close-out occurs once the supplier has fulfilled all contractual obligations.

Experience in Providing Temporary Staffing Services: Elegant Solutions has 20+ years of experience in providing Temporary Services. We have provided similar services as of Temporary Services with various agencies of State, Federal and Local. Table demonstrating our experience stating Active Contracts is placed next.

Clients	Services Provided	Duration
City of Phoenix, AZ	Information Technology Professional Services	Jan 2022 - Dec 2024
California Department of General Services (DGS), CA	Information Technology Consulting Services	Apr 2017 - Apr 2022
California Mass Agreement Schedule (CMAS), CA	IT Staff Augmentation	30-11-2025
City of Sunnyvale, CA	Professional and Technical Information Technology and Contracting Services	Feb 2017 - Feb 2022
City and County of San Francisco Office of the Controller, CA	Enterprise Resource Planning System Consulting Services	Apr 2019 - Mar 2023
County of San Mateo Transit, CA	On Call IT Consult Srvcs	Jun 2018 - Jun 2023

Metropolitan Water District of Southern California, CA	On Call IT Services	May 2019 - May 2022
County of Santa Clara, CA	Healthcare IT Prof Services	Nov 2019 - Jun 2024
County of Santa Clara, CA	IT Prof Services	Nov 2019 - Jun 2024
City of Palo Alto, CA	On-Call Project Support Services for IT	Jun 2020 - May 2025
CalPERS, CA	Information Technology Consultants Spring-Fed Pool	Jul 2020 - Jun 2025
Eastern Municipal Water District (EMWD), CA	As-Needed Computer Services	Jul 2020 -Jun 2022
	Security Consulting	Jul 2021 - Jul 2026
Adam 12 Star School, CO	IT Staffing Prof Services	Jun 2019 - Jun 2023
New Castle County Government Center, DE	IT Services	Jan 2020 - Dec 2022
Pinellas County, FL	Information Technology (IT) Resources for Business Technology Services Department	Mar 2017 - Mar 2022
Department of Management Services, FL	Information Technology Staff Augmentation Services 3rd Bid	Sep 2020 - Sep 2022
State of Iowa	IT Managed Services	Jul 2016 - Jul 2022
State of ID	Statewide Information Technology Contracted Services	Jun 2015 - Mar 2022
Office of the Illinois State Treasurer, IL	IT Infrastructure Improvement Services	Sep 2018 - Sep 2024
University of Illinois Systems, IL	Information technology recruiting and information technology temporary staffing services	
Department of Innovation & Technology, IL	IT Resource Providers - Annual Pre-Qualification Application - 2017	Mar 2019 - Jun 30, 2022
Department of Admin, KS	Information Technology Services	May 2019 - Jan 2024
Department of Administration, KS	Temporary Staffing Services - NonIT	Sep 2020 - May 2025
Unified Government of Wyandotte County, KS		Cop 2020 May 2020
Department of Administration, KS	Information Technology Temporary Staffing	Jun 2020 - May 2025
	Information Technology Support Services	May 2018 - May 2023
State of Louisiana, Division of Administration Office of Technology	IT Staffing Support	Jul 2019 - Jul 2024
Services, LA Department of Information Technology, MD	Consulting and Technical Services + (CATS+)	Apr 2013 - Apr 2028
Anne Arundel County, MD	IT Professional Services Procurements	Nov 2017 - Jun 2024
Maryland Health Benefit Exchange, MD	IT Consulting and Technical Services IDIQ	Jul 2018 - Jun 2022
Baltimore County Public School, MD	Information Technology Staffing Services	July 2018 - July 2023
Detroit Water and Sewage Department,		Submitted on Sep 2017
SciQuest Portal, MN	SITE Master Contract Program Application	Jun 2018 - Jan 2023
Hennipen County, MN	2019_IT_Consulting_Services_Program	Jan 2020 - Dec 2022
Office of States Courts Administrator, MO	IT Temporary Services - Qualified Contractor List	Jul 2018 - Jun 2022
University of MO	Professional Consulting Services	Sep 2018 - Aug 2023
Bi-State, MO	On-Call IT Cons Services	Apr 2019 - Mar 2022
State of Montana, MT	IT Services	Jul 2013 - Jun 2026
State of North Carolina, NC	Short Term IT Staffing Open Enrolment	Nov 2017 - Nov 2021
DOIT, NC	IT Services	Sep 2019 - Sep 2022
IT Department, ND	IT SECURITY PROFESSIONAL SERVICES	Aug 2020 - Jul 2022
IT Department, ND	SharePoint Consulting services	Jun 2017 - Sep 2022
City of NY/ FISA, NY	IT and OTHER Consultant Services	Jul 2017 – Jun 2023
City of Cincinnati, OH	Citywide IT Staff augmentation Services	Sep 2017 - Sep 2022
OHIO University, OH	IT Employee Recruitment	May 2018 - Jun 2022
CMHA, OH	Contract Labor Services	Nov 2018 - Nov 2023

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Department of Administrative Services, OR	Information Technology Consulting Services	Apr 2018 - Apr 2022
WASHINGTON COUNTY, OR	IT Consulting Services and Staff Aug	Mar 2019 - Mar 2024
University of Oregon, OR	Temp Staffing Services	Mar 2019 - Mar 2022
City of Philadelphia, PA	Information Technology Staff Augmentation	Mar 2020 - Mar 2024
Beaufort County School District, SC	Temporary IT Professional Services	Oct 2019 - Sep 2024
Plano Independent School District, TX	Programming & Consulting Services	Not Mentioned
Harris County DOE TX	Contracted Services IT	Feb 2020 - Feb 2025
City of Houston TX	Enterprise Application Support Services	Sep 2019 - Sep 2024
Fort Bend Independent School District TX	Temporary Staffing	Jun 2021 - June 2026
DISD TX	IT Professional and Staff Aug	Sep 2019 - Aug 2024
Utah Transit Authority, UT	IT Professional and Technical Services	May 2017 - Apr 2022
City of Arlington, VA	IT Staff Augmentation	Dec 2019 - Dec 2024
Lottery, VA	IT and Project Management staffing	Jul 2019 - Jul 2022
Department of Buildings and General Services, VA	Retainer Contract Opportunity for Information Technology (IT) Services	Jan 2021 to Dec 2026
Community Transit, WA	On-Call IT Consulting Services Roster	Aug 2016 - Dec 2022
King County, WA	ERP Systems Operations	Feb 2019 - Feb 2022
Department of Enterprise Services, WA	ITPS	01-02-2099
Washington Technology Solutions (WaTech), WA	VMWare Admin	Feb 2020 - Jan 2025
Nassau County, NY	Recruitment Services	Jun 2020 - May 2025
Health Benefits Exchange, WA	Information Technology and Professional Services	Mar 2020 - Jun 2025

Ability to Describe that Company Sets Apart from Other Staffing Companies:

Following are the reasons why we offer the best value to the clients and partnering with us lowers the risk of government to minimum.

