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Header 2

List View

General Information | Contact | Default Values | Discount | Document Information | Clarification Request

Procurement Folder: 935506

Procurement Type: Central Contract - Fixed Amt

Vendor ID: VS0000038934 

Legal Name: Security Risk Management Consultants, LLC

Alias/DBA: Security Risk Management Consultants, LLC

Total Bid: \$1.00

Response Date: 10/13/2021 

Response Time: 19:31

Responded By User ID: SRMCLLC 

First Name: Gen

Last Name: Lanphere

Email: genl@srmlc.com

Phone: 614-224-3100

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Solicitation Description: Addendum No. 1 Building 8 Governor's Mansion Security  

Total of Header Attachments: 2

Total of All Attachments: 2

Line	Comm Ln Desc	Qty	Unit Issue	Unit Price	Ln Total Or Contract Amount
1	Building 8 Governor's Mansion Security System Assessment				1.00

Comm Code	Manufacturer	Specification	Model #
81101508			

Commodity Line Comments:

Extended Description:

Per attached Project Plans

ADDENDUM ACKNOWLEDGEMENT FORM
SOLICITATION NO.: CEOI_GSD2200000002

Instructions: Please acknowledge receipt of all addenda issued with this solicitation by completing this addendum acknowledgment form. Check the box next to each addendum received and sign below. Failure to acknowledge addenda may result in bid disqualification.

Acknowledgment: I hereby acknowledge receipt of the following addenda and have made the necessary revisions to my proposal, plans and/or specification, etc.

Addendum Numbers Received:

(Check the box next to each addendum received)

- | | |
|--|--|
| <input checked="" type="checkbox"/> Addendum No. 1 | <input type="checkbox"/> Addendum No. 6 |
| <input type="checkbox"/> Addendum No. 2 | <input type="checkbox"/> Addendum No. 7 |
| <input type="checkbox"/> Addendum No. 3 | <input type="checkbox"/> Addendum No. 8 |
| <input type="checkbox"/> Addendum No. 4 | <input type="checkbox"/> Addendum No. 9 |
| <input type="checkbox"/> Addendum No. 5 | <input type="checkbox"/> Addendum No. 10 |

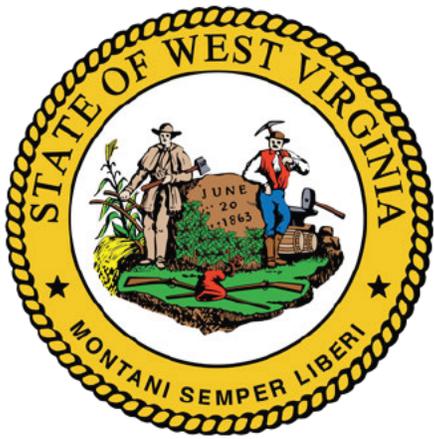
I understand that failure to confirm the receipt of addenda may be cause for rejection of this bid. I further understand that that any verbal representation made or assumed to be made during any oral discussion held between Vendor's representatives and any state personnel is not binding. Only the information issued in writing and added to the specifications by an official addendum is binding.

Security Risk Management Consultants, LLC
Company

Lyda L. Buel
Authorized Signature

10/14/2021
Date

NOTE: This addendum acknowledgement should be submitted with the bid to expedite document processing.



PROFESSIONAL CONSULTING SERVICES

STATE OF WEST VIRGINIA GENERAL SERVICES DIVISION |
GOVERNOR'S MANSION SECURITY SYSTEM REVIEW & UPGRADE
EXPRESSION OF INTEREST | OCTOBER 14, 2021



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LETTER OF TRANSMITTAL

October 14, 2021

Ms. Melissa Pettrey
Senior Buyer
Department of Administration, Purchasing Division
2019 Washington Street, East
Charleston, WV 25305

Dear Ms. Pettrey:

Security Risk Management Consultants, LLC (SRMC) appreciates the opportunity to respond to the State of West Virginia Department of Administration's Expression of Interest (EOI) for the Governor's Mansion Security System Review and Upgrade. Based on the Project Specifications outlined in the EOI, we believe SRMC is exceptionally qualified and well-positioned to provide the required services in a professional, timely manner. Our background in and extensive knowledge of physical security technologies and their assessment, design, specifications, and system migrations has given our team the skills essential to the success of this project.

