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Header @ 1

List View

- General Information**
- Contact
- Default Values
- Discount
- Document Information
- Clarification Request

Procurement Folder: 1053663

Procurement Type: Central Purchase Order

Vendor ID: VS0000040764

Legal Name: LaBella Associates DPC

Alias/DBA:

Total Bid: \$1.00

Response Date: 06/21/2022

Response Time: 12:25

Responded By User ID: LaBellaAssoc

First Name: Kris

Last Name: Lepel

Email: klepel@labellapc.com

Phone: 5857702517

SO Doc Code: CEOI

SO Dept: 0613

SO Doc ID: VET2200000001

Published Date: 6/8/22

Close Date: 6/21/22

Close Time: 13:30

Status: Closed

Solicitation Description: Beckley Veterans Nursing Facility Architectural/Engineering

Total of Header Attachments: 1

Total of All Attachments: 1

Line	Comm Ln Desc	Qty	Unit Issue	Unit Price	Ln Total Or Contract Amount
1	Develop A&E EOI & Other Documents For Beckley Facility	1.00000	EA	1.000000	1.00

Comm Code	Manufacturer	Specification	Model #
81101508			

Commodity Line Comments: We understand that this not a bid-based submittal, this is an Expression of Interest.

Extended Description:

Prepared for:

Tara Lyle - Buyer Supervisor
Dept. of Administration
Purchasing Division
2019 Washington St. East
Charleston, WV 25305-0130

Submitted by:

LaBella Associates
300 State Street
Suite 201
Rochester, NY 14614



Beckley Veterans Nursing Facility Architectural/Engineering

BECKLEY, WEST VIRGINIA

JUNE 21, 2022

SOLICITATION NO. CEOI 0613 VET2200000001



Department of Administration
 Purchasing Division
 2019 Washington Street East
 Post Office Box 50130
 Charleston, WV 25305-0130

State of West Virginia
 Centralized Expression of Interest
 Architect/Engr

Proc Folder: 1053663		Reason for Modification:	
Doc Description: Beckley Veterans Nursing Facility Architectural/Engineering			
Proc Type: Central Purchase Order			
Date Issued	Solicitation Closes	Solicitation No	Version
2022-06-07	2022-06-21 13:30	CEOI 0613 VET2200000001	1

BID RECEIVING LOCATION

BID CLERK
 DEPARTMENT OF ADMINISTRATION
 PURCHASING DIVISION
 2019 WASHINGTON ST E
 CHARLESTON WV 25305
 US

VENDOR

Vendor Customer Code: VS0000040764

Vendor Name : LaBella Associates

Address : 300 State Street

Street : Suite 201

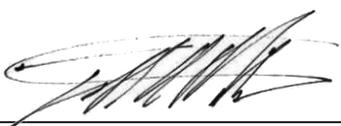
City : Rochester

State : New York **Country :** USA **Zip :** 14614

Principal Contact : Todd Martin

Vendor Contact Phone: (585) 770-2545 **Extension:**

FOR INFORMATION CONTACT THE BUYER
 Tara Lyle
 (304) 558-2544
 tara.l.lyle@wv.gov

Vendor Signature X  FEIN# 16-1115731 DATE June 21, 2022

All offers subject to all terms and conditions contained in this solicitation



June 21, 2022

State of West Virginia, Department of Administration, Purchasing Division
Attn: Tara Lyle – Buyer Supervisor
2019 Washington St, East
Charleston, WV 25305-0130

RE: Beckley Veterans Nursing Facility

Tara:

LaBella Associates, DPC is pleased to submit our qualifications for the Veterans Nursing Facility, located in Berkley, WV. We understand the challenges of your project and have assembled a group of professionals specifically tailored to meet its demands.

Strong Leadership: We measure success not just by facilities that meet the needs of end users, but also by the process of getting there. We strive to establish strong, trusting relationships with clients, founded on the strong project management that we provide. Robert Simonetti, our Sr. Project Manager, will lead the team from conceptual design through the completion of the project. Rob is an award-winning Architect in the Senior Living market. He has designed several similar projects and has guided his peers by speaking on the subject on many occasions.

Understanding of VA “Small House” Designs: LaBella has extensive experience with Senior Living projects. Specifically, we have designed projects compliant with the VA “Small House” Design Guidelines within the VA system as well as private institutions.

Design for the Aging: Due to the increase in our geriatric population, Skilled Nursing facilities have evolved in recent years to a more homelike setting. I think it is safe to say, we all want to age in place at home. However, during those times when it is no longer possible the optimal situation would be to age in a setting that feels like home. LaBella is committed to designing environments so veterans can age with dignity in a comfortable and familiar space.

Dedicated Healthcare Studios: We are structured into separate and dedicated design studios. Your project will be handled by the Senior Living Studio with support from our Healthcare Studio. This studio has over 30 individuals that focus their time primarily on healthcare projects. This allows us to ensure our clients receive the knowledge they deserve for a successful project.

Proximity to Project: Our team will have a strong local presence through our Civil teaming partner Centec Engineering located in Beckley. This will allow us to respond immediately to any on site condition.

If you have any questions about our qualifications, or require additional information, please contact me directly at (585) 734-6070 or via e-mail at tmartin@labellapc.com. We look forward to partnering with the State of West Virginia on this project.

Respectfully submitted,

LaBella Associates

Todd Martin, AIA
Vice President | Healthcare Design Studio Manager

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INTRODUCTION TO LABELLA

ABOUT LABELLA

At LaBella Associates, our job is to create – structures, plans, ideas, results. As a nationally recognized Design Professional Corporation, that's a given, right?

But here's what really drives us: creating partnership between our team and our clients. So much so that we become one team, unified in the unrelenting pursuit of exceptional performance on each and every project. Reliability. Accountability. Collaboration. Respect. Not skills we went to school for, but innate in LaBella team members.

The pursuit of partnership is embedded in our culture—has been since our inception in 1978. And it affects client outcomes in profound ways. It means we're built to expertly execute projects from start to finish. That we have the talent and resources to take on any challenge. That projects are completed on time, on budget, and beyond expectations. And that we win awards – not just for our talent, but also for our ethics, employee culture, and growth.

Today, our wheelhouse is broad, with four key service offerings: Buildings, Energy, Infrastructure, and Environmental. Our reach is widespread with staff located throughout the country and Madrid, Spain. We're headquartered in Rochester, NY—but our impact is seen, felt, and experienced around the world.



LaBella
Powered by partnership.

SOLVE COMPLEX PROBLEMS



INFRASTRUCTURE

We're planning, designing, and building the systems and structures that enable modern life. It's innovation meets heavy-duty insight.

ENHANCE OUR EXPERIENCE



BUILDINGS & FACILITIES

It's about more than creating, maintaining and resurrecting the buildings in which we work, learn, and engage – it's about beautifying and bettering the communities we call home.

ADVOCATE FOR THE FUTURE



WASTE, RECYCLING AND ENVIRONMENTAL

Our services are leading the way to help study, restore, and safeguard the land, air and waterways in and around our communities.

LEAD THE WAY



ENERGY

From traditional energy sources to renewable ones, we're helping power our regions through energy resource management, transmission and distribution.

WHERE WE ARE





PROJECT TEAM

TEAM ORGANIZATION

We build a project team by thoughtfully engaging professionals that have demonstrated reliability, accountability and collaboration.



STATE OF WEST VIRGINIA DIVISION OF VETERANS ASSISTANCE

Todd Martin, AIA
Project Executive

Robert Simonetti, AIA, LEED AP
Sr. Project Manager | Sr. Planner

PLANNING & ARCHITECTURE

LABELLA

Rick Peterson
AIA, ACHE
Sr. Planner

Denice Regino
Assoc. AIA
Sr. Project Associate

MEP ENGINEERING

MILLER REMICK

Anthony Pacaro, Jr. PE
MEP Principal in Charge

Thomas Harrigan PE
MEP Project Manager

Thomas Chapman PE, CPM
Electrical Principal in Charge

**SERVICE DISABLED
VETERAN OWNED
SMALL BUSINESS**

STRUCTURAL ENGINEERING

LABELLA

Monica Simmons
SE, PE, LEED GA
Sr. Structural Engineer

INTERIOR DESIGN

LABELLA

Annie Barfield
IIDA, NCIDQ
Sr. Interior Designer

Anne Weis
CID
Interior Designer

CIVIL ENGINEERING

CENTEC

Joseph Sulesky
PE, PS
Sr. Project Manager
Principal Engineer

Michael Murdock
Survey Crew Chief

KITCHEN CONSULTING

COMMERCIAL KITCHEN CONSULTING LLC

Michael Berard
FCSI
Commercial Kitchen Designer

Anita Burdick
Senior Associate

**SERVICE DISABLED
VETERAN OWNED
SMALL BUSINESS**



TODD MARTIN

Vice President | Project Executive

Todd has over 31 years of professional experience encompassing the health care, municipal, industrial and educational fields working with large, diverse project teams. His experience includes working as a construction manager overseeing the construction of large and complex facilities. He has designed a number of different building types with various structural systems.

