

A/E Services for West Virginia Department of Agriculture

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WV PURCHASING
DIVISION

ASSEMBLY HALL EXPANSION CONSTRUCTION AT CEDAR LAKES

EXPRESSION OF INTEREST BY:
PICKERING ASSOCIATES

October 21, 2019



EST. 1988

OUR MISSION

Pickering Associates is a multi-disciplined professional architectural, engineering and surveying firm providing quality services that meet or exceed our clients' expectations. We are committed to the professional development and technical advancement of our employees. We will continuously improve the delivery of our services through innovation and an entrepreneurial spirit.

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WV Department of Agriculture
2019 Washington Street, East
Charleston, WV 25305



Attention: Jessica S. Chambers

Ms. Chambers,

Pickering Associates is pleased to have the opportunity to submit our proposal for providing Architectural/Engineering services for expanding the Assembly Hall at Cedar Lakes in Ripley WV. We feel confident our design team is uniquely qualified to provide design services for this project. We have visited the project site and have developed a preliminary project approach for discussion purposes if we are fortunate enough to be interviewed. This project is in close proximity to our Corporate Headquarters in Parkersburg.

As a firm, Pickering Associates has been privileged to work with many Recreational Facilities and State Parks like Cedar Lakes over the years. Over the last 30 years, we have provided our design services to Cedar Lakes, Chief Logan State Park, Mountwood Park, City Park in Parkersburg, City of Vienna Senior Center, and so many community buildings for non-profits that are similar in nature to your project. Currently, we are working on the renovations of North Bend State Park lodge.

Through the years, Pickering has taken pride in finding unique solutions to some of the most challenging problems. This project will be no different due to the age of the facility and desired program requirements. You will find a growing list of repeat clients who come back to Pickering because of the importance we place on each and every job.

So, please accept this proposal that outlines our technical expertise, management, staff capabilities and experience for providing high-quality architectural and engineering services for your proposed project. We feel that our expertise sets our team head and shoulders above any other team. We look forward to personally discussing our qualifications to complete this project on time, within budget and exceeding the standards of any firm/team you may have worked with previously. Should you have any questions regarding this proposal, please do not hesitate to contact us.

Respectfully submitted,

A handwritten signature in blue ink that reads "Ryan K. Taylor". The signature is written in a cursive style.

Ryan K. Taylor
President and CEO
Pickering Associates

ABOUT THE COMPANY

Founded in 1988, Pickering Associates has been providing architectural, engineering and surveying services throughout West Virginia and Ohio for the past thirty years.

Our company is the product of three generations and more than 75 years of construction experience. This experience plus state-of-the-art engineering practices create a full-service, multi-discipline, architectural, engineering and surveying firm serving a wide range of needs and featuring innovative, customized solutions. Our highly qualified staff includes licensed professional engineers, professional surveyors, licensed architects, designers, and drafters as well as support personnel.

The disciplines we cover include architecture, surveying, project management, civil engineering, structural engineering, mechanical engineering, electrical engineering, process engineering, automation and control, and construction administration. Pickering Associates specializes in the above listed disciplines with education, government, healthcare, industrial, oil & gas and private sector clients.



“
**WE ARE
COMMITTED TO THE
PROFESSIONAL
DEVELOPMENT AND
TECHNICAL
ADVANCEMENT OF
OUR EMPLOYEES.**
”

ABOUT THE PEOPLE

In choosing Pickering Associates, your project will be performed to your specifications with frequent meetings and status reports to keep you up-to-date on the status of the project. Our sole focus is your full satisfaction with the completed quality installation.

Successfully executing more than 10,000 projects in its history, the firm has built a tremendous wealth of experience gaining insight into what works for each of our client types. Those lessons learned add substance to our work and provide our clients with unparalleled value.

Our objective is to partner with our clients improving their performance, flexibility, life-cycle cost, sustainability and ultimately well-being.

LEADERSHIP

V.P. of Marketing & Development

Traci Stotts, AIA, NCARB
Architect

C.E.O. & President

Ryan Taylor
Sr. Project Manager

Executive V.P. of Design

David Boggs, P.E., CPD
Sr. Mechanical Engineer

V.P. of Projects

Zac Campbell, P.M.P.
Sr. Project Manager

V.P. of Construction

Mark Welch, P.E.
Sr. Project Manager

DEPARTMENT LEADS

Civil Engineering

Spencer Kimble, P.E.

Electrical Engineering

Carl Henson, P.E.

Mechanical Engineering

Jeff Hosek, P.E. LEED AP (BD+C)

Piping Engineering

Patrick Flora, E.I.

Structural Engineering

Eric Smith, P.E.

Process Engineering

Adam Freed, P.E.

Building Information Modeling

Chris Algmin, AIA, NCARB

Construction Administration

Ronald Arnold

Surveying

Bill Showalter, P.S.

Architecture

Traci Stotts, AIA, NCARB

BRANCH MANAGERS

Athens

John Bentz, P.E.

Fairmont

Pamela Wean, AIA

Charleston

Sean Simon, AIA, NCARB

YOUR PROJECT

Goal/Objective 1:

Review existing plans and conditions as well as the operation of the park and evaluate while communicating effectively with the owner to determine a plan that can be implemented in a manner that will minimize disruption to concurrent operation of the facility and meet all objectives. Facility is home to State FFA Conference, large groups/art, folk-art demonstrations/shows/weddings, and other venues.

Our approach to your project will begin with our team members meeting at site with you and all of the parties associated with the project. All architects and engineers on the design team will be present to discuss the needs of the Cedar Lakes Staff; your aesthetic viewpoints, budget, schedule and all other applicable information in order to begin schematic design. We will review the existing plans and record the conditions of the current building manually. If we feel it is beneficial, we will use our 3D scanner. The scanner allows the building to easily and quickly be evaluated and assessed inside and outside, as well as in ceiling plenums, crawl spaces, attics and other inaccessible spaces. This work takes place in a fraction of the time it takes for manual evaluation, then quickly transfers the digital files for use in creating our design documents.

Our project manager, Ryan Taylor, will communicate with each design discipline through all phases of design and construction to ensure the project is well coordinated. He will keep the WV Department of Agriculture and Cedar Lakes informed throughout the entire process and confirm information gets distributed to every member of the team. Communication will be consistent from the project kickoff meeting through closeout. Ryan will also lead in the development of the project schedule in conjunction with WV Department of Agriculture and Cedar Lakes.

We will work with the WVDA/Cedar Lakes Conference Center to determine a plan of action that will meet all your needs, and ensure work is coordinated so that disruption of normal functions of the building are kept to a minimum. We have worked on many projects that required unique phasing so that the facility can operate without being affected by construction.



Goal/Objective 2:

Review site and building to evaluate best way to achieve the overall goal of adding 600+ seating. Evaluate the facility to see if moving current classrooms would allow expansion on the east side of the building or if the north and south side is best.

Part of Pickering's process of initial project startup is to review existing site and facilities to see what options are available to attain the clients goals. We will evaluate the site and building and give you options and recommendations as to what would be the best use of the existing site and most cost effective to achieve adding 600+ seating.

Goal/Objective 3:

Provide all necessary services to design the facilities described in this EOI in a manner that is consistent with WVDA/Cedar Lakes Conference Center needs, objectives, current law and current code; while following the plan to design and executive the program in a cost-effective manner.