SRMC is an independent security consultancy that has no affiliations with any security vendors or product manufacturers. Our assessments and recommendations are based on our extensive experience in the security marketplace and not on a desire to sell technologies. Our approach includes thorough fact-finding and evaluation, the identification of critical issues and applicable standards, and the development of recommendations appropriate for your culture and capabilities and the risks within your environment. We consider this process a partnership and accomplish these tasks in a collaborative, interactive manner. We identify and work with key stakeholders, seeking their input to ensure our work product is consistent with your needs.

SRMC's business model is focused solely on the security industry. Our knowledge of the industry is extensive as we have worked with many different types of venues across multiple vertical markets, including those on the National Register of Historic Places, with exceptional experience with state and local government bodies. Along with our technology assessment capabilities, SRMC has extensive experience in technology design, specifications, implementation support, and systems commissioning, as well as security programming and policies, procedures, and processes development.

The SRMC staff subscribes to the Code of Ethics of ASIS International and the International Association of Professional Security Consultants (IAPSC). Our consulting philosophy is based upon developing a partnership with you. We openly share our knowledge and experience in the belief that when you are well-educated and informed, you make the best technology and process decisions.

From our insights into this endeavor, we believe it is not simply a "standard" technology assessment project. We view this undertaking as an opportunity to begin building a long-term partnership with the General Services Division (GSD) that requires:

- Diverse security assessment, process, master planning, design, and technology integration

- expertise in like environments
- The intellectual wherewithal to tackle the complex security technology and operations issues within a high-profile, public-facing, historical property
- Extensive experience working with and designing IP based security technologies
- The ability to address concerns in a fast-paced, dynamic environment
- The delivery of a consistent, high-quality work product
- A high level of creativity
- Excellent communication and negotiation skills
- An ongoing commitment to excellence

Security Risk Management Consultants will demonstrate all these attributes throughout our work with the Division. We believe you will find our background, experience, quality work product, responsiveness, and expertise to be an excellent match for the project's requirements.

Our project plan includes pre-visit preparation with your team and other key stakeholders, research, document reviews, and visit coordination calls and planning. On-site activities include visits to the Capitol Complex to inspect the existing technology implementations in Building 8 Governor's Mansion, meetings with system administrators, and other pursuits designed to provide an accurate snapshot of existing conditions. This information will then become the basis for our recommendations providing a comprehensive go-forward strategy including estimated costs and a potential design package to upgrade and/or replace the security technologies at the Mansion.

Thank you again for the opportunity to submit this Expression of Interest. Please feel free to contact me by phone at 614.224.3100 or email at lyndab@srmcllc.com if you have any questions or need additional information. The Security Risk Management Consultants team looks forward to working with the General Services Division on this important, exciting endeavor.

Best Regards,



Lynda L. Buel, CPP, CFE, CSC, CPTED Practitioner
President & CEO

WORK PLAN AND APPROACH

PROJECT APPROACH

Our project approach includes a thorough evaluation of the security system hardware and software currently in place at the Governor's Mansion, the identification of critical issues and applicable standards and best practices, and the development of a sound design appropriate for risks both within and external to the Capitol Complex's environment. We will accomplish these tasks in a collaborative, creative, interactive manner by working with your key stakeholders and seeking their input to ensure that our work product is consistent with GSD's culture, mission, vision and values, and cost and value considerations. We will also openly share our knowledge and experience in the belief that when you are well-educated and informed, you make the best technology decisions.

WORK PLAN FOR GOAL/OBJECTIVE 1: COMPREHENSIVE INVENTORY

Task 1 – Conduct Kickoff Meeting

SRMC will conduct a virtual kickoff meeting at the beginning of the project to introduce the project team, confirm the project objectives to ensure a common vision of outcome, and present the Scope of Work, schedule, and communications plan to Division staff. The meeting will also be used as an information-gathering session with GSD's user group and key stakeholders, including the security detail and others identified by the Division.

Deliverables:

- Leave the meeting with a definitive plan and timetable for completion of the on-site assessment, research, and the delivery date for the recommendations for any updates, improvements, new equipment, and/or software.