- Vast Experience with huge client base doing similar work: Extensive experience in staffing IT positions for various clients. Our clients consist of small businesses to enterprise corporations, and governmental agencies, meeting a variety of business needs. We strive to understand needs of our clients and to provide them with what best fits their business, timeline and budget.
- Reliable and Repeatable ISO 9001 Certified Recruiting process: We add value to recruiting process in terms of quality, delivery, and integrity and placement ratio's. One of the key differentiators of using Elegant Solutions is the high level of predictability we bring to the process.
- > **Strategic Vision:** Focuses on value innovation (aligning innovation with utility, price and cost positions) that fits with the core competencies of each individual business and the desires of its management and owners for the future.
- Focus on Client Value and Return on Investment: Elegant Solutions' number one priority is client value creation. We measure our success as a business and individuals on the tangible value we are able to generate for our clients and their level of satisfaction with our services.
- > **Special emphasis on local talent**: We strive to give our clients local talent. For continuity of service, affinity and long-term commitment to the development of each local market, Elegant Solutions strives to maintain a high percentage of consultants who are stationed in the markets they serve.
- Huge Pre-existing database of qualified candidates: We have a huge database of both Active and Passive candidates. Most of them are unique profiles as they are not on any job boards. We are very pro-active in creating pool of candidates which are pre-screened ahead of time for anticipated requirements.
- Qualified and Experienced Recruiters: Experienced and Qualified recruiters who match the candidates from a 360 degree prospective including organizational fit not just solely on a narrow technical standpoint. Our recruiters not only address technology, but also address the people and processes.
- Quality talent and completive prices: Elegant Solutions adds value to organizations by providing the best resources at competitive rates with an on-going commitment to compliance, service and performance excellence.

- > Use of Innovative Techniques and industry's best practices to recruit and retain: Elegant Solutions combines industry best practices, innovative technologies, a high-quality workforce, and proven transition and training approaches to help our clients achieve their goal.
- > Intensive Pre-screening: We prescreen candidates so that client deals get the filtered and scrutinized.
- > **Background Verification:** We conduct in-depth background verification of experience, education, behavior, and motivation level of employees.
- > **Help in Business Alignment**: We help our clients to transform the IT and non-technical function with ability to achieve operational excellence and tight alignment with business strategy.
- > **Ability to recruit and retain the best:** With this RFP, that will effectively support missions of various Department agencies. To execute this vision, Department requires experienced, quality-driven contractors that deliver best solutions and services to Government End User Agencies, while partnering with Department to bring customers to the vehicle through a robust marketing campaign. Elegant Solutions is right-sized partner & proven team with solid performance & support customers.
- Effective and proven continuous Feedback & follow-up Mechanism: Elegant Solutions has time tested continuous feedback mechanism which allows us to stay on top of things which are required for a performance based contract. We remain in touch with our clients on a weekly basis so that we get status on continuous basis & any issues is taken care of immediately & we follow-up on a weekly basis.
- Proactive Performance Management: Elegant Solutions' approach is to keep our staff motivated by having performance based awards and recognition which further ensures that effective services are delivered to support agencies' mission.
- ➤ Effective Marketing Expertise: We have the ability to mobilize business partners rapidly and to craft customized winning solutions at very competitive prices. With the help and guidance of its teammate and mentor, Elegant Solutions will be able to market this contract at Department y and its agencies.
- Effective Contract Administration: We have proven record of effective contract administration developed over more than two decades of participation in response to major GWAC, MAC, and IDIQ vehicles.

Financial Stability to perform the required services of the Department:

Elegant Solutions is financial stable to perform and to continue performing its obligations under the contract; that Elegant Solutions acknowledges that we have no constructive or actual knowledge of an actual or potential legal proceeding being brought against us that could materially adversely affect performance of this Contract; and that entering this Contract is not prohibited by any contract, or order by any court of competent jurisdiction. Elegant Solutions is a debt free and financially stable firm. We have ample cash and unused lines of credit in place to fully execute the work proposed in this solicitation. Elegant Solutions also has unused existing line of credits from SunTrust and PNC bank. Apart from this, owners are more than willing to pump more cash if needed. Elegant Solutions is financially strong and stable firm with no unpaid debts from anyone. We have steady flow of revenue and income from existing 5 years contracts with many states, local and federal governments. Elegant Solutions has \$2.1M at our disposal currently. \$1.5M cash at hand (not pledged to anyone), Unused and open lines of credit: \$85,000.00 & Company Management is willing to inject an additional \$700,000.00 of their own personal financial, if needed. Elegant Solutions has excellent existing relationship with Banks corporate funding firms and venture capitalists, so we can get additional funding above and beyond \$2.1M when needed. We are more than willing to produce the bank statements if needed. We have been able to financially fulfill all the contracts in last 20 years without any default. Elegant Solutions has been continuously profitable for the last 20 years.

Our Approach

For Elegant Solutions, our resources are our most valuable assets. They are an integral part of our success, which has been the center of the Elegant Solution's philosophy since the company was founded 20 years ago. First, we take care of our employees. By supporting our employees through quality work instructions that document a proven performance management structure, class benefits, well-defined training, and career growth programs, we can provide our customers with highly trained, dedicated employees who typically exceed the customer's requirement expectations. Elegant Solutions fulfills its commitment to satisfy all client requests and focus on:

- Understanding the client's requirements
- Meeting all requirements/commitments of customer by providing best available resources
- Ensuring that its staffing services exactly meet the client requirements
- Conduct complete background checks and screening of the employees

- Focused on quality assessment, testing and training
- Accepting market challenges
- Monitoring and benchmarking the performance
- Simultaneously improving its services, organization and consultant's performance

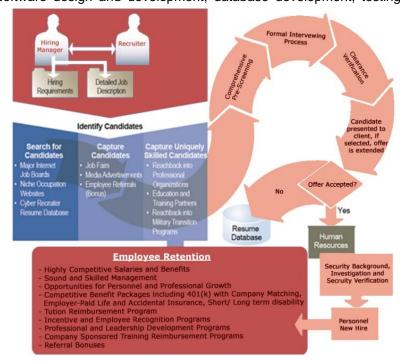
Elegant Solutions' recruiting model sets it from competitors. Rather than a full lifecycle approach, we built our process around the objectives of maximizing speed, efficiency and quality of service delivery. The recruiting process starts with targeted sourcing by a Sourcing Analyst who is specially trained to filter best resumes from various talent sources. The selected resumes are strategically assigned to a specialized recruiter based on his or her area of expertise and professional acumen. The recruiter then qualifies the candidates through detailed interviews on the phone, in-person or video conference, gauging parameters such as availability, communication skills, interest, skill-set and personality. Behavioral and situational techniques are employed to test analytical and problem-solving skills, as well as the ability to work in high-pressure environments. Recruiters spend 100 percent of their time interviewing and qualifying candidates, ensuring there is thorough due diligence.