Pickering is a full-service design firm consisting of the following disciplines: Architecture, Interior Design, Mechanical & Plumbing Engineering, Electrical Engineering, Structural Engineering, Project Management, and Contract and Construction Administration. All professionals are very experienced

YOUR PROJECT CONTINUED...

with local, state and federal codes and requirements, and design documents will be reviewed by our in-house Certified Building Code Plans Examiner for full compliance with applicable codes. As with all projects, we will continuously monitor the budget to ensure that the scope of work is in alignment with the available funding.

Goal/Objective 4:

Upon owner acceptance of design solution in Goal/Objective 2, prepare cost estimates for use in securing funding for project construction.

Our experienced construction administrators will provide estimates of probable construction costs and budget checks to be presented at all design phases to allow the project team and owner to effectively manage the budget, then reevaluate the scope of work as needed.

Goal/Objective 5:

Prepare construction bid documents based on the design solution in Goal/Objective 1 and provide construction contract administration services with competent professionals that ensures the project is constructed and functions as designed.

Pickering's design team consists of licensed professional architects and engineers. Our company is committed to staying abreast of updated codes and technology. We pride ourselves on our employees' proficiency of their chosen field and are committed to their continuing education to stay informed of changes in codes and technology. Our design team will use this knowledge and technology to prepare bid documents, find design solutions and to provide construction contract administration.

Goal/Objective 6:

Prepare design solutions to assist with project implementation. Identify any electrical, vibrational, security or safety concerns with selected site.

Ryan will communicate with the Owner to get any background for any problems or concerns the Owner has. As part of the initial site and existing buildings evaluation, we will assess the existing equipment. We will report our assessment and recommendations for the corrections needed.

Goal/Objective 7:

Based on needs described, prepare plans, site drawings, and related specifications for the expansion, including repair, modification, or new construction or tying into existing structure.

Based on the outcome of Goal/Objective 2 and 4, Pickering's design team will prepare all necessary plans and specifications for the project. The drawings and specifications will include any repairs, modifications, new construction and/or tying into existing structure.

Goal/Objective 8:

Provide construction contract administration services and oversee project facilitation that ensures each task is constructed and functions as designed.

Pickering has a complete construction administration department with many years of experience in construction that will be involved throughout the project. Our CA team will be involved early in the design process to become familiar with the project scope of work, and to provide valuable feedback for constructibility. This helps minimize questions and issues during bidding as well as create clear instructions and improved communication during the construction phase. Pickering administers our own Plan Room for bidding purposes. This allows for a closely monitored bidding process. The construction administrator will also manage and oversee all aspects of construction to ensure that the completed project is in accordance with the design documents, applicable codes and intent of the project. Our office in Parkersburg, W.Va. is less than an hour from the project site, allowing us to ensure a quick response time to the site if issues arise.

Our Unique Qualities:

We believe that Pickering Associates has many unique qualities that set us apart from other firms. Below is a list of qualities that we feel are worth calling attention to:

1) Full Service Firm: Pickering Associates is a Full-Service A/E firm. We have all architects and engineers in-house, including surveyors. Being a full-service design firm, we can effectively and efficiently communicate with our entire team thus ensuring a well-coordinated design effort.

2) Our Experience: We have completed other design projects that are similar to your expansion project and have assembled an experienced project team that works well together. We understand the needs of your facility and believe that our work with other State agencies on prior projects gives us an insight to the scope and design that other firms may not offer.

3) Our Technology: Pickering Associates uses Building Information Modeling (BIM), 3D Scanning, Virtual Reality, and 3D printing technology in developing our project concepts throughout the design process, as needed. These tools also allow for us to better communicate the final layout and look of the project with our clients and allows our clients to experience what the project will look like prior to construction.

4) Our Communication: Our Project Manager will provide consistent communication with all project stakeholders throughout the project design. We make sure that the project scope and schedule are aligned with the project requirements, and the client's desires and expectations.

YOUR PROJECT

WV Department of Agriculture

Cedar Lakes Conference
Center

LEADERSHIP

Project Manager

Ryan Taylor

-
- Direct Design Leads throughout project.
 - Coordinate with client regarding status of project on a weekly basis.
 - Coordinate design deliverables to client.
 - Attend Review Meetings

Design Lead

Pam Wean, AIA.
Architect

-
- Direct Design Team throughout project.
 - Coordinate with Project Manager with design updates and progress.
 - Communicate with Project Manager with potential issues.

DESIGN TEAM

HVAC Engineering

Jeff Hoesk, P.E.

Structural Engineering

Eric Smith, P.E.

Civil Engineering

Spencer Kimble, P.E.

Electrical Engineering

Carl Henson, P.E.

Construction Administration

Ron Arnold

Surveying

Bill Showalter, P.S.



WHAT FULL SERVICE MEANS

CIVIC

For owners and designers, civic buildings present a unique set of challenges and opportunities in an effort to maintain, renovate and expand services provided within the facility as well as service a wide range of individuals all with different needs and abilities. While some civic projects allow a design team to start from the ground up, many civic building projects involve the adaptive reuse of an existing facility or an addition to an existing facility in order to facilitate the owner's continued demand for growth. It is also important for owners to find a team with the depth of experience in dealing within the restrictions of limited budgets, governing regulations, multiple phase oversight and approving agencies.

Civic buildings also present a unique design for the team selected for a project by the fact that potentially every component of the design will be subjected to an expanded range of users that are normally not present in other facility designs. Pickering throughout the years has been able to engage with many civic organizations to provide design and consultant services on multiple projects including court room designs, upgrades and renovations, 911 Command Centers, office facilities, fire stations, and conference centers.

Our depth of experience and staffing provides owners with the knowledge and resources to execute their projects effectively. We understand and execute projects to create facilities which meet ADA compliance, higher security through knowledgeable design practices and the use of technology, greater occupancy safety while providing our clients with scheduled phase

gate review points for proper oversight and approval, concise project management to maintain budget and schedule oversight and assistance throughout the review and approval process with governing agencies.

OUR APPROACH

With the selection of Pickering Associates, your organization gains the full depth of our organization. All projects are scheduled out through all phases of delivery by our resource manager and the project manager, assigning the necessary resources to perform to the schedule necessary for that project and highlight major milestones long before they could become an issue. With more than 60 professionals on staff, you can be confident that Pickering Associates has the resources to meet your project schedule. Because we are a full-service firm, we are able to provide a better coordinated project than firms who are required to use outside consultants. We organize regular in-house project team coordination meetings throughout the design phases of a project to discuss and resolve any issues or concerns that may arise. We feel that this face-to-face coordination with our design team is more effective and efficient than coordinating via email or over the phone.



Our close coordination efforts have proven valuable in many cases where the design schedule is accelerated and/or where there is equipment in the project that requires the effort and coordination of several disciplines.

Pickering Associates has invested in state-of-the-art 3D Scanning technologies to more quickly and accurately document existing site conditions. This helps our design teams capture existing site data in more detail and in a format that blends well with our 3D modeling and BIM workflows. This tool allows us to send a small scanning team into an existing building/space and virtually document the conditions of the area in three dimensions, including detailed color photographs throughout the scanned area for design teams to reference throughout the project. This data capture implementation is safer and more efficient for our designers. It reduces the time and equipment needed for traditional hand-measuring that our industry has been accustomed to throughout the years.