AIA

American Institute of Architects,
Member

EDUCATION

Associates of Architectural
Technology,
SUNY Delhi Tech

CERTIFICATION/ REGISTRATION

Certificate NYS Code
Enforcement Training,
NYS Codes Division

ORGANIZATIONS

National Trust for Historic
Preservation

National Eagle Scout Association

**VAMC, Emergency Department,
Emergency Services Building,
Ward 3B Renovation,
Geropsychiatric Unit Relocation,
Community Living Center 2 & 3
Renovation — Bath, NY**

The Bath VA Medical Center has undergone a transformation of its Community Living facility. Building 78 is a 3 story building that houses 80 skilled nursing beds. After upgrading 10 hospice beds on its first floor in 2012, or otherwise known as CLC1, the VAMC has now completed phase 2 of a \$7 million, 35 bed modernization to the second floor (CLC2).

**Bedford VAMC Community
Living Center Small House
Design — Bedford, MA**

This project is a 2-story Small House Community Living Center consisting of approximately 24,500 square feet. Each story has 10 resident rooms surrounding a residential themed Dining, Kitchen, and living room. Staff functions are purposely designed to a back-of-house in keeping with the home setting.

**VAMC, Bldg. 3 & 8 Patient
Lounge and Dining Room,
National Suicide Prevention
Hotline & Homeless Call
Centers, Information Services
Consolidation — Canandaigua,
NY**

**VAMC, Community Living
Center Renovation, Bi-Plane
Suite Study and Installation
Design, Audiology Renovation —
Syracuse, NY**

**VA Western New York, Term
Agreement — Buffalo and
Batavia, NY**

**VA Medical Center, 4A Cath Lab
Suite Renovation, Mobile Cath
Installation — Buffalo, NY**

**VA Out Patient Facility, Medical
Records and Warehouse
Consolidation — Rome, NY**

**Elderwood Senior Living,
Various Locations — Buffalo, NY**

**Elderwood, 80 Bed Skilled
Nursing and 40 Bed Assisted
Living Additions — Waverly, NY**

**Villages at Park Ridge,
Community Center and Memory
Care — Rochester, NY**

**Unity Health System, Cottages
and Transitional Care Center —
Rochester, NY**





ROBERT SIMONETTI

Senior Project Manager | Senior Planner

Robert is a recognized leader in the Senior Housing market with strong connections to market influencers and industry experts. As the Senior Living studio leader at LaBella, he mentors on design and senior housing, and leads design award winning project teams. Robert is skilled in Sustainable Design, Master Planning, Graphic Design, and is Design Process focused.

Robert has focused the last 15 years of his career on Small House models of care for Skilled Nursing occupancies. He has worked extensively with The Green House Project on several projects in the US. A signature project for Robert has been the Canandaigua VAMC CLC project to re-imagine the Canandaigua campus providing care in a series of Small House Cottages serving Long Term Care, Dementia Care, Hospice, Respite, Gero-psych, and Rehabilitation services.

AIA, LEED AP

American Institute of Architects, Member

EDUCATION

Master of Business Administration, University of Buffalo

Master of Architecture, University of Buffalo

CERTIFICATION/REGISTRATION

Architect: NY

LEED Accredited Professional

Certified Eden Alternative Associate

ORGANIZATIONS

President, SAGE: Society for the Advancement of Gerontological Environments

Environments for Aging Editorial Advisory Board

Department of Veterans Affairs: Community Living Center - Canandaigua Campus — Canandaigua, NY*

This project which is currently under construction includes ten skilled nursing cottages of 12 veterans each in the small house model. The cottages share private courtyards and walkways to a Community Center with veteran services and amenities.

Wheatfield Commons: DePaul Senior Living Communities — Wheatfield, NY*

The Terraces at Cloverwood — Pittsford, NY*

Katherine and Charles Hover Green House Homes: Hover Senior Living Community — Longmont, CO*

Green House Resident Directed Homes: Saint Elizabeth Community — East Greenwich, RI*

Green House Homes: St. John's Home — Penfield, NY*

Adult Care Homes: TLC Ramsbury — Hamilton, Bermuda*

Green House Homes: Seneca Nation of Indians — Cattaraugus Territory, NY*

The Cottages at Garden Grove: Loretto Health and Rehabilitation Center — Syracuse, NY*

Memory Care Residences at Creekstone: Rochester Presbyterian Home — Fairport, NY*

Small House Cottages: Lake Health District — Lakeview, OR*

Memory Care Residences at Cottage Grove: Rochester Presbyterian Home — Chili, NY*



**Denotes work performed while with SWBR as lead client contact and Project Architect*



RICK PETERSON

Senior Planner

During more than 40 years of planning and architectural experience, Rick has worked with clients to develop solutions for their facility needs. His broad experience includes a full range of healthcare projects, including skilled nursing care, acute care, ambulatory care, regional community hospitals, rural facilities, medical office buildings, and retirement living.

AIA, ACHE

American Institute of Architects, Member

Registered: WV, VA, NC, SC, FL, CO, GA, IL, IN, KS, KY, MN MT, NE, OH, SD, WI, WY

American College of Healthcare Executives

EDUCATION

Bachelor of Science, Architecture, Iowa State University

ORGANIZATIONS

AIA Academy on Architecture for Health

North Carolina Healthcare Engineers Association

American Society for Healthcare Engineering

American College of Healthcare Executives

Dept. of Veterans Affairs South Dakota Veterans Home—Hot Springs, SD

The South Dakota Veterans Home features neighborhoods grouped around a Town Center. Residents in each household have private rooms and their own entry, lounges, laundry, family-style dining room, and activity spaces.

W.G. Hefner VA Medical Center Community Living Center and Hospice Addition—Salisbury, NC

The major features of Phase 1 are the new Hospice and conversion an existing atrium space to a Community Living Center.

Phases 2 and 3 continued expansion and renovations of the skilled nursing units to convert existing semi-private and ward patient rooms to neighborhoods and single resident rooms.

Appalachian Healthcare - Foley Center at Chestnut Ridge Skilled Nursing Facility—Blowing Rock, NC

The Foley Center at Chestnut Ridge provides short-term rehabilitation services, skilled nursing, and assisted living care designed to enhance the quality of life for short term patients and long term residents.

Huntersville Oaks Skilled Nursing Home—Huntersville, NC

To generate a sense of belonging, the facility incorporates neighborhoods in which residents live, eat, socialize, and receive various levels of care. Each neighborhood is segmented into eight households with an inviting, fully-accessible country kitchen, living room, dining room, screen porch, and garden, and is staffed by a household service team.

Trinity Ridge Skilled Nursing Home—Hickory, NC

Lutheran Services of South Carolina - Rice Estate Skilled Nursing Facility—Columbia, SC

ACTS Retirement Life Communities, Matthews Glen Skilled Nursing Facility—Matthews, NC

VAMC Community Living Center—Asheville, NC



DENICE REGINO

Senior Project Associate

Denice is a Senior Project Associate with proficiency in creating work plans to effectively meet project schedules & milestones. She has the ability to calculate fees & implement budgets while managing the programming, design & contractor on-boarding for the client. Ms. Regino has led diverse teams of architectural & engineering designers & coordinated with an array of equipment & code consultants. She has participated in reviews with various governing agencies (i.e. SCO, DHSR) for code compliance.

EDUCATION

**Bachelor of Architecture,
Pratt Institute**

**AAS in Business, Ocean County
College**

**Dept. of Veterans Affairs:
Building 27 Domiciliary
Renovation — Lexington, KY**

**Beth Israel Lahey Health:
Pharmacy Upgrades —
Burlington, Peabody,
Winchester, MA**

**Dept. of Veterans Affairs:
Building 518 Dental Renovation
— Martinsburg, WV**

**Mass General West: Ambulatory
Surgery Center — Waltham, MA**

**Dept. of Veterans Affairs:
Building 313A Public
Affairs Office Renovation —
Martinsburg, WV**

**Mass General West: Radiology
Center — Waltham, MA**

**Dept. of Veterans Affairs:
Building 15 Office Renovation —
Asheville, NC**

**Mass General West: Ambulatory
Imaging Relocation — Waltham,
MA**

**Mission Health System:
Memorial Campus and St.
Joseph's Campus Life Safety
Drawings — Asheville, NC**

**Memorial Sloan-Kettering
Cancer Center: 74th Street
Ambulatory Care Center — New
York, NY**

**DHHS Black Mountain Neuro-
Medical Treatment Center,
Gravelly Building Upgrades —
Black Mountain, NC**

**Children's Healthcare of Atlanta:
Ambulatory Care Center —
Atlanta, GA**

**Mission Health System:
Highlands Cashiers Hospital
Imaging Suite Upgrades —
Highland, NC**

**Montefiore Medical Center: The
Children's Hospital — Bronx, NY**

**NY Presbyterian Weil Cornell:
Greenberg Pavilion 11 North &
CPEP Inpatient Psych — New
York, NY**



ANNZIE BARFIELD

Senior Interior Designer

Anzie carries over 22 years of experience in commercial interior design, with the past 8 years focused on healthcare. Her work is always integrated into the design and construction teams, requiring full coordination with all disciplines. Her strengths are building client relationships, project management, and design. She strives to understand the client's vision and to combine her design talent to create a space that is specific to the client and exceeds their expectations.