We have personnel with expertise in several service areas including but not limited to ERP, web development, network engineering, software design and development, database development, testing

system functionality, project management, prototyping, cost/ benefit analysis, risk analysis, training, electronic filing, systems development, quality assurance, and other Information Technology skill areas. Elegant Solutions specializes in providing our clients with high quality IT staffing at the lowest rate the market will bear. Elegant Solutions consistently ranks in the top 10-15% of suppliers at our major customers. We have extensive experience in providing the ideal staffing services.

At Elegant Solutions, our recruiters are trained in the art of locating the necessary talent for our clients and every task is handled in a professional manner. Each recruiter has been trained extensively on all skill sets and they have gained additional training in the skill sets of clients that they will be



servicing. Our recruiters have been trained to fully and completely understand the requirements that are requested. By understanding the requirements (skills, education, and technical language) they can interview the candidate thoroughly to determine the candidate's capabilities to perform the tasks. We have been providing staffing services like those required under this RFP over the past 20 years. Elegant Solutions has both, a regional and national presence and access to a large pool of skilled resources. This gives us a unique advantage to bring on board experienced and diverse professionals with specific skill sets to meet project requirements on short notice. We have a goal to place and achieve a workforce of qualified diverse candidates. We can successfully achieve this goal by attracting a variety of employees by offering an elite benefit plan. We invest in the benefits of our employees, as well as, the work environment, career training and award recognition.

Recruitment Management

Our Project Management Office includes full-time, professionally trained recruiters. Working with the HR personnel of our teammates, the recruiting team will use a structured recruiting and screening methodology to attract the best-of-the-best personnel to meet project needs. Our processes focus on early identification and recruitment of cleared professionals before a vacancy occurs. As a result, we mitigate the long lead time that most companies face when filling vacancies— on an average it takes a week or less to screen and provide qualified candidates for all open positions.)

To ensure continued responsiveness to meet our customer needs, we have invested in several tools to better provide top tier candidates and have resources at their disposal for collaboration, storing, retrieving, and managing recruiting information. Additional resources used are Monster.com and other Internet job sites, social media local advertising, employee referrals, Internet and industry user groups, professional recruiting firms, military transition programs, associations, colleges, universities, and job fairs. Where appropriate, we will always work with the Government to augment our staff by capturing the desired incumbent staff and providing them with targeted incentives. Upon receipt of requirement from our clients, we are using following methods, depending on the situation:

- **Proactive Approach**: We have huge database of consultants with niche skillset in different geographical locations around US. Whenever client raises the requirement, we first conduct thorough search in our database to meet our client's need immediately. We are maintaining and keep on updating this database on regular basis. This database is key to our success. If we are not able to find matching candidates in our database, we use Reactive Approach.
- Reactive Approach: To ensure continued responsiveness to meet our customer needs, Elegant Solutions has invested in several tools, including Dice.com, Indeed.com, Clearance Jobs and Intelligence Careers to better provide top-tier candidates using these resources for collaboration, storing, retrieving, and managing recruiting information. Additional resources used are Monster.com and other Internet job sites, social media, local advertising, employee referrals, Internet and industry user groups, professional recruiting firms, military transition programs, associations, colleges, universities, and job fairs. As appropriate, we will work with Government to augment our staff by capturing the desired incumbent staff & providing them with targeted incentives for transitioning to Elegant Solutions.

We have a team of highly dedicated and experienced technical recruiters, with combined experience of over 25 years. These recruiters are led by one of our key personnel who is acting as Recruitment Manager and is responsible for handling client requirements as and when they arrive. Elegant Solutions selects exceptionally qualified personnel to perform in key positions surrounded by individuals with appropriate certifications, training, experience, and security clearances to provide exceptional support. Elegant Solutions has requisite knowledge and experience gained through for how to work in a secure environment. Our excellently planned technology offerings ascertain adaptability to client needs and bring out a unique solution for every business. Elegant Solutions use the best features of continuous recruitment, social media, job boards, niche marketing, and our reach back into professional organizations and user groups to ensure that we have a large, constantly refreshed pool of qualified talent to meet any surge requirement.

Our sourcing and recruiting strategy is to proactively source candidates that possess both the technical and soft skills necessary to support our clients. In addition, by understanding the requirements and working environment, our recruiters will continually source candidates with these qualities and thus generate a pipeline of custom-fit individuals that are available to begin work on short notice. This approach dramatically

reduces the time it will take to fill a requirement. Elegant Solutions' staffing processes delivers a fully integrated team with an Account Manager, Technical Recruiters and Program/Project Manager with the appropriate skills to perform the job. We follow a detailed process that defines requirements and determines staffing.

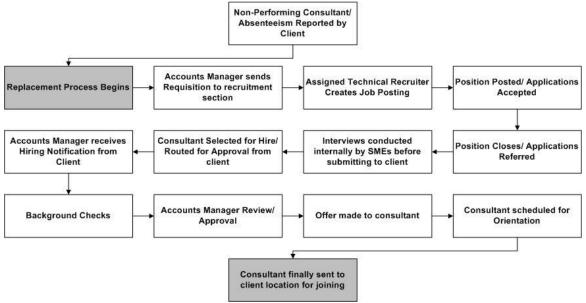
<u>Personnel Replacement Process:</u> Elegant Solutions management understands that every work role can become vacant at any time, either for planned or for unanticipated reasons. For such situation Elegant Solutions recruitment team works with succession planning system to avoid or reduce the problems this situation may cause, especially when the vacancy is unexpected. The replacement candidate must be in conditions to take the position immediately with a level of performance that will ensure the normal continuation of the work process as a minimum. The selection process for these potential replacements is the same as for the selection of internal candidates for work roles.