By working with Pickering Associates you will see that teamwork is the spirit and foundation of our organization. We acknowledge the importance of a quick turn-around and excellent quality services which our administrative procedures, overall organization and depth of experience are posed to provide you. As you will see from our resumes and company experience, we are uniquely qualified to offer the professional services required and to ensure that your vision becomes a reality.

OFFICE LOCATION: HEADQUARTERS

11283 Emerson Ave.
Parkersburg, WV 26104

CONTACT INFORMATION:

Ryan Taylor
President and CEO
(P) (304)464-5305 EXT: 1008
(E) rtaylor@pickeringusa.com

SERVICES:

Architecture
Interior Design
3D Model Design
Landscape Architecture
Civil Engineering
Structural Engineering
Electrical Engineering
Automations & Controls
Mechanical Engineering
Piping Engineering
Process Engineering
Surveying
Marketing Development
Construction Services
Project Management

Rated as one of the
TOP
Engineering Firms in
West Virginia.

- *The State Journal*



WHAT'S THE BIM IDEA?

Pickering Associates' "IDEA" is our Integrated Design Execution Approach.

Integrated - we want our clients, contractors and end users engaged in the process of design. When the right people are involved, accessing the best information, good decisions are made.

Design Execution - refers to how we develop and optimize your project. We focus on the questions that have the most impact. We assign the right staff with the right tools

Our Approach - recognizes that projects are constantly changing and evolving as the project progresses. We tailor a plan for the project objective, maintain and monitor it so it remains optimized to achieve project goals, faster.

Pickering Associates' Integrated Design Execution Approach - our "IDEA", is a big deal, and will help your project be successful.

Building Information Modeling is a process that aligns to all aspects of our "IDEA". It is integrated, allowing easy access to project information. The software we use help understand the proposed design, coordinate, and identify the critical problems that need answers. Most importantly, Building Information Modeling is a process that fits with our Approach. Allowing the project team to evolve seamlessly as more information is available and new stakeholders are brought onto the team.

Efficient visual communication and an in-depth design understanding are the greatest assets that BIM brings to the table at Pickering Associates. The composite model allows our team to accelerate project development and simplify conversations during design reviews. Having the capability to visualize all of the design models together in a single review session aides both inter- and intra-department collaboration with all

project stakeholders like never before. Capturing all client and designer comments and feedback within a 3D model live during a review session saves countless hours of paging through "redlines" generated from traditional 2D physical paper reviews. The added capacity to search and export reports of these digital comments allows our team to capture and track design communications more efficiently than ever before.

Pickering Associates has invested in state-of-the-art 3D Scanning technologies to more quickly and accurately document existing site conditions. This helps our design teams capture existing site data in more detail and in a format that blends well with our 3D modeling and BIM work flows.

This tool allows us to send a small scanning team into an existing building/space and digitize the as-built conditions of the area in three dimensions, including detailed color photographs throughout the scanned area for design teams to reference throughout the project. This data capture implementation is safer and more efficient for our designers. It reduces the time and equipment needed for traditional hand-measuring that our industry has been accustomed to throughout the years. Granting our designers the ability to measure from a 360 degree image or point cloud with higher accuracy and faster than field measurements.

Building Information Modeling is a process that starts at integrating the team, provides access to project information, incorporates tools to understand design execution, and allows teams to focus on what matters most for the project. It perfectly complements Pickering's Integrated Design Execution Approach, and we can't wait to show you BIM and our "IDEA"s!

PAST PROJECTS

* More Project examples available upon request

City of Marietta

Marietta, OH

Phase 1,2,3 Marietta City Hall Renovations
City Hall Roof Replacement
Armory Structural & Reroofing
Duckbill Outfall
Water Treatment Plant Solids Contact Tank Painting
North Hills Elevated Water Tank
Channel Lane Culvert
Harmar & 676 Elevated Water Tanks
Sherry Dr/Hadley Ln Water LN Replacement
Additional Survey-Sherry Dr/Hadley Water
Greene ST/Colegate Dr Waterline Replacement
Armory Ground Floor Renovations
Marietta Waste Water Treatment Plant Phase 2 Services
Armory Elevator

City of Parkersburg

Parkersburg, WV

Engineering Assistance with Boiler I
Old Sumner School Site and Building Evaluation
Downtown Electrical Lighting Design
Emerson New Fire Station Design & Construction
Administration
Covert Street New Fire Station Design & Construction
Administration
Liberty Street New Fire Station Design
City of Parkersburg Master Planning Design

City of Vienna

Vienna, WV

New Building Addition for Police Phase 1&2
Police Department Redesign
New Senior Center Addition

Vienna Volunteer Fire Department

Vienna, WV

Vienna Volunteer Fire Station Addition
Police Station Generator Renovation

HAPCAP

Athens, Hocking, Perry, OH

South East Ohio Foodbank Freezer
Elevator Addition

Parkersburg Utility Board

Parkersburg, WV

Repair Martown Reservoir Communication
Add radio & PLC to Pettyville site
Quincy Street SCADA

Putnum Water Corporation

Marietta, OH

Pump Controls Call-Out
Solar Panel Call-out 10/2010
New Water Plant SCADA Installation
Additional Water Plant SCADA Installation
Robinson Road Waterline
Chevy Chase Manor Water Line

West Virginia Department of Natural Resources

Charleston, WV

Chief Logan Pump
New District 6 Office Design

West Virginia Army National Guard

Charleston, WV

Kenova Vehicle Exhaust HVAC Upgrades
Camp Dawson Building 215 Windows and Door
Replacements
Camp Dawson Rappel Tower Renovation
Camp Dawson Structural Repairs

Parkersburg & Wood County Library

Parkersburg, WV

Library Sign Foundation
Emerson Library Roof Replacement
Emerson Library Renovation & New Entry Addition