IIDA, NCIDQ

EDUCATION

Bachelor of Interior Architecture
UNC Greensboro

ORGANIZATIONS

National Council for Interior
Design Qualification

International Interior Design
Association

W.G. Hefner VA Medical Center Community Living Center and Hospice Addition—Salisbury, NC

The major features of Phase 1 are the new Hospice and conversion an existing atrium space to a Community Living Center. Phases 2 and 3 continued expansion and renovations of the skilled nursing units to convert existing semi-private and ward patient rooms to neighborhoods and single resident rooms.

Appalachian Healthcare - Foley Center at Chestnut Ridge Skilled Nursing Facility—Blowing Rock, NC

The Foley Center at Chestnut Ridge provides short-term rehabilitation services, skilled nursing, and assisted living care designed to enhance the quality of life for short term patients and long term residents.

VAMC Medical Center Hospice Addition and CLC Renovations; New Cancer Center — Durham, NC

Veterans Administration has demonstrated a desire to embrace the small house philosophy for long term care through the new VA Community Living Center (CLC) design guide. Our team was engaged

to design a new 10-bed, 14,000 SF Hospice expansion to the existing CLC as well as to propose selective renovation to the CLC that introduces cultural transformation.

VAMC Community Living Center — Asheville, NC

ODELL International/RPA Design were selected to renovate and modernize the Community Living Center (CLC) in Asheville, NC. The CLC is designated for 120 beds, largely in two bedrooms with a shared toilet between each two rooms. There are 27 two bedrooms and 6 one bed rooms on each floor.

ACTS Retirement Life Communities, Matthews Glen Skilled Nursing Facility — Matthews, NC

Lutheran Services of South Carolina - Rice Estate Skilled Nursing Facility — Columbia, SC

Veterans Affairs Outpatient Health Care Center — Charlotte, NC





ANNE WEIS

Interior Designer

Anne has 13 years of experience in the design of healthcare, assisted living, K-12 education, and municipal environments. Anne is a detail-oriented person that strives to craft interiors that are ecologically and socially responsible. She has a knack for creating unique, high-impact design solutions that emphasize the goals and character of her clients' organizations.

CID

New York State Certified Interior Designer

EDUCATION

Rochester Institute of Technology: B.F.A. Interior Design

CERTIFICATION/REGISTRATION

National Council for Interior Design Qualification (NCIDQ) Certified

ORGANIZATION

International Interior Design Association

Senior Living Hill Haven Nursing and Rehabilitation Center — Rochester, NY

Kirkhaven Nursing Home — Rochester, NY

Fairport Baptist Home — Airport, NY

Cornell University, Einaudi Center for International Studies — Cornell, NY

YMCA Schottland Family Branch — The Regional Campus for Healthy Living — Pittsford, NY

Town of Greece: Police Headquarters — Greece, NY

Onondaga Nation Fire Station and Community Hall* — Onondaga Nation Territory, NY

Rochester General Hospital: Various Projects — Rochester, NY

Dutchess County: Law Enforcement Center — Poughkeepsie, NY

Sullivan County: Jail and Public Safety Building — Monticello, NY

United Memorial Medical Center: Surgery Center Addition — Batavia, NY

Highland Hospital Various Projects — Rochester, NY

Alamance Regional Medical Center: Emergency Department and Surgery Center — Burlington, NC

Schoharie County: Jail and Public Safety Facility — Schoharie County, NY

Monroe Community Hospital — Rochester, NY



MONICA SIMMONS

Senior Structural Engineer

Monica is a Senior Structural Engineer with over 14 years of experience. Her experience encompasses a variety of building types, including healthcare, residential, institutional, educational, and industrial facilities. She also has teaching experience, has received several honors and awards, and has written a publication.

SE, PE, LEED GA
Structural Engineer
IL, UT

Professional Engineer
NY, MA, OH, WV

EDUCATION
Pennsylvania State University:
M.A.E., Structural Engineering

Pennsylvania State University:
B.A.E., Structural Engineering

ORGANIZATIONS
LEED Green Associate, U.S.
Green Building Council

NCEES Record

American Society of Civil
Engineers

American Institute of Steel
Construction

American Concrete Institute

Veteran Affairs Clinic: Retrofit
& Vestibule Addition —
Plattsburgh, NY

Veteran's Administration:
Building 4 Addition —
Northampton, MA

Rochester Institute of
Technology: Cyber Security
Building — Henrietta, NY

Rochester Institute of
Technology: Salt Shed Building
— Henrietta, NY

City of Rochester: Rochester
Police Department, Goodman
& Lake Street Section Offices —
Rochester, NY

Royalton-Hartland Central
School District: 2019 Capital
Improvement Project —
Middleport, NY

Monroe #1 BOCES: 2017-2018
Capital Improvements Project —
Fairport, NY

Phoenix Medical: VA Brooklyn
X-Ray Room G719 — Brooklyn,
NY

NYPA: Utica Discovery Center —
Massena, NY

Ulster County: Relocation of
Family Court Facility — Kingston,
NY

Dutchess County: Justice
& Transition Center —
Poughkeepsie, NY

Dutchess County: Law
Enforcement Center —
Poughkeepsie, NY

Schoharie County: Jail & Public
Safety Facility — Schoharie, NY

Clover Management Group: 409
La Grange Structural Repairs —
Rochester, NY

Carmina, Wood, Norris, D.P.C.:
NOCO Express Store, Delaware
Ave. & Amherst St. — Buffalo, NY



Miller-Remick
M.E.P. & Structural Engineering



Anthony D. Pacaro, Jr., PE

MEP Principal in Charge

Licenses:

Licensed Professional Engineer:

AR, CT, DE, FL, GA,
IL, KS, KY, LA, MA,
MD, MI, MO, MN, NC,
NJ, NY, OH, OK, PA,
RI, TN, TX, VA, WV,
Wash. DC

Years' Experience:

23 - with M-R

37 - Total

Education:

Bachelor of Science in
Mechanical
Engineering, Villanova
University

Associations:

ASHRAE –American
Society of Heating,
Refrigerating and Air-
Conditioning
Engineers

ICC – International
Code Council

NFPA – National Fire
Protection Association

NSPE – National
Society of
Professional
Engineers

ROLE

Mr. Pacaro is our Senior Vice President and Mechanical Principal in Charge. He directs teams of Architects, Engineers and Construction professionals to successfully deliver complex design solutions for a diverse array of facility types including hospitals, K-12 and higher education, corrections and human services institutions, government centers, military bases, and industrial facilities.

EXPERIENCE

Mr. Pacaro is a well-respected Mechanical Engineer and Operations Manager with over 36 years of experience in engineering and construction, project management, and corporate management. Mr. Pacaro directs Miller-Remick's federal, state and local practices, and has successfully delivered over \$1 billion in capital projects. Mr. Pacaro is one of the driving forces behind Miller-Remick's success.

Mr. Pacaro has delivered complex multi-phase projects including hospital renovations, central boiler/chiller plants, campus piping infrastructure and utility systems, cogeneration and energy audits, security systems, needs assessments, and emergency design and construction projects. He has designed complex HVAC systems for healthcare, research laboratories, government buildings, and institutional, commercial, retail and manufacturing facilities.

Previously, Mr. Pacaro directed engineering and construction management operations for a company with 65 heavy industrial facilities across North America. Responsible for all engineering, project management, capital construction projects, purchasing, cost control, contract negotiations, proposal development, operations audits and new technology development.

Prior to joining Miller-Remick, Mr. Pacaro, oversaw projects ranging from \$10 million to \$550 million with staff responsibility for up to 80+ cross-functional personnel in the areas of power and steam generation, materials handling, and solid waste and sludge management. He was recognized for outstanding project management and engineering performance.

RECOGNITION

Broward County, Florida - Resource Recovery Project Award

Florida Institute of Consulting Engineers - Grand Award

American Society of Civil Engineers - Award of Merit

Westchester County, New York - Materials Recovery Facility Award

New York State Society of Professional Engineers - Project of the Year Award

American Concrete Institute - Outstanding Achievement Award



Miller-Remick
M.E.P. & Structural Engineering



Thomas M. Harrigan, PE

MEP Project Manager

Licenses:

Licensed Professional Engineer:

- New Jersey
- New York
- Pennsylvania

Education:

Bachelor of Science in Mechanical Engineering, United States Naval Academy

Certification in Fire Protection Design, National Fire Protection Association

Years' Experience:

7 - with M-R

34 - Total

ROLE

Mr. Harrigan as Project Manager / Senior Mechanical Engineer is responsible for successfully delivering projects to his clients through diligent management, efficient communication and technical oversight.

EXPERIENCE

Tom is a graduate of the United States Naval Academy with a B.S. in Mechanical Engineering and was a former Lieutenant / Division Officer in the U.S. Navy - Surface Warfare. He is a licensed professional engineer in New Jersey, New York and Pennsylvania and is certified in fire protection design by the National Fire Protection Association.