Elegant Solutions Personnel Replacement fully automates the process of replacing an absent worker with another who possesses the same skillset. The order of events would occur something like this:

- An employee uses the Employee Absence Notification system to register an absence.
- Personnel Replacement automatically determines a list of suitable replacement staff with same experiences and qualifications.
- The system automatically contacts the most appropriate employee or contractor from the list and provides information about the shift and location.
- The selected employee may then accept the shift, or indicate why they cannot accept it.

Administrators and supervisors using the Personnel Replacement system can verify and change absence information, review voice messages from the absence, and access full reporting and export procedures, which allows absence information to be shared with other software products.

In case of Non-Performing Consultants: Upon receiving notification from client about non-performing consultant, Elegant Solutions concerned Account Manager will be active and look into this matter. He/ She will discuss with the consultant to understand the reason of non-performance. These may be resolved by giving project related trainings. Our SMEs will be available all the time to discuss the problems with our consultants to clear their doubts. In case, consultant still not able to give best, we will provide replacement within days' time so that project timelines of our client may not suffer. Our Personnel Replacement process is a fully automated system that takes care of locating and contacting suitable personnel, as depicted below:



Elegant Solutions uses our in depth relationships with our clients to ensure consultants are properly managed, no matter where they are located, so that issues do not arise. Elegant Solutions Personnel Replacement process fully automates the function of replacing an absent/ non-performing consultant with another equally or better-experienced and skilled consultant.

In case of Absence Notification:

- 1. Our consultants will be using Employee Absence Notification system to register an absence.
- 2. Personnel Replacement automatically determines a list of suitable replacement staff.
- 3. The system automatically contacts the most appropriate employee or contractor from the list and provides information about the shift and location.
- 4. The selected employee may then accept the shift or indicate why they cannot accept it.
- 5. Administrators and supervisors using the Personnel Replacement system can verify and change absence information, review voice messages from the absence, and access full reporting and export procedures, which allows absence information to be shared with other software products.

Upon receiving an absence notification, Personnel Replacement will automatically:

- Update the Absence Database to reflect the employee's absence
- Call the most suitable set of replacement or contract workers in preferential order (based on your business rules)
- Record the replacement information in the Absence Database
- Provide manual override through our on-demand secure portal for authorization of over-time
- Provide on-demand reports for tracking of paid leave accruals

<u>Performance Monitoring Process:</u> Elegant Solutions' performance monitoring & review process is outlined in its HR policy. Elegant Solutions conducts a formal performance appraisal once a year by the employee supervisor to measure employee job performance against the designated performance standards. The appraisal process also provides the employee with an opportunity to discuss his/her performance with the supervisor and address various issues ranging from employee goals, training needs, processes to be instituted to ensure customer satisfaction, job rotation opportunities, etc.

The performance appraisal process provides a measurable way to monitor employee's performance and serves as an objective measure to award employee raises and bonuses in accordance to their performance. In addition to an annual performance appraisal, Elegant Solutions also rewards and awards its employees for exceptional performance, exceeding client expectations and achieving customer satisfaction scores. We have set proper steps to be followed in our performance monitoring & review process including:



- Understanding and analyzing the roles
- Setting employee performance standards/expectations
- Setting Employee goals (objectives and key results)
- Measure and track employee performance
- Compare and Documenting employee performance
- Provide regular feedback
- Conducting performance reviews and appraisal program
- Structuring the Performance Review Meeting
- Follow up and Build Employee Development Plans

We have successfully created a culture that is built on the premise of 'Only Customer First'. We have instituted a process of systematically disseminating all customer appreciation mails received by our employees across the organization. This helps in achieving a twin objective of rewarding the employee as well as motivating the others.

Elegant Enterprise-Wide Solutions, Inc.

We make it happen

Elegant Solutions believes that poor performance of contingent workers can often stem from misalignment of overall experience, roles and responsibilities, or general expectations that might have gone unnoticed during the initial screens by both the customer and us. Elegant Solutions assigns an internal recruitment manager to every client staffing program who communicates with the resources regularly during the initial 2 weeks via email, telephone or face-to-face meetings to gather their feedback/issues and identify initial signs of mismatches/ misalignments, and consistently thereafter. Elegant Solutions also assigns a dedicated Account Manager to every client program who works closely with the recruitment manager to ensure immediate correction of misaligned resources and to also make sure that all contractor issues are effectively taken care of in order to help them focus on their core job duties. She also communicates with the resource on a periodic basis through monthly meetings to evaluate and assess their performance within the engagement and identify misalignments even after the first two weeks of the initial performance period have passed. Elegant Solutions recruitment manager has a proven track record of effectively identifying misalignments and resolving employees' queries/issues which has led to a turnover rate of less than 8%. In the rare case that corrective action does not resolve contingent worker poor performance, Elegant Solutions works with the client to determine and execute a suitable remedy.

2.1.2 Certifications

Certificate of Registration

GCS LLC hereby certifies that the organization

Elegant Enterprise-Wide Solutions, Inc.

25961 Hartwood Dr. Chantilly VA 20152

Has established and applies a Quality Management System in accordance with



ISO 9001:2015

For the scope of activities:

Requirements, Design, Coding, Testing, Software applications & products, Implementation & Integration, Software application maintenance & support, Management Consulting, Cyber Security, IT Strategic Staffing, IT Service Delivery, PMO, IV & V for Federal, State and Local government agencies.

Certificate Number : GCQ-200604

Date of Initial Registration: 06.15,2020

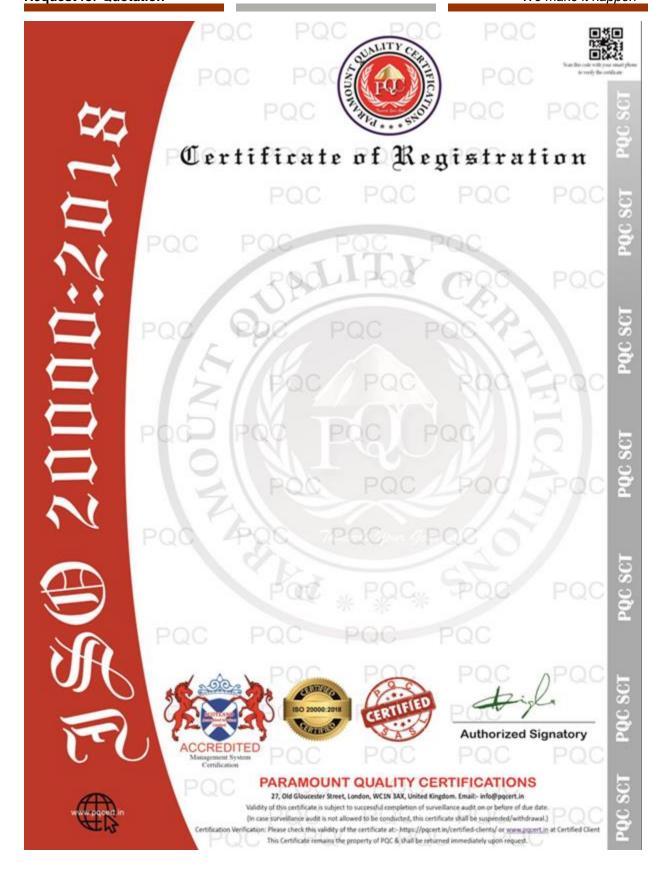
Date of Last Issue: 06.15.2020 Date of Expiry: 06.14.2021



Certificate is Valid for 3 Years (06.15.2020 to 06.14.2023) From the Date of Initial Registration. Upon Successful Completion of Surveillance Audit New Certificate With an Extended Validity will be issued.