Lubeck Utility Board

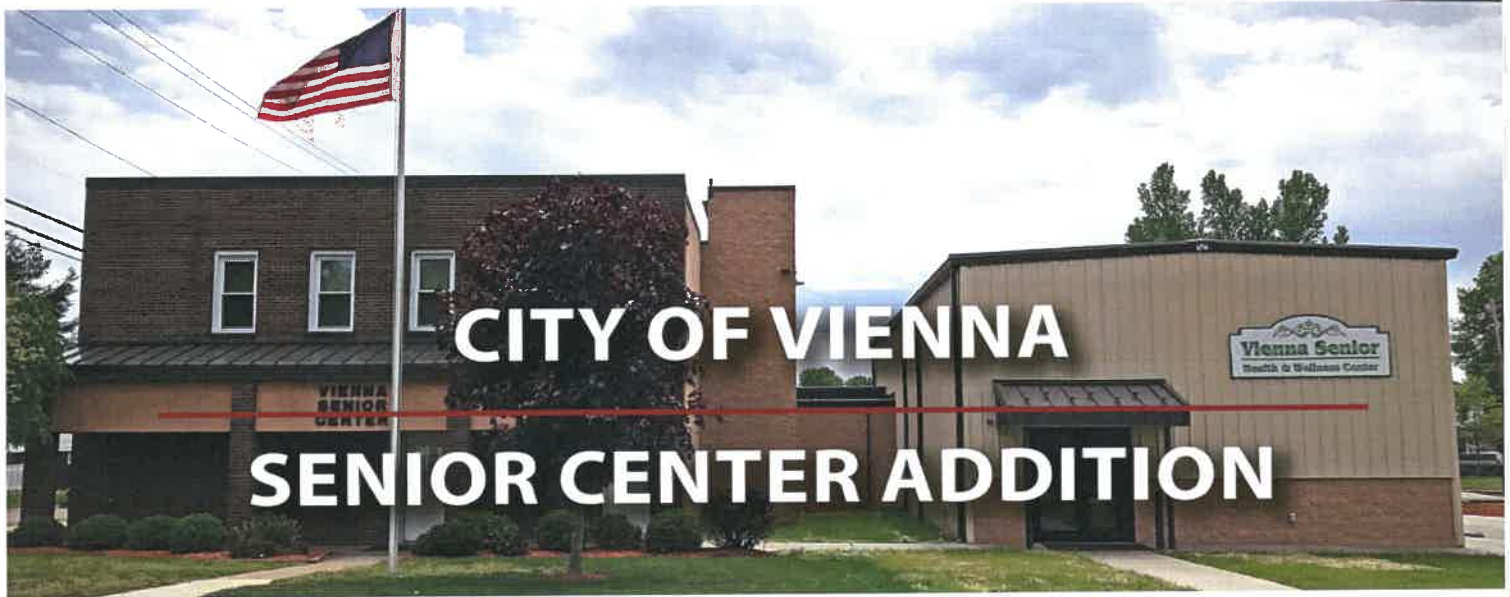
Lubeck, WV

Troubleshooting Device Net
Lookout HMI to Panelview SE Display
Install Pressure Filtration Sys PLC

Athens County Engineer

Athens, OH

Office Generator



PROJECT SPECS:

PROJECT COST
\$400,000

SQUARE FOOTAGE
1,800 SF

DESIGN COMPLETION
SEPTEMBER 2016

CONSTRUCTION COMPLETION
FEBRUARY 2017

SERVICES PROVIDED

ARCHITECTURE
CIVIL
ELECTRICAL
MECHANICAL
STRUCTURAL
PIPING
CONSTRUCTION MANAGEMENT

CLIENT CONTACT

ROBERT RUSH
CITY OF VIENNA
P) (304) 295- 4511
E) ROBRUSH@VIENNA-WV.COM

Pickering Associates was hired by the City of Vienna in West Virginia to design a new building addition to the existing Senior Center at 609 29th Street in Vienna, WV. The structure was one-story and approximately 30'x 60' in size.

It was attached to the existing building on the site by an enclosed connector between the buildings. The new design featured a metal building structure with metal siding on the back and sides of the building and a split-face block veneer on the front that were painted to match the existing building, a parapet roof on the shaft to match the existing roof, and a sloping metal deck roof to match the existing building canopies.

The program included one larger open space for activities, ADA compliant toilets and other upgrades, a utility room and a storage room. The adjacent open lot will be developed for parking by others. Construction consisted of split-face block walls

Pickering Associates also provided construction administration, cost estimates, and bid assistance.





CEDAR LAKES STATE PARK

CONCEPTUAL MASTER PLANNING

PROJECT SPECS:

PROJECT COST
\$N/A

SQUARE FOOTAGE
FIVE BUILDINGS OF VARIOUS SIZES

DESIGN COMPLETION
NOVEMBER 2015

CONSTRUCTION COMPLETION
N/A

SERVICES PROVIDED

ARCHITECTURE
BIM DESIGN
PROJECT MANAGEMENT

CLIENT CONTACT

KAREN FACEMYER
DIRECTOR OF CEDAR LAKES CONFERENCE CENTER
P) 304-428-1622

Pickering Associates was hired by the Cedar Lakes Foundation to create an overall vision for future renovations to the existing facility at Cedar Lakes State Park in order to give it a more modern and cohesive appearance.

The first phase was to determine the look that could be carried throughout the facility to give visitors a consistent experience as they move from building to building and around the grounds. Pickering Associates selected materials and furnishings that complemented the existing building materials and used a 3D modeling program to digitally recreate four interior spaces and one entire building. The project team created 3D concept renderings for standard rooms and areas that could then be applied to all structures in some capacity. The team also compiled a construction cost estimated based on materials chosen and scope of renovation work.

The concept renderings are being used as a tool by the Cedar Lakes Foundation to seek investments for the renovation projects and to guide future design decisions.





HISTORIC COLONY THEATRE

HISTORIC COLONY THEATRE RENOVATION

PROJECT SPECS:

PROJECT COST
\$7 M

SQUARE FOOTAGE
19,467 SF

DESIGN COMPLETION
JANUARY 2015

CONSTRUCTION COMPLETION
JANUARY 2016

SERVICES PROVIDED

ARCHITECTURE
ELECTRICAL
MECHANICAL
STRUCTURAL
PIPING
CONSTRUCTION MANAGEMENT

CLIENT CONTACT

HUNT BRAWLEY
HCHTA LANDLORD, LLC- OWNER
P) (740) 373- 0894
E) HBRAWLEY@SUDDENLINKMAIL.COM

Pickering Associates was hired by the Historic Colony Theatre Association to provide engineering and architectural design services for the historical renovation of the theatre, working closely with the Theatre Association and grant funding sources as well as the State Historic Review Board to ensure that the project was being designed to meet all necessary requirements.

Our services included architectural, mechanical, electrical, plumbing, structural design and construction administration. Architectural design included design for a new concession area in the main lobby, modifications to the second floor lobby and rest rooms, a new pump room, and coordination with Copperleaf Interiors for material and color selections.

The project was partially funded through Ohio Historic Tax Credits as well as private donors. The theatre is a cornerstone of Marietta's downtown community and recently was chosen as the location for Governor Kasich's State of the State Address.





PROJECT SPECS:

PROJECT COST
\$250,000

SQUARE FOOTAGE
2,300 SF

DESIGN COMPLETION
DECEMBER 2009

CONSTRUCTION COMPLETION
SEPTEMBER 2011

SERVICES PROVIDED

ARCHITECTURE
ELECTRICAL
MECHANICAL
STRUCTURAL
CONSTRUCTION MANAGEMENT

CLIENT CONTACT

DAVID WHITE
P) (304) 424-8225
E) DAVE.WHITE@MAIL.WVU.EDU

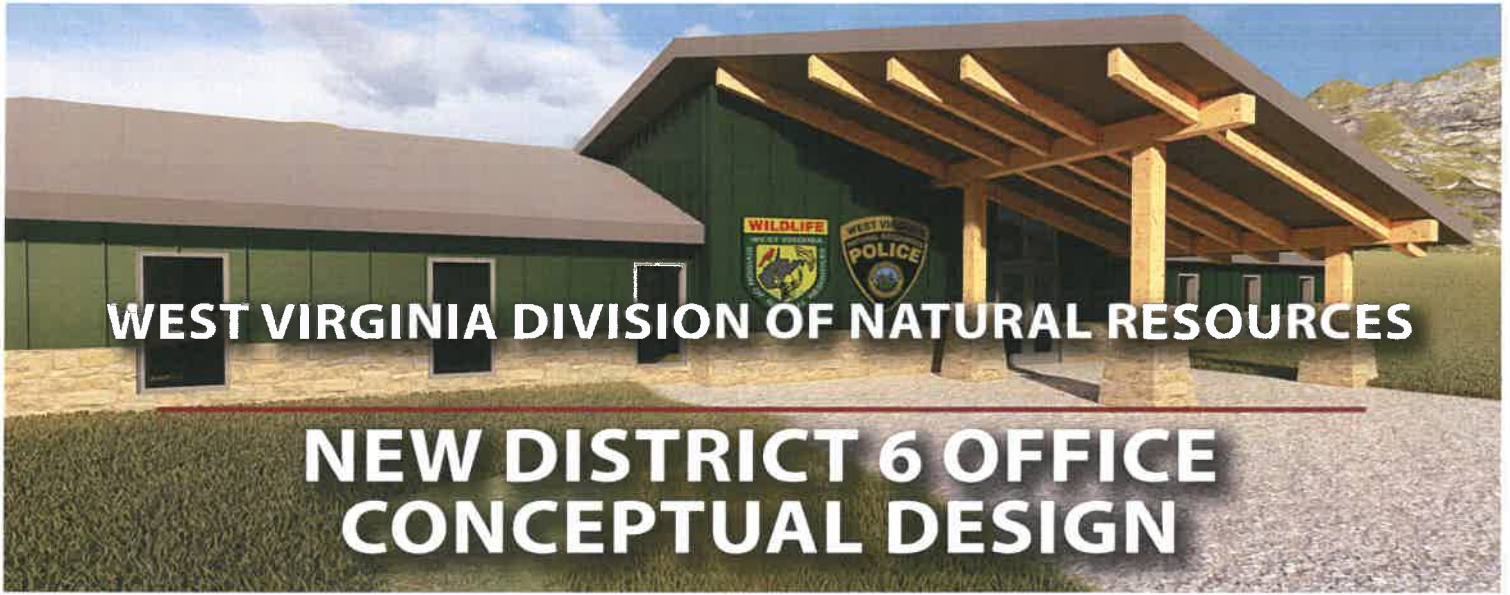
PHASE 1

West Virginia University at Parkersburg approached Pickering Associates to do preliminary design to renovate their theater. Conceptual design including the replacement of the interior finishes, stage floor, new acoustical studies for wall and ceiling arrays, other acoustical treatments and selective demolition of existing theater components were all part of the analysis. This project demonstrates Pickering Associates' experience in Interior Design.

This project's success is based largely in the visual communications utilized to convey concepts to potential lenders and Board Officials. Interior renderings and 3D models took a flat product and turned it into a real space to both see the value of new renovations and work out issues that may have otherwise gone unnoticed until construction phases.

PHASE 2

Once funding was acquired, construction documents were prepared for the renovation of the stage, audience seating area and new ticket booth by the theater entry. The ceiling layout was redesigned for acoustics and better lighting. Angled acoustic wall partitions were designed to help acoustics and to cover up existing lighting mounts on the walls. The existing stage was removed and a new stage floor was built for presentations. Cable chases and batten systems were put in for the future upgrade of the main stage, front-of-house and back-of-house rigging systems. A new pipe grid was designed for expanded stage lighting capabilities.



PROJECT SPECS:

PROJECT COST
\$N/A

SQUARE FOOTAGE
6,480 SF & 7,000 SF

DESIGN COMPLETION
DATE

CONSTRUCTION COMPLETION
N/A

SERVICES PROVIDED

ARCHITECTURE
BIM DESIGN
PROJECT MANAGEMENT

CLIENT CONTACT

BRAD LESLIE
CHIEF ENGINEER
P) (304) 558-2764
E) BRAD.S.LESLIE@WV.GOV

Pickering Associates worked with the West Virginia Division of Natural Resources (WVDNR) to preform conceptual design services for developing a 64 acre site along Emerson Avenue in Parkersburg, W.Va. The WVDNR wished to determine the feasibility for and probable construction costs that would be associated with developing the site for their District 6 operations. Pickering performed conceptual design services to assist the Client in obtaining funding for the project.

The conceptual design included development of a new office building and a separate building for labs, storage and shop space. The office building included a lobby, reception area, twenty offices for both Wildlife and Law, a large conference room, an evidence room, storage, restrooms, and miscellaneous support spaces. Pickering Associates provided a topographical survey of the property, a high-level conceptual site/grading plan, conceptual floor plans for each building, an exterior rendering of the proposed main office building, and a high-level opinion of probable construction costs. Utility companies were also contacted to obtain preliminary information regarding utility coordination and to better understand challenges and issues that may need to be addressed for the project.





PROJECT SPECS:

PROJECT COST
\$2.1M

SQUARE FOOTAGE
5,700

DESIGN COMPLETION
APRIL 2014

CONSTRUCTION COMPLETION
DECEMBER 2014

SERVICES PROVIDED

ARCHITECTURE
BIM DESIGN
CIVIL
ELECTRICAL
MECHANICAL
STRUCTURAL
PIPING
PROJECT MANAGEMENT
CONSTRUCTION MANAGEMENT

CLIENT CONTACT

MICHAEL FLING
MAINTENANCE DIRECTOR
P) (304) 420-9663

Pickering Associates, in conjunction with the West Virginia SBA, designed and completed renovations at Edison Middle School in Parkersburg, WV. The project was funded by a Needs Grant that added much-needed security and fire code compliance to the existing building.

A new 5,700 SF building addition was also included in the project. The new addition was designed to connect the two existing buildings on campus, and contained five additional classrooms that assisted in alleviating the school's current classroom deficiencies. The addition also provided means for a safer, enclosed walkway between buildings for both students and staff.

Minor renovations and additions to the building entrance created a reception space large enough for visitors, and an area for the principal's office. This addition and renovation project allowed for reconfiguration of the main entrance, thus providing for a safer, controlled-access into the building, monitoring of activities, and privacy for staff and students. A new sprinkler system was also provided and installed in the existing building to comply with West Virginia State Fire Code as part of this project.

An important part of this project was to minimize the construction duration and take full advantage of the summer months, when students were not occupying the building. A phased-construction plan was utilized and extensive safety measures were put in place to ensure the safety of students and staff during demolition and construction activities.



PROJECT SPECS:

PROJECT COST
\$378,500.00

SQUARE FOOTAGE
2,350

DESIGN COMPLETION
OCTOBER 2016

CONSTRUCTION COMPLETION
MAY 2017

SERVICES PROVIDED

ARCHITECTURE
CIVIL
ELECTRICAL
MECHANICAL
STRUCTURAL
SURVEYING
PROJECT MANAGEMENT
CONSTRUCTION ADMINISTRATION

CLIENT CONTACT

JUSTIN MAYO
DIRECTOR
P) (740) 373-1057 EXT. 223

Pickering Associates worked with and completed bidding and construction documents for converting a former bank building in Marietta, Ohio into a new branch location for the Washington County Public Library. The project included interior renovations throughout the entire existing building of approximately 1,600 SF. The spaces that were added for the library's needs included: a main lobby area with workstations and casework, a computer lab, office areas, a reading room and miscellaneous staff and support areas. Exterior modifications included removing existing concrete curbs at the drive-thru canopy area and removing the existing pneumatic tube station system that was no longer needed. The drive-thru canopy area was however retained and modified to be used as a drop-off and pick-up lane for those wishing to use that service. Also included in the project's scope of work was a separate building for book mobile storage to the South of the existing building. A new, open, covered walkway structure was designed to connect the new building with the existing building in order to provide a weather-protected link for employees. This new building was designed to store the Library's newly acquired book mobile vehicle. Overhead garage doors were provided on either side of the new structure for the vehicle to safely pass thru the building. Storage shelving for books was also designed into the structure along with employee work areas. The new structure was designed to complement the style and exterior finish materials already present on the existing building. This building was located in the 100-year flood plain, therefore requiring special flood-proofing design and use of materials.