As Project Manager / Senior Mechanical Engineer with 26 years of experience, Tom is responsible for successfully delivering projects to our clients through diligent management, efficient communication and technical oversight. He works closely with each client, assisting them in developing solutions for their unique, real-operational challenges as well as advising and supporting them in the development, design and construction phases of their projects.

Tom has extensive design and construction experience with healthcare and military facilities. His professional experience includes working as a Design Engineer, Lead Mechanical Engineer, Mechanical Department Head, Project Manager and Regional Manager.

Along with many other accomplishments, Tom served as the Project Manager and Lead Mechanical Engineer for the design and construction of a State-of-the-Art, 237 bed, 924,000 SF hospital for Capital Health Systems, built on a 165 acre greenfield site. This project included a central utility plant, inpatient and outpatient operating suites, maternal/child health, oncology, cardiology, orthopedics, neuroscience and medical office space. This project was awarded LEED Gold Certification by USGBC, becoming one of only 28 hospitals in the country to have achieved this distinction.

Tom is a member of SAME, ASHRAE, ISPE, ASME, and NFPA.

Tom is the proud father of Allison and Michael, a Navy E-2D Pilot.

PROFESSIONAL ASSOCIATIONS

International Society for Pharmaceutical Engineering
American Society of Mechanical Engineers
Society of American Military Engineers
American Society of Heating, Refrigeration, and Air Conditioning Engineers
National Fire Protection Association



Miller-Remick
M.E.P. & Structural Engineering



Thomas L. Chapman, PE, CPM

Electrical Principal in Charge

Licenses:

Licensed Professional Engineer:

- New Jersey
- Pennsylvania
- Delaware
- Maryland
- New York
- West Virginia
- Washington
- Connecticut
- Florida
- Georgia
- Oklahoma
- Arizona
- California
- Colorado
- New Mexico
- Oregon
- Utah
- Wyoming

Education:

Bachelor of Science in
Electrical Engineering,
Georgia Southern
University

Years' Experience:

15 - with M-R

43 - Total

ROLE

Mr. Chapman, as Electrical Principal in Charge, is responsible for all project management operations at Miller-Remick. Concerned with internal operational policies & procedures, staffing, recruiting, scheduling, quality controls, and developing & maintaining successful client relationships. Mr. Chapman is on the senior management team and is an electrical engineer.

EXPERIENCE

Tom is part of our senior management team and has over 35 years of experience in leadership and management. Tom is a senior electrical engineer, professionally licensed in 18 states and a Certified Professional Services Manager. Tom is responsible for all project management operations at Miller-Remick, excelling in internal operational policies & procedures, staffing, recruiting, scheduling, quality controls, and developing & maintaining successful client relationships.

Prior to joining Miller-Remick, Tom was a national level resource for design and construction projects in the public sector. Tom's sharp management skills have led Miller-Remick to prominence. His continued leadership has driven successful expansion into the federal, state and local markets for healthcare, educational, courthouses, correctional, office buildings, data centers, and emergency response facilities.

RECOGNITION

Certified Professional Services Manager
Member, American Society of Healthcare Engineers (ASHE)
Member, National Council on Engineering Examiners
Member, Illuminating Engineering Society
Member, NJ & PA Association of School Business Officials
Member, Association of School Administrators
Member, National School Boards Association



COMMERCIAL
KITCHEN
CONSULTING LLC

Functional Design Solutions

MICHAEL D. BERARD, FCSI

Commercial Kitchen Designer

Background

Commercial Kitchen Consulting, LLC, is a full service commercial and institutional food service equipment consulting firm located in Binghamton, New York. CKC is a registered **Service Disabled Veteran Owned Small Business** and has no affiliation to a Food Service Equipment supplier or manufacturer. Michael Berard has over 36 years of Food Service Equipment related experience with a strong emphasis on designing Commercial Kitchens for K-12 Schools, Colleges, Hospitals, Nursing Homes, Restaurants, Bulk Food Production Kitchens, Correctional and Government Facilities.

Select Relevant Experience

- James Quillen VAMC (DOM Servery), Johnson City, Tennessee
- Oxford Veterans Home (Kitchen Renovation), Oxford, New York
- Canandaigua Veterans Home (Central Kitchen, Servery, Canteen), Canandaigua, New York
- Bath VAMC (Servery), Bath, New York
- Pittsburgh VAMC (Central Production Kitchen), Pittsburgh, Pennsylvania
- Wilkes Barre VAMC (Production Kitchen), Wilkes Barre, Pennsylvania
- Coatesville VAMC (Kitchen/Servery), Coatesville, Pennsylvania
- Martinsburg VAMC (Production Kitchen), Martinsburg, Pennsylvania
- Syracuse VAMC (Kitchen Renovation), Syracuse, New York
- Pittsburgh VAMC (University Drive Kitchen), Pittsburgh, Pennsylvania
- Legacy at Maiden Park Nursing Home - Kitchen, Greece, New York
- St. Elizabeth Nursing Home (Central Kitchen & Cafeteria Renovation), Syracuse, New York*
- Rochester General Hospital (Food Court), Rochester, New York
- Castle Rest Residential Healthcare Facilities (Kitchen/Dining), Syracuse, New York
- Castle Garden Senior Living (Kitchen/Dining), Vestal, New York
- Southwestern Vermont Health Care (Nursing Home & Hospital Kitchens), Bennington, Vermont
- St. Mary's Hospital (Cafeteria), Waterbury, Connecticut
- Albany Co Nursing Home (Kitchen Renovation), Albany, New York
- Legacy at Maiden Park Senior Living Community (Kitchen/Dining), Rochester, New York
- Genesis Health Care Barn Hill Nursing Home - Kitchen, Newton, New Jersey

ANITA BURDICK

Senior Associate

Background

Ms. Burdick has over 20 years of professional experience in the food service industry, ranging from operations in the restaurant industry, foodservice contract coordination and foodservice project management. She has participated in project management, budget preparation, competitive bidding, MEP coordination, installation supervision, purchasing & procurement, design input, contract negotiation, and equipment commissioning.

Select Relevant Experience

- East Corning Hospital (kitchen & servery), East Corning, NY
- United Methodist Homes (kitchen renovations) Binghamton, NY
- Hampshire House, (kitchen renovations) Oneonta, NY
- Genesis Health Care Barn Hill Nursing Home - Kitchen, Newton, NJ
- Albany County Nursing Home - Kitchen, Albany, NY
- Clinton Correctional, (kitchen renovations) Danamora, NY
- Elmira Correctional, (kitchen renovations) Elmira, NY
- Greenhaven Correctional, (kitchen renovations) Beekman, NY
- Troup C, (walk in/labs) Middletown, NY
- Hope House, (kitchen renovations) Albany, NY
- Waterbury State Office Building, (coffee shop & servery) Waterbury, VT
- Moleston Fire District, (kitchen renovations) Spring Valley, NY
- Hilton Garden Inn, (kitchen, servery & bar) Wayne, NJ
- Courtyard by Marriott, (kitchen, servery & bar) Big Flats, NY
- Tioga Downs Expansion Project, (bar) Nichols, NY
- Virgil's BBQ, (kitchen & bar) Nichols, NY
- Dinsmore Country Club - Mill Norrie State Park, Staatsburg, NY
- Cornell University, (dining halls, servery) Ithaca, NY
- Binghamton CSD, (kitchen) Binghamton, NY
- Deposit CSD, (kitchen & serving line) Deposit, NY
- Walton CSD, (kitchen & serving line) Walton, NY
- Roscoe CSD, (kitchen & serving line) Roscoe, NY
- East Greenbush CSD, (kitchen & serving line) East Greenbush, NY
- Ithaca CSD, (kitchen & serving line) Ithaca, NY
- Cortland CSD, (kitchen & serving line) Cortland, NY



PROJECT EXPERIENCE

SMALL HOUSE MODEL

Skilled Nursing Occupancies

All projects completed by Robert Simonetti with previous employer



Photography credit: James Ray Spahn

Colorado:

Hover Senior Living Community

12 resident skilled nursing small house homes set around a central shared courtyard.

Rhode Island:
Saint Elizabeth
Community
12 resident skilled
nursing small house
homes on a residential
cul-de-sac. Each resident
has a private bedroom
with full bathroom and
roll in shower.



Photography credit: John Olson-Project Architect SWBR



Photography credit: Cheryl McIntosh

Oregon:

Lake Health District

12 resident homes serving
either skilled nursing or
assisted living needs.

SMALL HOUSE MODEL

Skilled Nursing Occupancies

All projects completed by Robert Simonetti with previous employer



Photography credit: Gene Avallone. Project Architect SWBR



Photography credit: John Olson Project Architect SWBR

New York:

St. John's Home:
10 resident skilled nursing small house homes in a residential development.

Cottages at Garden Grove: A residential neighborhood of twelve cottages serving 12 residents each.

DePaul Wheatfield:
Memory Care households and assisted living



Photography credit: Dave Rivet. Project Architect SWBR



Photography credit: Gene Avallone. Project Architect SWBR

DEPT. OF VETERANS AFFAIRS

Community Living Center - Canandaigua Campus

The Design Concept for the CLC cottages includes a community-oriented, residential living experience. The program, character and design of the homes are formulated to promote maximum levels of personal independence and social interaction for the veteran resident.