Global Certification Services LLC





2.2 Demonstration of Providing Similar Services Availability of Key Staff

Leveraging our ability to staff this contract successfully and efficiently is our resume database that allows online and ready access to all qualified resumes to fill open positions quickly. Our resume database, which contains resumes from all teaming partners, career sites. Federal and military retiree databases, job fairs, universities, and all prospective candidates who respond to outreach activities. Our recruiters use this database because it has personnel categorized by State labor category and provides sophisticated keyword searches for an unlimited number of search criteria. Matching skills to requirements can be accomplished by performance area, scope of work, or place of performance. Our recruiters have 24-hour access to resumes and candidate information, and our recruiting and management teams can collaborate more effectively using this tool. In our experience, Employee Referral Bonus Program is one of the most effective tools to recruit dedicated, qualified staff and to retain them for long duration. As part of our Employee Referral Bonus Program, employees referring candidates are eligible to earn cash award of \$3,000 for exempt positions and \$1,000 for non-exempt positions once referred candidate is hired and successfully completes 120 days of employment. Another method of identifying and hiring qualified staff is through direct submission of candidates by our customers through our Project Manager. These candidates are given top priority in filling vacancies within our programs; every effort is made to accommodate our customers' preferences in hiring recommended and referred candidates. Our recruiters are dedicated to finding best talent.

Our enormous database of prescreened consultants gives us a unique advantage to bring on board experienced and diverse professionals with specific skill sets to meet project requirements on short notice. We have a goal to place and achieve a workforce of qualified diverse candidates. We are able to successfully achieve this goal by attracting a variety of employees by offering an elite benefit plan. We invest in the benefits of our employees, as well as, the work environment, career training and award recognition. Apart from this our recruitment looks for various job portals like monster, diva, linked in are many other referral websites to get the resources who is best matching with the client requirements.

We implement and welcome a diverse pool of candidates. It is found that achieving our business goal to submit an ideal candidate relies on our ability to achieve workforce diversity. To ensure that diversity is implemented, our recruiters and officials that select the ideal candidates are required to work closely with EEO and human resources. This is an emphasis that is placed on the recruiting process. To ensure that our recruiters are able to reach a diverse pool of applicants, we perform the following activities:

- Post jobs with a variety of networks
- Search for ideal candidates by networking online and with professionals
- Keep our database updated with both Active and Passive Candidates.
- Obtain employee referrals
- Attend Career fairs
- Obtain information about quality candidates at Minority Conferences
- Accessing the sources of professional associations and Minority Business Councils

Position/ Skill-Set	Consultants in Database across US	Consultants in Database in State of WV		
Senior Mainframe Application Analyst	2456	452		
Mainframe Application Analyst	1571	154		
Senior Application Oracle Database Administrator	1245	97		
Application Oracle Database Administrator	2561	985		
Senior Application DB2 Database Administrator	2451	756		
Application DB2 Database Administrator	1957	459		
Programmer Analyst	1759	356		

3 MANDATORY REQUIREMENTS

Elegant Solutions has read, understood, and will comply with this statement.

3.1 Vendor Responsibilities

Elegant Solutions has read, understood, and will comply with this statement.

3.2 Duties & Responsibilities of the Agency

Elegant Solutions has read, understood, and will comply with this statement.

4 CONTRACT AWARD

4.1 Contract Award

Elegant Solutions has read, understood, and will comply with this statement.

4.2 Pricing Page

Exhibit A - Pricing Page

WVDOT Information Technology Staffing Services RFQ(81220053)

Contract Item	Description	Est. Qty.	Unit of Measure	Year 1 Unit Cost	Year 2 Unit Cost	Year 3 Unit Cost	Year 4 Unit Cost	Extended Cost
4.1.1	Senior Mainframe Application Analyst	2080	EA	\$110.00	\$112.00	\$114.00	\$116.00	\$940,160.00
4.1.2	Mainframe Application Analyst	2080	EA	\$98.00	\$100.00	\$102.00	\$104.00	\$840,320.00
4.1.3	Senior Application Oracle Database Administrator	2080	EA	\$128.00	\$131.00	\$134.00	\$137.00	\$1,102,400.00
4.1.4	Application Oracle Database Administrator	2080	EA	\$108.00	\$110.00	\$112.00	\$114.00	\$923,520.00
4.1.5	Senior Application DB2 Database Administrator	2080	EA	\$118.00	\$120.00	\$122.00	\$124.00	\$1,006,720.00
4.1.6	Application DB2 Database Administrator	2080	EA	\$105.00	\$107.00	\$109.00	\$111.00	\$898,560.00
4.1.7	Programmer Analyst	2080 EA \$		\$95.00	\$97.00	\$99.00	\$101.00	\$815,360.00
		Grand Total						\$1,755,520.00

Contract will be evaluated on all lines but only awarded on first year. Renewal options for years 2, 3, and 4 will be initiated by the Agency, agreed to by the Vendor and processed by the WV Purchasing Division as Change Orders for subsequent years.

The Pricing Pages contain a list of the Contract Items and estimated purchase volume. The estimated purchase volume for each item represents the approximate volume of anticipated purchases only. No future use of the Contract or any individual item is guaranteed or implied.

V to the second				
Truy culty				
Vendors Signature:				

5 Performance

Elegant Solutions has read, understood, and will comply with this statement.

6 PAYMENT

Elegant Solutions has read, understood, and will comply with this statement.

7 TRAVEL

Elegant Solutions has read, understood, and will comply with this statement.

8 FACILITIES ACCESS

Elegant Solutions has read, understood, and will comply with this Statement.