MID-OHIO VALLEY TECHNICAL INSTITUTE

DIESEL TECHNOLOGY ADDITION & RENOVATION

PROJECT SPECS:

PROJECT COST
\$142,000

SQUARE FOOTAGE
3,000

DESIGN COMPLETION
SEPTEMBER 2015

CONSTRUCTION COMPLETION
FEBRUARY 2016

SERVICES PROVIDED

ARCHITECTURE
CIVIL
ELECTRICAL
MECHANICAL
STRUCTURAL
PROJECT MANAGEMENT
CONSTRUCTION MANAGEMENT

CLIENT CONTACT

RYAN HAUGHT
DIRECTOR
P) 304-684-2464
E) RKHAUGHT@ACCESS.K12.WV.US

MOVTI was awarded a 3% grant from the WV School Building Authority to construct an addition to their automotive education facility. The 3,000 SF addition is home to the relocated machine shop, providing a better organized space and to make way for a new Diesel Technology Program. Since the project is funded with WV School Building Authority Funds, careful planning was needed to stay within the funding budget.

The addition includes spaces for the Machine Shop, one classroom, storage, and a mezzanine with a stair for additional storage. The new addition matches the adjacent existing building construction of concrete block walls, metal bar joists, acoustical metal decking, rigid roof insulation, and EPDM roofing. All visible materials match the existing as closely as possible. One new 10'x10' overhead coiling door and one man-door were added to the west end of the building, one man-door was added to the front/north wall into the classroom area, and set of double (6'-0" wide) man-doors were added to the back/south wall of the new addition. Two new openings were added to the existing wall between the existing building and new addition. One opening is approximately 10'-0" wide (with no doors), and the second opening is a man-door from the existing bay into the new classroom area. Pickering Associates performed a code review during the schematic design process that verified the proposed layout of the spaces.



RYAN K. TAYLOR

PRESIDENT
CHIEF EXECUTIVE OFFICER
SENIOR PROJECT MANAGER
PROJECT MANAGEMENT & PLANNING

BACKGROUND:

EDUCATION

WEST VIRGINIA UNIVERSITY
M.S. SAFETY & ENVIRONMENTAL ENGINEERING

YEARS EXPERIENCE

22 YEARS

IND-OLD

- Project Manager for design of a second dryer line to an existing manufacturing facility in Parkersburg, W.Va.
- Project Manager for the design of engineering construction package as well as the construction to install a new mezzanine platform in and around existing kettles in manufacturing facility in Friendly, W.Va.
- Project Manager for the design and construction for an environmental compliance project to clean up air emissions around an existing metal casting process for a manufacturing facility in Marietta, Ohio.
- Project Manager for a new \$50MM mineral wool manufacturing plant in Ravenswood, West Virginia.
- Managed the design and construction of a Plastic Recycling Center to the Polymer Technical Park.
- Managed the design and construction of a new \$30 MM plastics manufacturing facility in Mineral Wells, W.Va.
- Managed the design of a new Quality Assurance Laboratory and Administration Building with adjacent Fire House for a polymer facility in Belpre, Ohio.
- President of a mid-sized Architecture and Engineering firm providing strategic vision and guidance to over 40 design professionals.
- Team Leader for Architectural and Engineering projects over \$500K in construction costs.

COMPLEXITY OF ENGINEERING DESIGN IS THE GREATEST PROBLEM OF CONVEYING COST AND SCHEDULE TO CLIENTS.



PAMELA WEAN, AIA

SENIOR PROJECT ARCHITECT
PROJECT MANAGER
BRANCH MANAGER

BACKGROUND:

EDUCATION

FAIRMONT STATE COLLEGE
B.S., ARCHITECTURAL TECHNOLOGY

FAIRMONT STATE COLLEGE
ASSOC. OF APPLIED SCIENCE - INTERIOR DESIGN

LICENSES

PROFESSIONAL ARCHITECT
W.VA. & OHIO

YEARS EXPERIENCE

15 YEARS

- Project Architect for the design and construction of the new Franklin Elementary School in Franklin, W.Va.. Project Architect for the design and construction of the new East Fairmont Middle School in Fairmont, W.Va.. Project Architect for the design and construction of renovations at the Fairmont Senior High School in Fairmont, W.Va..
- Project Architect for the design and construction of the Marion County Board of Education Office in Fairmont, W.Va..
- Project Architect for the design and construction of renovations and an addition at Jayenne Elementary School in Fairmont, W.Va..
- Project Architect for the design and construction for renovations to Harman School in Harman, W.Va..
- Project Architect for the design and construction for renovations to the United Technical Center Welding Shop in Clarksburg, W.Va..
- Project Architect for the design and construction for an addition and renovations at Simpson Elementary School in Bridgeport, W.Va..
- Project Architect for the design and construction for renovations at Belmont Elementary School in Belmont, W.Va..

ALWAYS BE A FIRST-RATE
VERSION OF YOURSELF
INSTEAD OF A SEC-
OND-RATE VERSION OF
SOMEBODY ELSE.

Judy Garland



SPENCER KIMBLE, P.E.

CIVIL ENGINEERING DEPARTMENT MANAGER
PROJECT MANAGER
CIVIL ENGINEER

BACKGROUND:

EDUCATION

WEST VIRGINIA UNIVERSITY
B.S. CIVIL ENGINEERING

LICENSES

PROFESSIONAL ENGINEER
W.VA., OH

YEARS EXPERIENCE

13 YEARS

- Civil Engineer for approximately 3,925 linear foot water-line and meter replacement in Devola, OH.
- Project Manager and Civil Engineer for over 40 horizontal drilling locations throughout WV and Ohio.
- Construction manager for multiple oil and gas projects throughout Ohio and West Virginia.
- Civil Engineer for a new subdivision in Marietta, OH.
- Civil Engineer for a new retail business in Utica, OH.
- Civil Engineer for a new restaurant in Vienna, WV.
- Lead Civil Engineer for the design of \$1.8M physical therapy administrative building on Parkersburg, West Virginia.
- Civil Engineer for Phase 1 and 2 of the Larry Lang First Colony Development.
- Lead Civil Engineer for the design of two medical office buildings totaling approximately 30,000 SF near the traffic circle in Parkersburg, WV.
- Civil Engineer for two new \$8M full service maintenance facilities for state DOT operations.
- Lead Civil Engineer for construction of a new 4 story hotel in Parkersburg, WV.
- Civil Engineer for addition and renovation for the Emerson Public Library in Parkersburg, WV.
- Civil Engineer for addition and renovation for Mid Ohio Valley Technology Institute in Saint Marys, WV.
- Civil Engineer for addition and renovation for the Emerson Public Library in Parkersburg, WV.
- Civil Engineer for addition and renovation for Mid Ohio Valley Technology Institute in Saint Marys, WV.
- Civil Engineer for the addition of a new Chiller Plant to a hospital in Huntington, WV.
- Civil Engineer for the renovations to existing parking lots for a hospital in Parkersburg, WV.

A SHIP IN PORT IS SAFE,
BUT THAT IS NOT WHAT
SHIPS ARE FOR. SAIL OUT
TO SEA AND DO NEW
THINGS.