In addition to Small House living concepts, specific project goals for the VA Canandaigua Community Living Center include the following criteria:

- Organize the Community Living Center Cottages in a manner that promotes neighborhood identity and interaction
- Provide direct access at grade to usable exterior space for residents of each cottage
- Complement the existing historic campus
- Achieve LEED® Silver Certification for all buildings

Featured in the Spring 2013 issue of Environments for Aging Annual Showcase Issue



Image courtesy of SWBR

Construction Photo - June 16, 2022



Image courtesy of SWBR

Cottages are designed to provide support to veterans focusing on the following care areas: Dementia, Gero-Psych, Long Term Care, Hospice, Short Term Care and Rehabilitation.

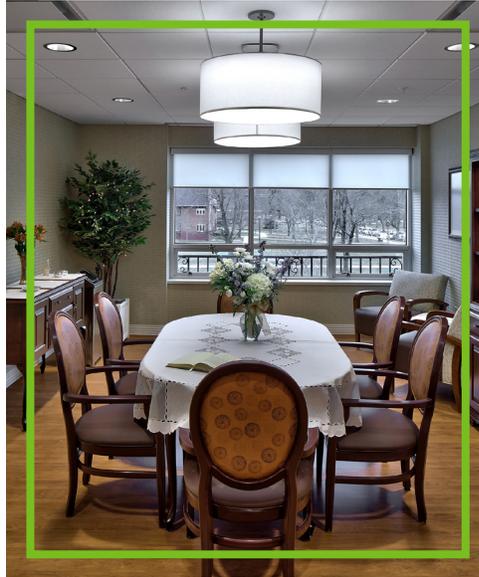
VAMC BATH

Community Living Center 2 & 3 Renovation

The Bath VA Medical Center has undergone a transformation of its Community Living facility. Building 78 is a 3 story building that houses 80 skilled nursing beds. After upgrading 10 hospice beds on its first floor in 2012, or otherwise known as CLC1, the VAMC has now completed phase 2 of a \$7 million, 35 bed modernization to the second floor (CLC2).

The general scope of the design was to provide 35 private resident rooms on each floor, or neighborhood, consisting of 2 houses. These houses would have their own theme and follow the Veterans Affairs "Small House Model" Design Guide for Community Living Centers. These new Community Living Houses are more like an All-Inclusive Resort rather than your traditional Skilled Nursing Facility.

Residents have single bedrooms with a personal bathroom. Private rooms are furnished with a desk, dresser and flat screen television mounted to the wall. These rooms typically have large picture windows and each room is equipped with an integrated lift system which can move the



CLIENT PARTNER

Mike Clancy
VA Bath
(607) 664-4702



The living areas are designed using Greek Revival and Queen Anne period color palettes, moldings and furnishings. Hallways are larger and doorways wider to accommodate wheelchairs.

VAMC BATH

Community Living Center 2 & 3 Renovation (continued)



Private rooms are furnished with a desk, dresser and flat screen television mounted to the wall, and typically have large picture windows.

resident from the bed to the bathroom. A few of these rooms are designated for persons of size.

The House's living areas are designed using Greek Revival and Queen Anne period color palettes, moldings and furnishings. Hallways are larger and doorways wider to accommodate wheelchairs. There are no static nursing stations which allow nurses to work closer and better mingle with residents. A residential full scale working kitchen with a counter suitable for wheelchair access has been added to serve fresh hot food and have residents participate in some meal preparations. Dining and living rooms creating a homelike atmosphere that is conducive to patient care. The unique colors and signage provide wayfinding cues for residents with dementia and cognitive disorders that better acclimate to their surroundings.



The shared spaces between the houses include a neighborhood great room with a fireplace, and an open second floor screened porch. Other shared spaces include a formal dining room for family events and a Snoezelen Multi-Sensory room to help reduce agitation, anxiety, stimulate reactions and encourage communication. As part of VA's Whole Health initiative residents will have access to Spa space with a jetted spa tub, aromatherapy, Reiki and a massage chair

Residential style lighting, and individually controlled heating and air-conditioning, as well as technology enhancements strengthen the patient experience.

Completed: 2019

BEDFORD VAMC

Community Living Center Small House Design

CLIENT PARTNER

Reference available upon request

This project is a 2-story Small House Community Living Center consisting of approximately 24,500 square feet. Each story has 10 resident rooms surrounding a residential themed Dining, Kitchen, and living room. Staff functions are purposely designed to a back-of-house in keeping with the home setting.

The exterior will have the appearance of a house with front and back porches at each story for residents to enjoy the outdoors. A weather protected connection will be incorporated into the building to accommodate easy access for on campus services.

Square Footage: 20,500 SF

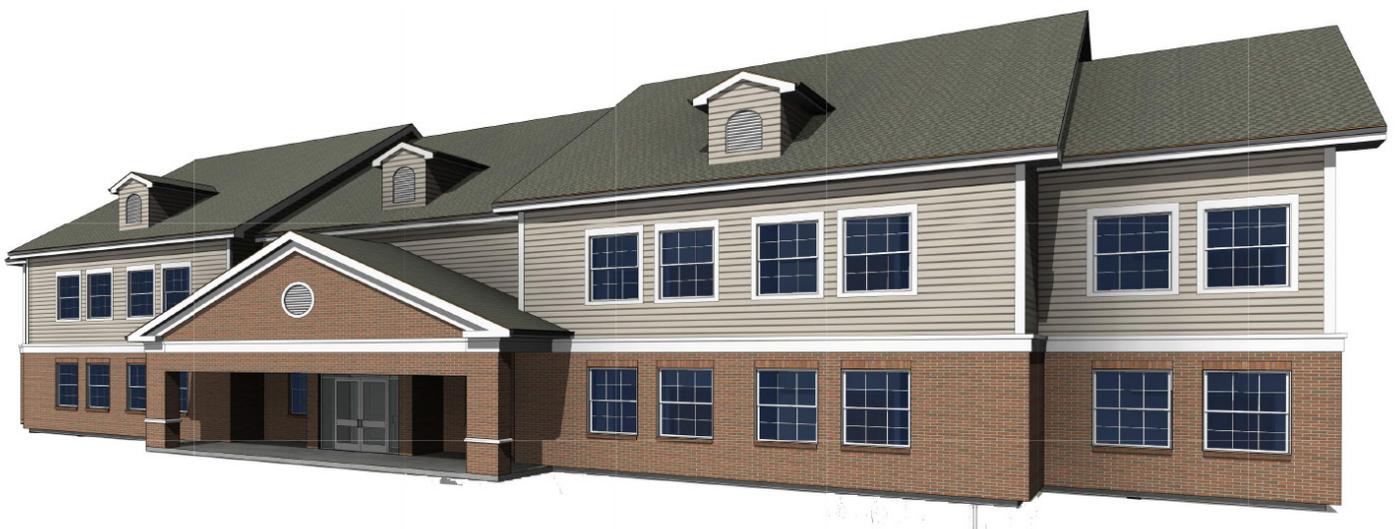
Construction cost for total project: \$12,000,000



1 FRONT ELEVATION - OPTION 1E
SCALE: 1/8" = 1'-0"



2 REAR ELEVATION - OPTION 1E
SCALE: 1/8" = 1'-0"



DEPT. OF VETERANS AFFAIRS

South Dakota Veterans Home

The design team engaged stakeholder in Scenario Planning sessions to develop a Person-Centered Care Model unique to the needs of Veterans residing at the Hot Springs campus. From these sessions emerged the concept for a new 127,000 square foot nursing home designed for 120 residents.

The Town Center, designed with a Main Street character, provides access to shared health, well-being, social, and retail services including a library, cafe, theatre, chapel, post office, general store, therapy areas, large group activity space, and dining options conducive to social gatherings.

There were several challenges with the site which is on an extremely hilly site. The design for the population was challenging since existing buildings housed men, women and couples. The new facility required integration of couples into various neighborhoods. Electric wheelchairs were also a big issue relative to where to park them when residents come for meals and where to charge them.