9 VENDOR DEFAULT

9.1 Contract Services

Elegant Solutions has read, understood, and will comply with this Requirement.

9.2 Other Specifications & Requirements

Elegant Solutions has read, understood, and will comply with this Requirement.

9.3 Laws, Rules & Ordinances

Elegant Solutions has read, understood, and will comply with this Requirement.

9.4 Deficient Performance

Elegant Solutions has read, understood, and will comply with this Requirement.

9.5 Immediate Cancellation

Elegant Solutions has read, understood, and will comply with this statement.

9.6 One or more release Orders

Elegant Solutions has read, understood, and will comply with this statement.

9.7 Law or Equity

Elegant Solutions has read, understood, and will comply with this statement.

10 MISCELLANEOUS

10.1 Contract Manager

11. MISCELLANEOUS:

11.1. Contract Manager: During its performance of this Contract, Vendor must designate and maintain a primary contract manager responsible for overseeing Vendor's responsibilities under this Contract. The Contract manager must be available during normal business hours to address any customer service or other issues related to this Contract. Vendor should list its Contract manager and his or her contact information below.

Contract Manager:	Priyanka Arora
Telephone Number:	703-609-0215
Fax Number:	703-722-6628
Email Address:	govt@elegantsolutions.us

Revised 12/12/2017

11 Purchasing Affidavit

STATE OF WEST VIRGINIA **Purchasing Division**

PURCHASING AFFIDAVIT

CONSTRUCTION CONTRACTS: Under W. Va. Code § 5-22-1(i), the contracting public entity shall not award a construction contract to any bidder that is known to be in default on any monetary obligation owed to the state or a political subdivision of the state, including, but not limited to, obligations related to payroll taxes, property taxes, sales and

ALL CONTRACTS: Under W. Va. Code §5A-3-10a, no contract or renewal of any contract may be awarded by the state or any of its political subdivisions to any vendor or prospective vendor when the vendor or prospective vendor or a related party to the vendor or prospective vendor is a debtor and: (1) the debt owed is an amount greater than one thousand dollars in the aggregate; or (2) the debtor is in employer default

EXCEPTION: The prohibition listed above does not apply where a vendor has contested any tax administered pursuant to chapter eleven of the W. Va. Code, workers' compensation premium, permit fee or environmental fee or assessment and the matter has not become final or where the vendor has entered into a payment plan or agreement and the vendor is not in default of any of the provisions of such plan or agreement.

DEFINITIONS:

"Debt" means any assessment, premium, penalty, fine, tax or other amount of money owed to the state or any of its political subdivisions because of a judgment, fine, permit violation, license assessment, defaulted workers' compensation premium, penalty or other assessment presently delinquent or due and required to be paid to the state or any of its political subdivisions, including any interest or additional penalties accrued thereon.

"Employer default" means having an outstanding balance or liability to the old fund or to the uninsured employers' fund or being in policy default, as defined in W. Va. Code § 23-2c-2, failure to maintain mandatory workers' compensation coverage, or failure to fully meet its obligations as a workers' compensation self-insured employer. An employer is not in employer default if it has entered into a renavment agreement with the locurance Commissioners and remains in compliance with the obligations under the into a repayment agreement with the Insurance Commissioner and remains in compliance with the obligations under the repayment agreement.

"Related party" means a party, whether an individual, corporation, partnership, association, limited liability company or any other form or business association or other entity whatsoever, related to any vendor by blood, marriage, ownership or contract through which the party has a relationship of ownership or other interest with the vendor so that the party will actually or by effect receive or control a portion of the benefit, profit or other consideration from performance of a vendor contract with the party receiving an amount that meets or exceed five percent of the total contract amount.

AFFIRMATION: By signing this form, the vendor's authorized signer affirms and acknowledges under penalty of law for false swearing (W. Va. Code §61-5-3) that: (1) for construction contracts, the vendor is not in default on any monetary obligation owed to the state or a political subdivision of the state, and (2) for all other contracts, that neither vendor nor any related party owe a debt as defined above and that neither vendor nor any related party are in employer default as defined above, unless the debt or employer default is permitted under the exception above.

WITNESS THE FOLLOWING SIGNATURE: Vendor's Name: Elegant Enterprise-Wide Solutions, Inc. Authorized Signature 2022 Date: SAMANTHA P STALEY JONES **NOTARY PUBLIC** COMMISSION NUMBER 7861993 County of to-wit COMMONWEALTH OF VIRGINIA MY COMMISSION EXPIRES MAY 31, 2024 Taken, subscribed, and sworn to before me this 28 day of May 3 My Commission expires MY COMMISSION EXPIRES MAY 31, 2024 MY COMMONWEALTH OF VIRGINIA AFFIX SEAL HERE COMMISSION NUMBER 7861993 **NOTARY PUBLIC** Purchasing Affidavit (Revised 01/19/2018) SAMANTHA P STALEY JONES

Page 24 March 3, 2022

12 DISCLOSURE OF INTERESTED PARTIES TO CONTRACTS

	West Virginia Ethics Commission Disclosure of Interested Parties to Contracts
	(Required by W. Va. Code § 6D-1-2)
	Name of Contracting Business Entity: Elegant Enterprise-Wide Solutions, Inc. Address: 25961 Hartwood Dr. Chantilly VA 20152
	the same the project has an other times or feet
	Contract Number: CRFQ DOT2200000122 Contract Description: IT Temporary Staffing Services Lit Temporary Staffing Services Output Description: Temporary Staffing Services
	Governmental agency awarding contract: West Virginia Purchasing Division (on behalf of WV Department of Transportation)
	☐ Check here if this is a Supplemental Disclosure
	List the Names of Interested Parties to the contract which are known or reasonably anticipated by the contracting business entity for each category below (attach additional pages if necessary):
	 Subcontractors or other entities performing work or service under the Contract ☑ Check here if none, otherwise list entity/individual names below.
	 ☑ Check here if none, otherwise list entity/individual names below. 3. Any person or entity that facilitated, or negotiated the terms of, the applicable contract (excluding lega services related to the negotiation or drafting of the applicable contract) ☑ Check here if none, otherwise list entity/individual names below.
5	Signature: Pury als Date Signed: 2/28/2099
1	Notary Verification
	state of Yirainia, County of Fairfax
J.	The authorized agent of the contracting busin
	ntity listed above, being duly sworn, acknowledge that the Disclosure herein is being made under oath and under enalty of perjury.
Tá	aken, sworn to and subscribed before me this
	Notary Public's Signature
Dat	be completed by State Agency: the Received by State Agency: the submitted to Ethics Commission: Vernmental agency submitting Disclosure: SAMANTHA P STALEY JONES NOTARY PUBLIC COMMISSION NUMBER 7861993 COMMONWEALTH OF VIRGINIA MY COMMISSION EXPIREMENTAL, 2004