Rear Admiral Grace Hopper



ERIC SMITH, PE

DEPARTMENT MANAGER
STRUCTURAL ENGINEER

BACKGROUND:

EDUCATION

MARSHALL UNIVERSITY
M.S. ENGINEERING MANAGEMENT
WEST VIRGINIA UNIVERSITY
B.S. CIVIL ENGINEERING

LICENSES

PROFESSIONAL ENGINEER
W.VA. & OHIO

YEARS EXPERIENCE

14 YEARS

PERFECTION IS NOT AT-
TAINABLE, BUT IF WE
CHASE PERFECTION WE
CAN CATCH EXCELLENCE.

Vince Lombardi

- Structural Engineer for a renovation and addition to the Mid Ohio Valley Technology Institute in Saint Marys, West Virginia.
- Structural Engineer for Salt & Motorcycle Storage Building for West Virginia University at Parkersburg in Parkersburg, W.Va.
- Structural Engineer on Eureka Hunter Pipeline, L.L.C. Low Water Crossing.
- Extensive technical experience with civil, structural, and geospatial software packages including STAAD Pro, Presto, Enercalc, AutoCAD, AutoDesk Land Desktop, AutoDesk Civil 3D, and Topo USA.
- Senior Project Manager and Structural Engineer of Record for Catwalk repairs at Ohio University in Athens, Ohio.
- Structural Engineer of Record for NESHAP improvements at Eramet Marietta, Inc.
- Structural Engineer of Record for the Ohio Department of Transportation Facility of Washington County, Ohio. Project included pre-engineered metal building, tensioned fabric structures.
- City of Marietta City Hall Renovations, Marietta, Ohio.
- City of Marietta Wastewater Treatment Plant Renovations, Marietta, Ohio.
- Marietta City Armory Renovations, Marietta, Ohio.
- General Projects for Local Industrial Plants.
- Roof and Elevator Project for Christ United Methodist Church Marietta, Ohio.



JEFFREY HOSEK, P.E. LEED AP

MECHANICAL ENGINEER
LEED PROJECT ENGINEER
MECHANICAL ENGINEERING DEPARTMENT MANAGER

BACKGROUND:

EDUCATION

UNIVERSITY OF AKRON
B.S. MECHANICAL ENGINEERING

LICENSES

PROFESSIONAL ENGINEER
W.VA., OHIO, KY., PA., LA., VA., MINN.
LEED AP (BD&C)

YEARS EXPERIENCE

21 YEARS

- LEED Commissioning Project Manager on a design/build project for Washington Electric Cooperative in Marietta, Ohio.
- LEED Commissioning Project Manager for Kent State University which included a complete renovation to the fine arts building.
- LEED Mechanical engineer for a new 500,000 square foot distribution center and administration building for Honda American Motors.
- LEED Project Manager for converting a downtown Columbus, Ohio fire station into a local family health center.
- Mechanical Engineer for a new FBI field office in Cleveland, Ohio.
- Mechanical engineer for a new two story annex to the Vienna Volunteer Fire Department in Vienna, West Virginia.
- Mechanical Engineer of record for the design of a new \$25M high-rise dormitory at Glenville State College, in Glenville, W.Va.
- Project Manager performing an intense study to assess redundant cooling to Ohio University's Computer Center in Athens, Ohio.
- Lead Mechanical Engineer for an area of the hospital to be leased by a Physical Therapy provider.
- Project Manager and Mechanical Engineer for a new medical office building for O'Bleness Hospital in Athens, Ohio.
- Project Manager and Mechanical Engineer for Ironton City Schools in Ironton, Ohio for a new elementary school and a new middle school.
- Project Manager and Mechanical Engineer for renovations to Wood County Schools in West Virginia.

SOMETIMES THE QUESTIONS ARE COMPLICATED AND THE ANSWERS ARE SIMPLE.

Dr. Seuss



CARL HENSON, P.E.

ELECTRICAL DEPARTMENT MANAGER
ELECTRICAL ENGINEER

BACKGROUND:

EDUCATION

NEW JERSEY INSTITUTE OF TECHNOLOGY

M.S. ELECTRICAL ENGINEERING

WEST VIRGINIA INSTITUTE OF TECHNOLOGY

B.S. ELECTRICAL ENGINEERING

LICENSES

PROFESSIONAL ENGINEER

W.VA., OHIO, PA., IN., LA.

YEARS EXPERIENCE

31 YEARS

ONE MAN'S 'MAGIC' IS AN-
OTHER MAN'S ENGINEER-
ING.
'SUPERNATURAL' IS A
NULL WORD.

Robert A Heinlein

- Electrical Engineer of record and lead designer of commercial power systems.
- Electrical Engineer of record and designer for fire alarm systems.
- Lead Electrical Engineer in designing high voltage (138-69kV) substations.
- Electrical Engineer for the design and installation of two new cooling towers on the main hospital and the installation of a redundant tower on the adjacent medical office building.
- Electrical Engineer of record for the South Pavilion Expansion at Marietta Memorial Hospital.
- Provided Electrical design of a new quality control laboratory with combined administrative facilities and adjacent firehouse for a local industrial client in Belpre, Ohio.
- Provided Electrical design for a new \$7MM medical office facility in Parkersburg, West Virginia.
- New \$20M Emergency Department Expansion with private acute care rooms connected with the hospital's North and South Tower.
- Program Manager for all Arc Flash studies done for various industrial companies throughout the Mid-Ohio Valley utilizing SKM software.
- Supervising Engineer for leading polymer manufacturing facilities in Belpre, Ohio for six years and Marietta, Ohio for eight years.



RONALD ARNOLD

SENIOR CONSTRUCTION ADMINISTRATOR
CONSTRUCTION ESTIMATOR

BACKGROUND:

YEARS EXPERIENCE

46 YEARS

DUTIES

PROJECT ADMINISTRATION

ARCHITECTURAL DESIGN

PROJECT ESTIMATING

CONSTRUCTION MANAGEMENT

- Project Manager for the design and construction of a new annex for Fire Department in Vienna W.Va.
- Project Manager/Estimator for the Marietta Levee Seating and Monument Project.
- Project Manager for the construction of a new full service branch bank in Marietta, Ohio.
- Project Manager for the historical renovation of a four story 100 year old building on a college campus in Marietta, Ohio.
- Project Manager for the renovation of a two story 100 year old library in Marietta, Ohio.
- Project Manager for the construction of a 12,000 sq ft addition on a nursing home in Marietta, Ohio.
- Project Manager for the design and construction of a 4,500 sq ft addition on an athletic facility on a college campus in Marietta, Ohio.
- Project Manager for the design and construction of a multiple building apartment complex in Marietta, Ohio.
- Project Manager for the construction of a two new branch libraries in Washington County, Ohio.
- Project Manager for the construction of an addition to a long-standing funeral home in Belpre, Ohio.
- Project Manager for the construction of a Design-Build Office Addition on the warehouse roof at a Chemical Company in Marietta, Ohio.
- Project Manager for the construction of a new Applications Lab Addition for a Chemical Company in Marietta, Ohio.
- Project Manager for the construction of a new full service branch bank in Marietta, Ohio.
-

REAL SUCCESS IS FINDING
YOUR LIFEWORK IN THE
WORK THAT YOU LOVE.