CLIENT PARTNER

Ron Mielke
TSP Architects
(605) 731-2217



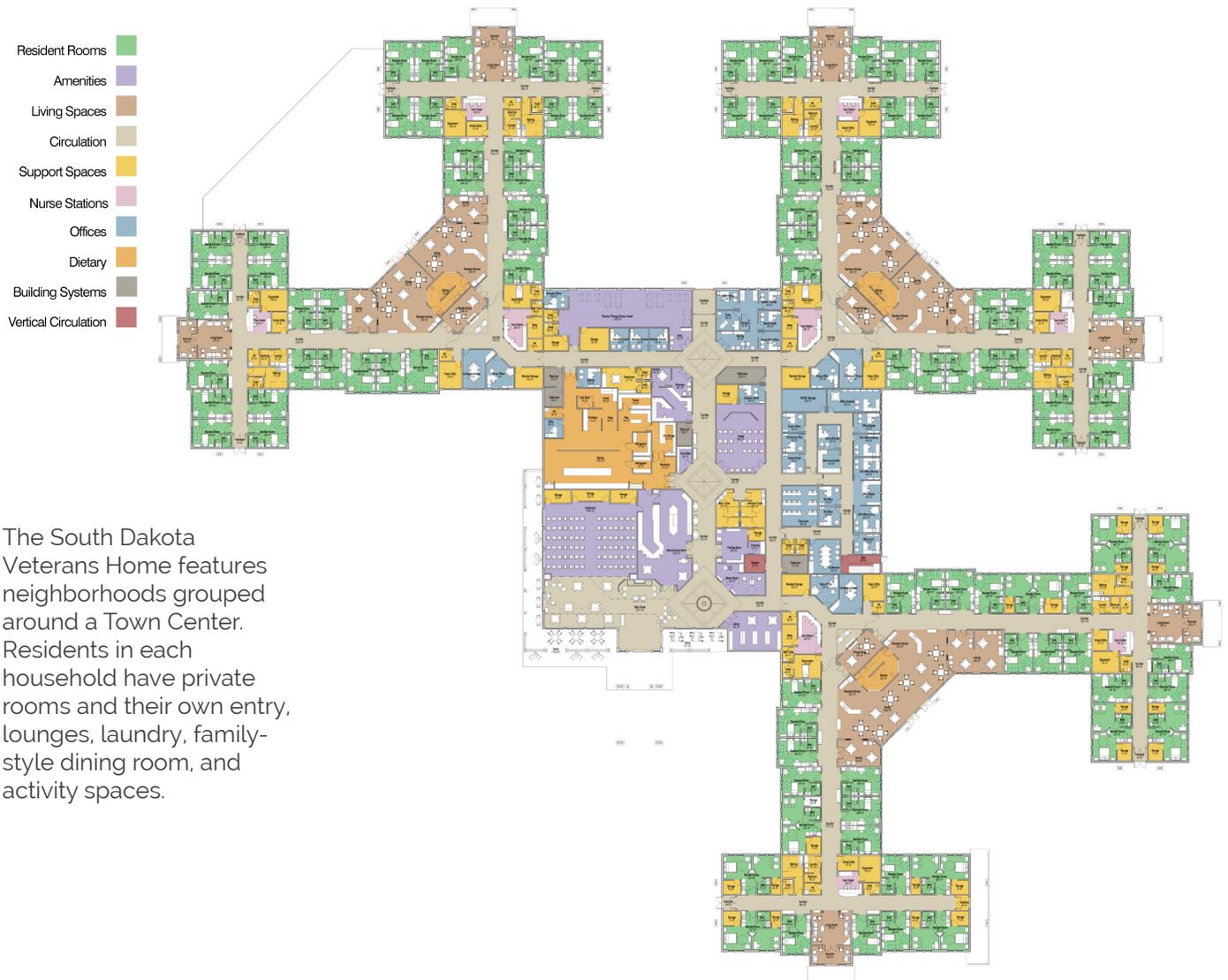
The food menu was important, and Larry Wilcox's philosophy was to provide them with whatever they want. He had steak night as well as fish fries which meant appropriate outdoor space. He even purchased a pontoon boat for veterans to use on a nearby lake.

DEPT. OF VETERANS AFFAIRS

South Dakota Veterans Home (continued)



Caregivers focus on serving specific households to better cater to resident's needs while fostering personal care relationships.



The South Dakota Veterans Home features neighborhoods grouped around a Town Center. Residents in each household have private rooms and their own entry, lounges, laundry, family-style dining room, and activity spaces.

W.G. HEFNER VAMC

Community Living Center & Hospice

This project includes a new 12-bed Hospice addition and a Hoptel at the ground level along with renovations to the long-term care unit at the 2nd and 3rd levels. This project totals approximately 115,000 square feet of renovations and a 35,000 square foot addition. The major features of Phase 1 are the new Hospice and conversion an existing atrium space to a Community Living Center.

Phases 2 and 3 continued expansion and renovations of the skilled nursing units to convert existing semi-private and ward patient rooms to neighborhoods and single resident rooms. Work also includes landscaping and reworking the internal road circulation.



CLIENT PARTNER

Joseph Laurer
Chief Engineer
(704) 638-9000
Ext. 233



The project team delivered a high level of quality design both on time and within budget. I highly recommend them for any and all future work.

Joseph Laurer
Chief Engineer
VAMC Salisbury

W.G. HEFNER VAMC

Community Living Center & Hospice *(continued)*



The major features of Phase 1 are the new Hospice and conversion an existing atrium space to a Community Living Center.



UNITY HOSPITAL

The Cottages

New construction of four 20-bed Cottages for a total of 80-beds to replace an outdated existing 120 bed Nursing Home on the Unity Hospital campus.

The Cottages are designed as a residential complex that provides nursing home quality of care. Each of the four cottages have their own dining rooms, courtyards, gracious entry lobbies, seating areas and private, well appointed resident rooms. The community atmosphere is enhanced through the intimate communal dining rooms, comfortable living rooms and warm high-end finishes throughout.

Square Feet:
(4) at 10,975 SF

Services:
Master Planning
Programming
Design
Certificate of Need
Construction Documents
Construction Administration

**This work was performed under the firm name Gardner PLUS Architects, PLLC, prior to being acquired by LaBella Associates.*



CLIENT PARTNER

Reference available upon request



UNITY HOSPITAL

The Cottages (continued)



Each of the four cottages have their own dining rooms, courtyards, gracious entry lobbies, seating areas and private, well appointed resident rooms.



APPALACHIAN HEALTHCARE

The Foley Center at Chestnut Ridge

The Foley Center at Chestnut Ridge provides short-term rehabilitation services, skilled nursing, and assisted living care designed to enhance the quality of life for short term patients and long term residents.

Exclusively designated for assisted living residents and located inside The Foley Center, assisted living provides the level of care that seniors need to flourish in their new phase of life. Spacious private and semi-private resident rooms are available and assisted living residents have access to all facility amenities including personal care support services such as meals, medication management, bathing, dressing, and transportation.



CLIENT PARTNER

Maran Sigmon
Appalachian Healthcare
(828) 262-4117



The Foley Center also provides comforts such as basic housekeeping, health and exercise programs, social programs, transportation, an in-house salon, neighborhood dining areas, spacious living rooms, laundry, Wi-Fi, and postal services.

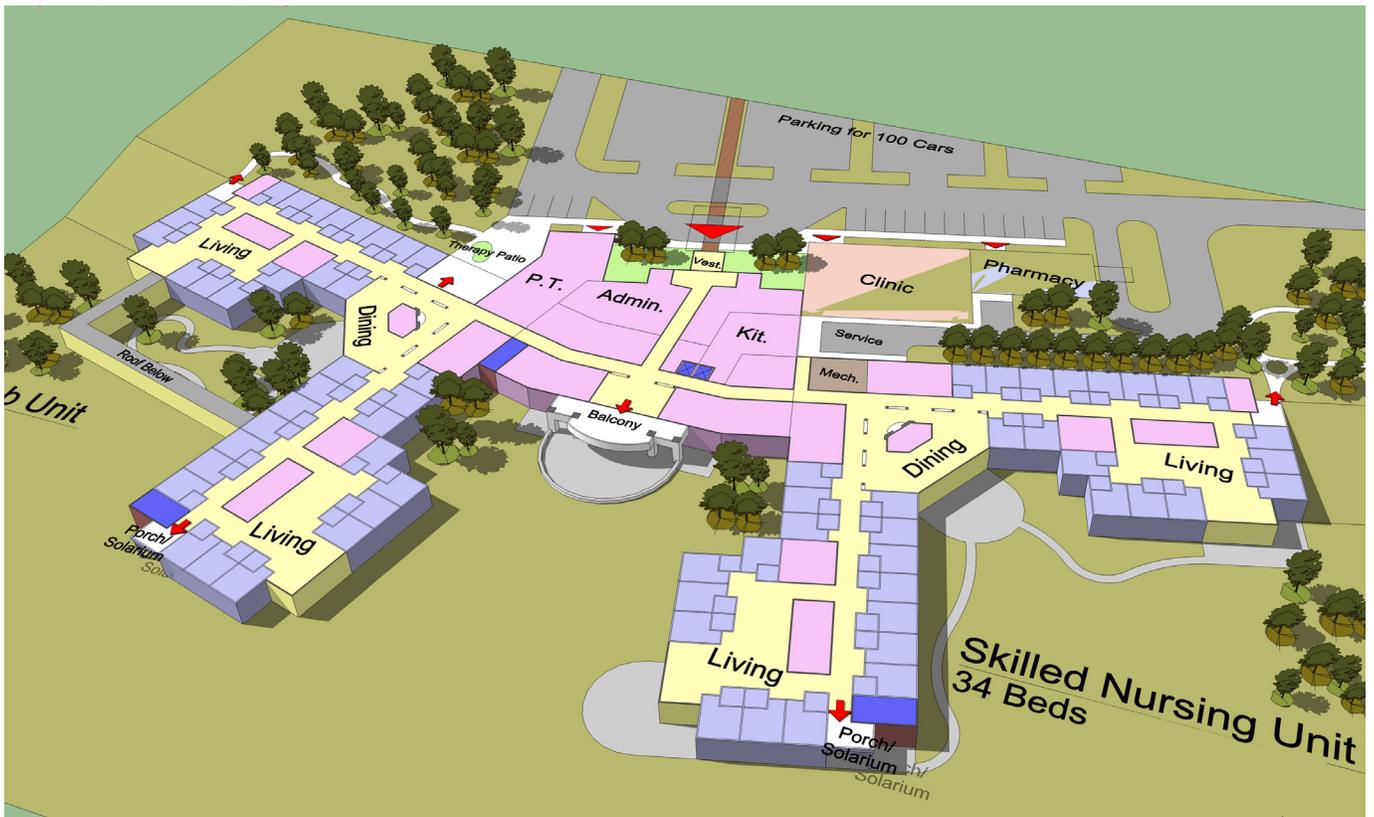


APPALACHIAN HEALTHCARE

The Foley Center at Chestnut Ridge *(continued)*



Assisted living provides the level of care that seniors need to flourish in their new phase of life.