13 EVIDENCE - CERTIFICATE OF INSURANCE

IJ	EVIDENCE - CERTIFICA	11L	. 0	FINSURANCE						
	ELEGENT-01							SWILSON		
Ą	CORD C	ER	TI	FICATE OF LIA	ABIL	ITY INS	SURAN	CE		(MM/DD/YYYY) (18/2021
THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. TH CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICI BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZI REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.								E POLICIES		
lf	MPORTANT: If the certificate holder SUBROGATION IS WAIVED, subjec his certificate does not confer rights to	t to	the	terms and conditions of	the po	licy, certain lorsement(s)	policies may			
PRO	DUCER				CONTA NAME:	СТ				
	Business Benefits Group 3 Chain Bridge Rd					o, Ext): (844) 2	201-3612	FAX (A/C, No);(703)	766-0202
Fair	fax, VA 22030					ss: Certifica		oker.com	, . ,	
						INS	SURER(S) AFFOR	RDING COVERAGE		NAIC#
					INSURE	RA: Hanove	r Insurance	Company		22292
INSU	JRED				INSURE	R в : Allmeri	ca Financia	l Benefit		41840
	Elegant Enterprise-Wide				INSURE	Rc:The Ha	nover Ame	rican Ins Co		36064
	Solutions, Inc. 25961 Hartwood Dr				INSURE	RD:				
	South Riding, VA 20152				INSURE	RE:				
					INSURE	RF:				
СО	VERAGES CERT	TIFIC	ATE	NUMBER:				REVISION NUMBER:		
IN C	HIS IS TO CERTIFY THAT THE POLICIE IDICATED. NOTWITHSTANDING ANY RE ERTIFICATE MAY BE ISSUED OR MAY XCLUSIONS AND CONDITIONS OF SUCH F	EQUIF PERT	REMI TAIN,	ENT, TERM OR CONDITION THE INSURANCE AFFORI	N OF A	NY CONTRAI THE POLICI REDUCED BY	CT OR OTHER IES DESCRIB PAID CLAIMS.	R DOCUMENT WITH RESE	PECT TO	WHICH THIS
INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER		POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIM	ITS	
Α	X COMMERCIAL GENERAL LIABILITY							EACH OCCURRENCE	\$	2,000,000
	CLAIMS-MADE X OCCUR			OHR9490012		3/20/2021	3/20/2022	DAMAGE TO RENTED PREMISES (Ea occurrence)	\$	300,000
								MED EXP (Any one person)	\$	10,000
								PERSONAL & ADV INJURY	\$	2,000,000
	GEN'L AGGREGATE LIMIT APPLIES PER:							GENERAL AGGREGATE	\$	4,000,000
	POLICY PRO- JECT LOC							PRODUCTS - COMP/OP AGG	\$ \$	4,000,000
	OTHER:								\$	
Α	AUTOMOBILE LIABILITY							COMBINED SINGLE LIMIT (Ea accident)	\$	2,000,000
	ANY AUTO			OHR9490012		3/20/2021	3/20/2022	BODILY INJURY (Per person)	\$	
	OWNED SCHEDULED AUTOS							BODILY INJURY (Per acciden	t) \$	

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required) Evidence Purposes

OHR9490012

W2R9489899

LHRH473605

CERTIFICATE HOLDER	CANCELLATION
For Evidence Purposes	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	AUTHORIZED REPRESENTATIVE
	Ozogra) Uldan

3/20/2021

3/20/2021

3/20/2021

3/20/2022

3/20/2022

ACORD 25 (2016/03)

X HIRED AUTOS ONLY

A X UMBRELLA LIAB

EXCESS LIAB

DED RETENTION \$

B WORKERS COMPENSATION
AND EMPLOYERS' LIABILITY
ANY PROPRIETOR/PARTNER/EXECUTIVE
OFFICE/RIMENBER EXCLUDED?
(Mandatory in NH)
If yes, describe under
DESCRIPTION OF OPERATIONS below

C Prof E&O/Cyber

X NON-OWNED AUTOS ONLY

X OCCUR

CLAIMS-MADE

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BODILY INJURY (Per accident) \$
PROPERTY DAMAGE (Per accident) \$

EACH OCCURRENCE

E.L. EACH ACCIDENT

3/20/2022 per claim \$

X PER OTH-

E.L. DISEASE - EA EMPLOYEE \$

AGGREGATE

3,000,000

3,000,000

1,000,000

1,000,000

1,000,000

5,000,000

The ACORD name and logo are registered marks of ACORD

APPENDIX A: LETTERS OF RECOMMENDATION

Maryland Transit Authority (MDTA)

To Whomsoever It May Concern

Dear Ms. Arora,

I am happy to recommend Elegant Enterprise-Wide Solutions, Inc. for the services they have provided in the last 5 years.

Scope of Services: Elegant Solutions provided Web Application maintenance and support, continuous enhancement and development, bug fixing for the applications, system administration, Servers and VMWare based support, Tier I/ II/ II Helpdesk support and field support, ticket creation, monitoring and maintenance.

Below are my ratings for their services provided:

Quality of Services	Exceptional
Cost Control	Exceptional
Schedule (Timeliness)	Exceptional
Management	Exceptional
Utilization of Small Business	Exceptional
Business Relations	Exceptional

Overall Rating: Exceptional

As a part of this engagement, Elegant Solutions had deputed 15 resources with a total contract value of Approx \$5.5M for over 5 years.

I am very confident that Elegant Enterprise-Wide Solutions, Inc. will be able to provide superior services and excellent solutions through engagements of similar or higher scope, size and complexity.

If you have any additional questions or need clarification, please feel free to contact me.

Best Regards,

Chuck Markakis Assistant Director

Maryland Transportation Authority

Office of Infrastructure Services

Division of Information Technology

cmarkakis@mdta.state.md.us

Minnesota Department of Public Safety (DPS)



January 25, 2019

To whom it may concern:

Elegant Enterprise-Wide Solutions, Inc. was contracted to provide IT consulting services on the Minnesota Licensing and Registration System (MNLARS). The system will improve operability, stability, record keeping, security, and customer service for the Minnesota driver's license and motor vehicle registration systems.

Elegant provided one resource who has been on the job for 3 ½ years. He has been an integral part of the MNLARS team as a senior developer.