David McCullough



WILLIAM SHOWALTER, PS

SURVEYING DEPARTMENT MANAGER
PROFESSIONAL SURVEYOR

BACKGROUND:

EDUCATION

B.S., CIVIL ENGINEERING

LICENSES

PROFESSIONAL SURVEYOR
W.VA. [REDACTED] OH [REDACTED]

YEARS EXPERIENCE

22 YEARS

- Lead Surveyor for Williamstown Elementary New Middle School
- Lead Surveyor for Williamstown Elementary High School Expansion
- Lead Surveyor for Wood County Schools Mantrap Additions
- Lead Surveyor for Wood County Schools Erickson Filed
- Lead Surveyor for Wood County Schools Freezer Addition
- Lead Surveyor for Jackson Middle School Additions
- Lead Surveyor for Marietta College Athletic Field
- Lead Surveyor for Marietta College Student Center
- Lead Surveyor for WVU-Parkersburg Property Acquisition Parkersburg W.Va.
- Lead Surveyor for WVU-Parkersburg Property Acquisition Davisville, W.Va.
- Lead Surveyor for WVU-Parkersburg Welding Tower
- Lead Surveyor for WVU-Parkersburg ATC Parking Addition
- Lead Surveyor for WVU-Parkersburg Childcare Facility
- Lead Surveyor for WVU-Parkersburg Sewer Line Expansion
- Lead Surveyor for Wood County Library Additions
- Lead Surveyor for Fairfield Inn Marietta
- Lead Surveyor for Comfort Suites Marietta
- Lead Surveyor for Wings Etc. Marietta
- Lead Surveyor for Tractor Supply Marietta
- Lead Surveyor for Holiday Inn Express Marietta
- Lead Surveyor for Starlight Park Addition to Marietta
- Lead Surveyor for Pleasants County Bank St. Marys Branch

WE ALL LIVE UNDER THE
SAME SKY, BUT WE DON'T
ALL HAVE THE SAME
HORIZON.

Konrad Adenaur



REFERENCES



City of Marietta
Marietta, OH

Joseph Tucker, P.E., City Engineer
(P) (740) 373-5495
(E) joetucker@mariettaoh.net



Parkersburg and Wood County Public Library
Parkersburg, WV

Brian E. Raitz, Director
(P) (304)420-4587 ext. 501
(E) raitzb@park.lib.wv.us



City of Vienna
Vienna, WV

Randall Rapp, Mayor of Vienna
(P) (304) 295-5070
(E) rcrapp@suddenlink.net

Washington County Public Library
Marietta, WV

Justin Mayo, Director
(P) (740) 373-1057

DESIGNATED CONTACT: Vendor appoints the individual identified in this Section as the Contract Administrator and the initial point of contact for matters relating to this Contract.

Traci Stotts, VP Marketing

(Name, Title)

Traci Stotts, VP Marketing

(Printed Name and Title)

11283 Emerson Avenue; Parkersburg, WV 26104

(Address)

Phone Number: 304-464-5305 Fax Number: 304-464-4428

(Phone Number) / (Fax Number)

tstotts@pickeringusa.com

(email address)

CERTIFICATION AND SIGNATURE: By signing below, or submitting documentation through wvOASIS, I certify that I have reviewed this Solicitation in its entirety; that I understand the requirements, terms and conditions, and other information contained herein; that this bid, offer or proposal constitutes an offer to the State that cannot be unilaterally withdrawn; that the product or service proposed meets the mandatory requirements contained in the Solicitation for that product or service, unless otherwise stated herein; that the Vendor accepts the terms and conditions contained in the Solicitation, unless otherwise stated herein; that I am submitting this bid, offer or proposal for review and consideration; that I am authorized by the vendor to execute and submit this bid, offer, or proposal, or any documents related thereto on vendor's behalf; that I am authorized to bind the vendor in a contractual relationship; and that to the best of my knowledge, the vendor has properly registered with any State agency that may require registration.

Pickering Associates

(Company)



VP Marketing

(Authorized Signature) (Representative Name, Title)

Traci L. Stotts, VP Marketing

(Printed Name and Title of Authorized Representative)

October 21, 2019

(Date)

Phone Number: 304-464-5305 Fax Number: 304-464-4428

(Phone Number) (Fax Number)

STATE OF WEST VIRGINIA
Purchasing Division

PURCHASING AFFIDAVIT

CONSTRUCTION CONTRACTS: Under W. Va. Code § 5-22-1(i), the contracting public entity shall not award a construction contract to any bidder that is known to be in default on any monetary obligation owed to the state or a political subdivision of the state, including, but not limited to, obligations related to payroll taxes, property taxes, sales and use taxes, fire service fees, or other fines or fees.

ALL CONTRACTS: Under W. Va. Code §5A-3-10a, no contract or renewal of any contract may be awarded by the state or any of its political subdivisions to any vendor or prospective vendor when the vendor or prospective vendor or a related party to the vendor or prospective vendor is a debtor and: (1) the debt owed is an amount greater than one thousand dollars in the aggregate; or (2) the debtor is in employer default.

EXCEPTION: The prohibition listed above does not apply where a vendor has contested any tax administered pursuant to chapter eleven of the W. Va. Code, workers' compensation premium, permit fee or environmental fee or assessment and the matter has not become final or where the vendor has entered into a payment plan or agreement and the vendor is not in default of any of the provisions of such plan or agreement.

DEFINITIONS:

"Debt" means any assessment, premium, penalty, fine, tax or other amount of money owed to the state or any of its political subdivisions because of a judgment, fine, permit violation, license assessment, defaulted workers' compensation premium, penalty or other assessment presently delinquent or due and required to be paid to the state or any of its political subdivisions, including any interest or additional penalties accrued thereon.

"Employer default" means having an outstanding balance or liability to the old fund or to the uninsured employers' fund or being in policy default, as defined in W. Va. Code § 23-2c-2, failure to maintain mandatory workers' compensation coverage, or failure to fully meet its obligations as a workers' compensation self-insured employer. An employer is not in employer default if it has entered into a repayment agreement with the Insurance Commissioner and remains in compliance with the obligations under the repayment agreement.

"Related party" means a party, whether an individual, corporation, partnership, association, limited liability company or any other form or business association or other entity whatsoever, related to any vendor by blood, marriage, ownership or contract through which the party has a relationship of ownership or other interest with the vendor so that the party will actually or by effect receive or control a portion of the benefit, profit or other consideration from performance of a vendor contract with the party receiving an amount that meets or exceeds five percent of the total contract amount.

AFFIRMATION: By signing this form, the vendor's authorized signer affirms and acknowledges under penalty of law for false swearing (W. Va. Code §61-5-3) that: (1) for construction contracts, the vendor is not in default on any monetary obligation owed to the state or a political subdivision of the state, and (2) for all other contracts, that neither vendor nor any related party owe a debt as defined above and that neither vendor nor any related party are in employer default as defined above, unless the debt or employer default is permitted under the exception above.

WITNESS THE FOLLOWING SIGNATURE:

Vendor's Name: Pickering Associates

Authorized Signature: *Paul R. Datto*

Date: October 21, 2019

State of West Virginia

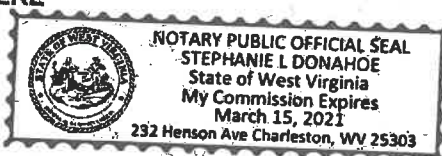
County of Kanawha, to-wit:

Taken, subscribed, and sworn to before me this 21st day of October, 2019.

My Commission expires March 15, 2021.

AFFIX SEAL HERE

NOTARY PUBLIC



Stephanie L. Donahoe

Purchasing Affidavit (Revised 01/19/2018)