HUNTERSVILLE OAKS

Skilled Nursing Home

Huntersville Oaks offers progressive skilled nursing care and rehabilitation for residents. To generate a sense of belonging, the facility incorporates neighborhoods in which residents live, eat, socialize, and receive various levels of care. Each neighborhood is segmented into eight households with an inviting, fully-accessible country kitchen, living room, dining room, screen porch, and garden, and is staffed by a household service team.

Neighborhoods are connected by a central Main Street which provides shopping, cyber cafes, a post office, a hair salon, restaurants, a chapel, multi-purpose activity rooms, and an indoor children's play area.

The facility has four separate neighborhoods, each connected by enclosed corridors to the central support spaces. Each neighborhood has 42 resident rooms organized around a "living room" gathering space and divided into separate households with a kitchen/dining space, a screened porch and a fenced outdoor courtyard.



CLIENT PARTNER

Connie Bonebrake
Atrium Health
(704) 512-2313



Each neighborhood has 42 resident rooms organized around a "living room" gathering space and divided into separate households with a kitchen/dining space, a screened porch and a fenced outdoor courtyard.

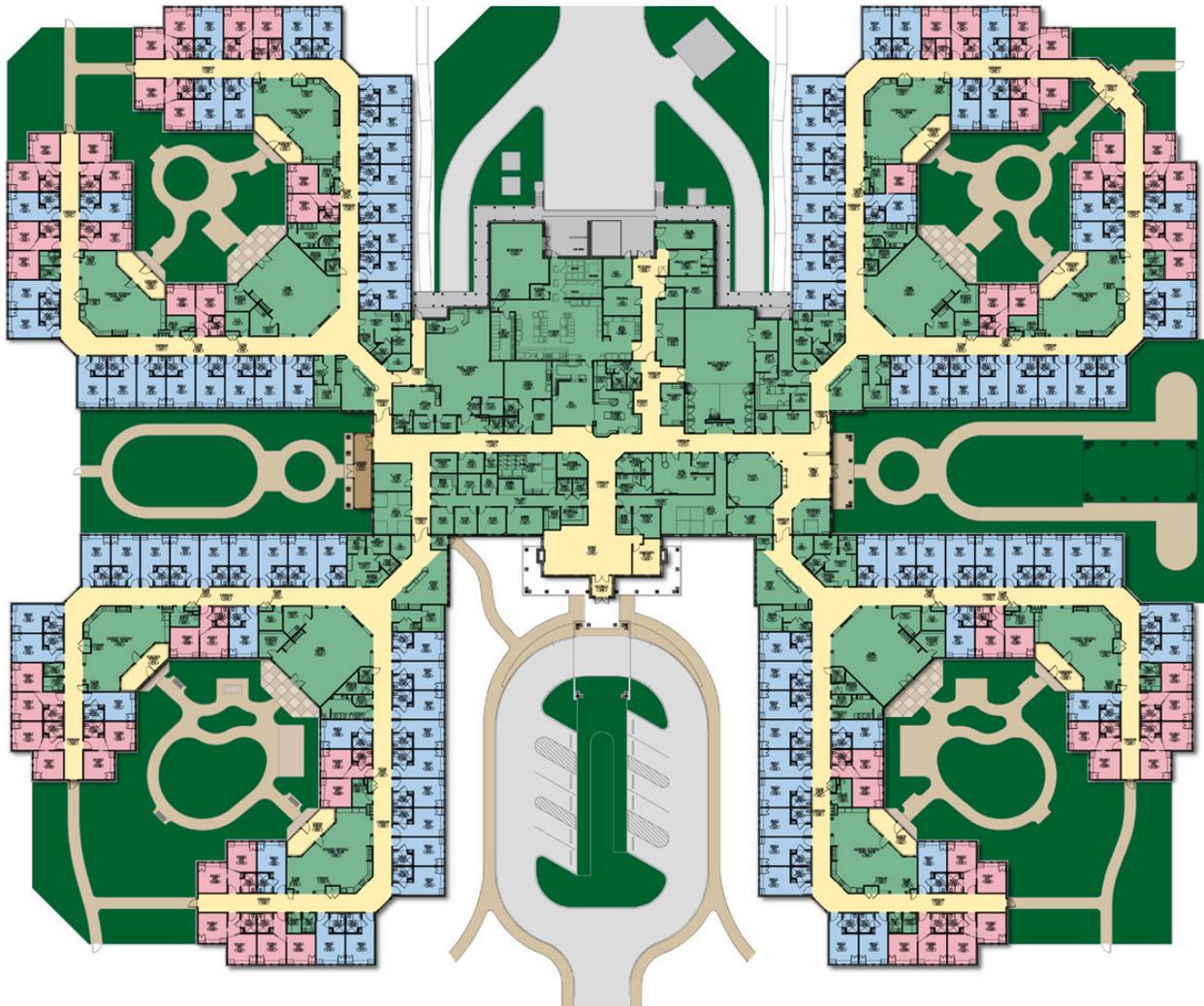


HUNTERSVILLE OAKS

Skilled Nursing Home *(continued)*



Each patient room has a self-contained air conditioning system and the staff and caregivers can use a courtyard entrance so they don't have to come in contact with other team members serving other neighborhoods.



TRINITY RIDGE

Skilled Nursing Home

Lutheran Services Carolinas has led the culture change revolution by developing communities where residents enjoy living and employees enjoy working. Culture change describes the movement away from medical, hospital-like model of care and emphasizes the "home" in nursing home.

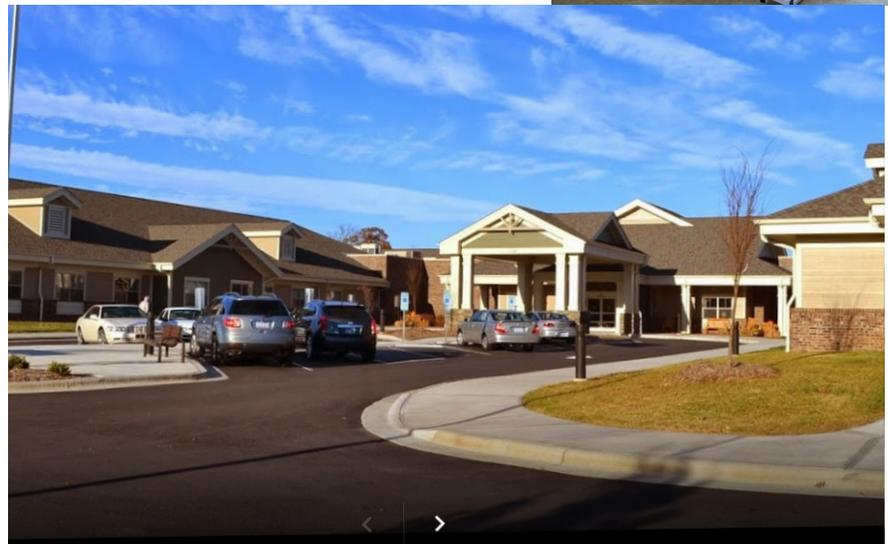
This 120-bed skilled nursing facility is organized into four neighborhoods, each with its own kitchen, dining room, living room, and children's play area. These neighborhoods are connected by a central area which offers a chapel, therapy gym, salon, and auditorium. Each neighborhood has an outdoor courtyard area with a fountain and seating areas. There is also an outdoor playground for visiting children.

Short-stay guests and long-term residents will find 24-hour skilled nursing care & physician coverage and state-of-the-art rehabilitation services.