I feel confident in recommending Elegant Enterprises-Wide Solutions, Inc.'s IT consulting services and this resource.

Regards,

Joyce Simon

Joyce Simon PMP

Financial Analyst | IT Management

Minnesota IT Services | Partnering with Public Safety

445 Minnesota Street Saint Paul, MN 55101 O: 651-201-7769

Information Technology for Minnesota Government | mn.gov/mnit

Montana Department of Environmental Quality (DEQ)



January 31, 2019

In January 2017, Elegant Enterprise-Wide Solutions, Inc. was awarded a contract to provide information technology augmentation staff resources that would assist the Department with systems analysis, web and software development, data migration, and application maintenance for Tracking Remediation and Environmental Actions Data System (TREADS). With a total value of approximately \$918,060.00.

I would rate their services provided on this project as below:

Management	Excellent
Cost Control	Excellent
Schedule (Timeliness)	Excellent
Quality of Services	Excellent
Business Relations	Excellent

I wish them success on future efforts.

If you have any further questions, please feel free to contact me.

Sincerely,

Staci Stolp

Computer Systems Analyst, PMP

Waste Management and Remediation Division

1225 Cedar St.

Helena, MT 59602 Email: <u>Sstolp3@mt.gov</u> Cell: (406) 461-0913 Desk: (406) 444-6461

Steve Bullock, Governor I. Shaun McGrath, Director I. P.O. Box 200901. I. Helena, MT 59620-0901. I. (406) 444-2544. I. www.deq.mt.gov.

Idaho Department of Transportation



IDAHO TRANSPORTATION DEPARTMENT

P.O. Box 7129 • Boise, ID 83707-1129 (208) 334-8000 • itd.idaho.gov

May 8, 2018

To whom it may concern

Ms. Priyanka Arora, Sr. Program Manager Elegant Enterprise-Wide Solutions, Inc. 25961 Hartwood Dr. Chantilly VA 20152

With this letter, I am pleased to recommend services of Elegant Enterprise-Wide Solutions, Inc. on one of our project.

Elegant Enterprise-Wide Solutions, Inc. was contracted for providing IT consulting services to support modernization of Division of Motor Vehicles (DMV) at Idaho Transportation Department.

Elegant Solutions' Data Warehouse Business Intelligence Specialist was responsible for writing/ creating reports in Microsoft SQL Server Reporting Server (SSRS) and Microsoft Dynamic CRM. Based on quality services provided by resources assigned on this project, below is rating:

Evaluation Areas	Rating
Quality of Service	Exceptional
Schedule	Exceptional
Cost Control	Exceptional
Management	Exceptional

I feel confident in recommending Elegant Enterprises-Wide Solutions, Inc.'s IT consulting services.

If you have any further questions, please feel free to contact me.

Regards!

Bill Finke, Project Manager

Idaho Transportation Department

Richardson Independent School District (RISD), TX



PURCHASING DEPARTMENT

RICHARDSON INDEPENDENT SCHOOL DISTRICT

February 9, 2015

Ms. Priyanka Arora Elegant Enterprise Wide Solutions, Inc. 25961 Hartwood Drive Chantilly, VA-20152

Dear Ms. Arora,

I would like to take this opportunity to thank you for services provided by Elegant Enterprise-Wide Solutions, Inc. for the Business Analyst consultant provided for the development of Individualized Education Program (IEP). Elegant Enterprise-Wide Solutions was commendable in accomplishing tasks and deliverables in defined timelines, with huge satisfaction.

Sincerely,

Melody Greig, RTSBA

Richardson Independent School District

Buyer, Purchasing Department Phone: 469-593-0578

Fax: 469-593-0563

www.risd.org

Phone # 469-593-0573 ~ Fax # 469-593-0563 ~ 970 Security Row, Richardson, TX 75081 ~ www.risd.org

Oklahoma Department of Career and Technology Education (ODCTE)



May 19, 2015

Ms. Priyanka Arora Elegant Enterprise Wide Solutions, Inc. 25961, Hartwood Drive Chantilly, VA, 20152

Dear Ms. Arora,

I would like to take this opportunity to thank Elegant Enterprise Wide Solutions, Inc. for providing continuous Project Management services for our Information Management System Build project.

Elegant Enterprise Wide Solutions has been very responsive to our requests and communication. We are very pleased with the Project Management services you have provided and I would be happy to recommend Elegant Enterprise Wide Solutions, Inc. to other entities.

Sincerely,

Julie Bunch, Sr. Buyer

Oklahoma Department of Career and Technology Education

1500 W. 7th Ave., Stillwater OK 74074

Julie Burch

Ph. 405-743-5509 Fax 405-743-6809

www.okcareertech.org

1500 West Seventh Avenue Stillwater, OK 74074-4364 www.okcareertech.org (405) 377-2000 • Fax: (405) 743-6809 Corpus Christi Independent School District (CCISD)



DEPARTMENT FOR TECHNOLOGY SYSTEMS Office of Information Systems

CORPUS CHRISTI INDEPENDENT SCHOOL DISTRICT

2525 Belton Street, Corpus Christi, Texas 78416 Office: 361/878-3932 Fax: 361/878-4860

Website: www.ccisd.us

August 27, 2015

To Whom it May Concern:

Elegant Enterprise Wide Solutions, Inc. has provided technical consultants to CCISD. The most recent Programmer, Anand Male, has been able to join the CCISD team and work in conjunction with full time staff on various projects. A high level of quality work and professionalism has been maintained.

I would recommend the services of Anand Male and Elegant Enterprise Wide Solutions, Inc. to other businesses or school districts. I would welcome the opportunity to work with the company again.

Sincerely,

Sean Babcock

Director for Information Systems

California Public Employees' Retirement System (CalPERS)

TO WHOM IT MAY CONCERN Engagement Rating Letter

Elegant Enterprise-Wide Solutions, Inc. provided Enterprise Business Continuity Prioritization services to CALPERS (PO 65677) from April 2016 to October 2016.

Here are my ratings for the above said engagement -

Complexity of Project (High/Medium/Low)

: Medium

Contract Type (Firm Fixed Price / T&M)

:FFP-Deliverable based

Quality of Services (Exceptional/Good/Satisfactory/Poor)

: Exceptional

Was engagement completed on Time as planned

: Yes

Would you recommend Elegant to others entities for similar work: Yes

Confidence in ability of company to deliver (High/Medium/Low)

: High

Please don't hesitate to contact me for any further information.

Jacob Wilson

Emergency Management and Administration Unit California Public Employees' Retirement System

(916)795-3312

jacob_wilson@calpers.ca.gov

9/20/16

Date