CLIENT PARTNER

Kesha Smith
COO
(704) 637-2870



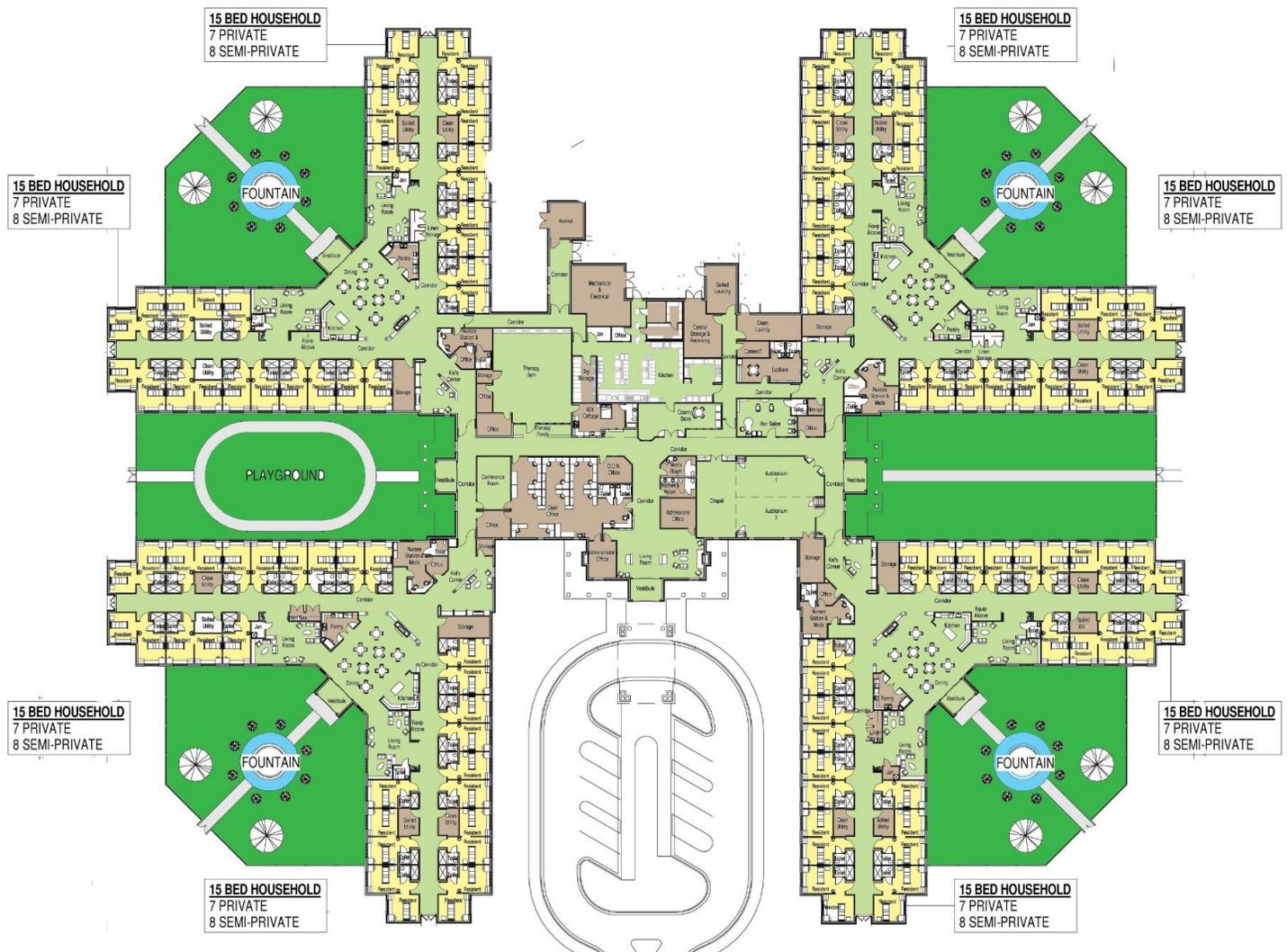
Contemporary in concept, Trinity Ridge offers four small neighborhoods, each designed with beautifully appointed rooms and gathering places.

TRINITY RIDGE

Skilled Nursing Home (continued)



Dining is centralized in each neighborhood to achieve as much staff efficiency as practical.





PROJECT APPROACH

PROJECT APPROACH: Achieving Creative Solutions Together

The team LaBella Associates has assembled for the Beckley Veterans Nursing Facility brings a unique service platform to the market. We're not just architects, engineers, and interior designers. Rather, we form an integrated planning and design services group – a single, unified team with a tremendously wide knowledge base, allowing each discipline to work to its highest and best use while serving as a resource to all the others. In essence, we offer a multi-disciplinary platform with heightened coordination and accountability at its core to embrace creative ideas.

GOAL SETTING

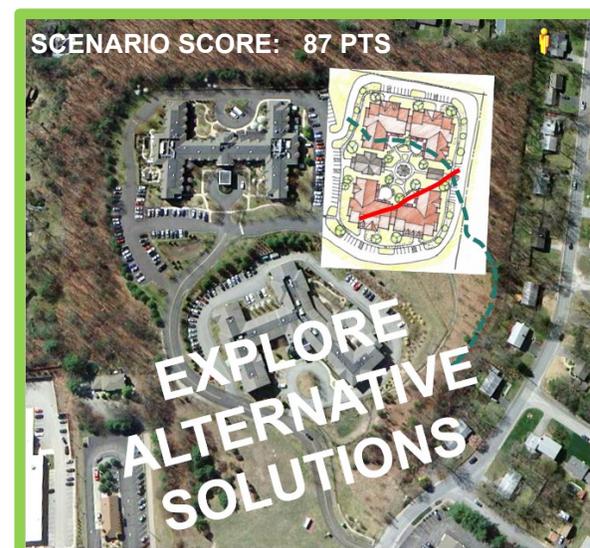


LaBella offers a **Person-Directed Design Process** for senior living environments which engages staff, elders, family, administration, and stakeholders in an educational team setting supporting person-directed care and the creation of real home. With the goal of designing meaningful senior living environments, the collaborative process builds consensus and ownership among stakeholders while challenging the team to stretch the boundaries of their imaginations. This process will form the structure for work with the West Virginia Department of Veterans Assistance, the Beckley campus administration and staff, and the design team. The result will be unique environments which create engaging and meaningful homes for veterans while supporting the care team's ability to provide **Veteran-Directed care** in the richest most fulfilling manner possible.

From the start our team will work with WVDVA Beckley to identify the unique context and goals of the project. Every project is different and what creates success is incorporation of standards, guidelines, building codes, and regulations in a manner which creatively satisfy each while addressing the very unique circumstances, context, and goals of the Beckley campus.

SCENARIO PLANNING

From the beginning, we act as team builders and leaders; conductors if you will. As such we will orchestrate the talents of each team member, including campus representative, toward the end of creating a finished product. Typically, this group involves administrators, nursing directors, facility directors, dietary staff, and other key stakeholders. We will facilitate a process for this group to meet on an established schedule throughout the design of the project. Critical to knowing if we are heading in the right direction is establishing early our goals and metrics for evaluating if these goals will be fulfilled by any particular design solution or scenario. By identifying various scenarios and evaluating each, we can then document and determine with confidence which direction is the best one for the campus.



INNOVATION WITHIN THE DEPARTMENT OF VETERANS AFFAIRS GUIDELINES

The LaBella team has direct experience with the **Community Living Centers Design Guide**, with the **Small House Model Design Guide (revised in 2019)**, and with the Small House/Green House model. Our first encounter with the VA's new model of care was while engaged on the new State Veterans Home in Hot Springs, South Dakota led by Project Planner Rick Peterson. It was quickly recognized that the majority of the guidelines were heavily influenced by the small house philosophy and a veteran-centered approach to delivery of care. In Canandaigua, New York, Senior Project Manager Robert Simonetti worked closely with Christa Hojlo, then Director of VA Community Living Centers to adapt small house principles to a VAMC campus redevelopment project. With ten skilled nursing small homes (cottages) each serving 12 veterans, there will be much for the Beckley team to learn from that project which is now nearing construction completion.



As a result of our direct and practical experience already using these design philosophies, we are confident in our ability to successfully apply the small house model to the Beckley project. Not only are we confident, we are excited by the opportunity as we acknowledge that the small house model offers fundamental and undeniable advantages over traditional medical model planning concepts. The Pandemic has made clear the faults of old planning models with double loaded corridors, shared rooms, and congregate bath suites. The pandemic outcomes in small house homes with small census, private bedrooms and bathrooms, and immediate access to the outdoors were significantly better leading to a sea-change within the long-term care industry. LaBella is happy to have the opportunity to bring this culturally better, staff engagement better, infection control better, and veteran quality-of-life better model to the Veterans of West Virginia.

A VETERAN CENTERED PROCESS



Shedding the Institutional Lens

GUIDANCE IN AN UNCERTAIN ENVIRONMENT

In addition to a talented and imaginative design team, we have a pool of dedicated construction administration resources making certain your design is delivered on time and on budget. By offering quality control design analyses throughout all phases of design, our team ensures more accurate cost estimating, constructability, and tighter Construction phase results. We work together to anticipate construction and bidding environment issues and provide solutions to mitigate risk. There will be no lack of value which will be gained from our team's knowledge of the client, the Small House model objectives, and important lessons learned from past projects.

We are certain that our assembled team is uniquely positioned to capitalize on the promise of the Small House model for the West Virginia Department of Veterans Assistance.