Task 2 – Perform Site Visit and Gather Additional Needed Information

The scope of this effort includes an examination of the existing provisions of the security technology systems and electrical infrastructure support system to assess their current state throughout the Governor's Mansion site, including the control center. Our objectives will be to meet with stakeholders to understand any existing concerns with the technologies; review and inspect the current systems; understand the enterprise configuration, existing infrastructure, including an inventory of all data cable/information transfer routing, and operational objectives; and conduct other pursuits designed to provide an accurate snapshot of existing conditions without interfering with the core mission of the security detail. The information gathered will assist us in defining the technology enhancements needed to meet GSD's desired risk mitigation and security objectives.

Deliverables:

- Complete the on-site physical security technology assessment of Building 8 Governor's Mansion

in the Capitol Complex.

WORK PLAN FOR GOAL/OBJECTIVE 2: REPORT OF CURRENT CONDITION

Task 3 – Identify Options and Develop Report

SRMC will apply our extensive industry knowledge to identify the optimal options for any needed upgrades/replacements and/or additions to the existing security technologies.

Deliverables:

- Identify areas of the Governor’s Mansion that are open to potential intervention to accommodate new and/or upgraded security system(s)
- Develop design parameters for providing a new security system(s) without adversely impacting historic materials or the historic architectural character of the building
- Develop a comprehensive report outlining our findings of current conditions, our recommendations for upgrades and/or replacements, and rough order of magnitude costs (ROM) to help define the budgetary cycles for long-term planning based on the data we collected while on site, including our research and our understanding of operational and cost objectives.
- Develop priorities and a suggested transition plan as necessary to allow GSD to appropriately budget for the security technology upgrades, enhancements, and/or complete replacements over multiple cycles.

Task 4 – Provide High-Level Cost Estimates for the Suggested Security Systems

The delivery of cost estimates will be broken down to reflect costs by product (access control, video surveillance, intrusion detection, etc.).

Deliverables:

- Craft a budget broken down into anticipated costs to include individual devices/hardware, software, infrastructure, professional services and installation, and potential issues based on current site conditions.
- Break the budget down by budget cycle.

Task 5 – Identify Any New Vendors, Products, and/or Service Providers

As identified as part of our assessment, SRMC will assist in the selection of an enterprise-wide security technologies solution(s) after the physical security technology assessment.

Deliverables:

- Develop the design criteria and questions for the manufacturers of systems recommended for upgrade and/or replacement.
- Identify appropriate manufacturers for these systems.

Task 6 – Coordinate Vendor Demonstrations/Interviews

SRMC will schedule product demonstrations by the different manufacturers with GSD and SRMC. SRMC will supply each manufacturer with the design criteria and questions that need to be addressed.

Deliverables:

- Identify the best product(s) while establishing standards for the physical security systems being deployed across the enterprise.

WORK PLAN FOR GOAL/OBJECTIVE 3: SCHEMATIC DESIGN THROUGH CONSTRUCTION DOCUMENTS

Task 7 – Develop Detailed Technical Specifications for Security Products and Services

SRMC will provide a comprehensive Division 28 security design and work with GSD to deliver the required drawings and project specifications. Tasks undertaken in this phase include:

- Obtaining the necessary drawings from GSD to produce the security plans to be included in the security bid package.
- Identifying existing security device locations and making recommendations to fill any gaps discovered during the assessment process.
- Once device locations are finalized, collaborating with GSD to identify conduit rough-ins, sizing, and 120VAC power requirements to support the security design.
- Obtaining any necessary terms and conditions language from GSD for inclusion in the RFP.

Deliverables:

- Develop project drawings electronically in AutoCAD or Bluebeam utilizing the backgrounds and floor plans provided by GSD, to include:
 - Floor and site plan views showing all device locations (card readers, cameras)
 - System schedules and riser diagrams

- Typical mounting details for access control doors and cameras
- Develop Division 28 specifications to define the products, functions, performance, and expected level of workmanship to be provided in order to fully execute the implementation of the security systems as designed.
- Coordinate a virtual “page turn” with GSD to review any questions, concerns, additions to the draft documents provided by SRMC.
- Revise the draft documents based on comments provided in the “page turn”. Once completed, provide final documents for approval.
- Coordinate with GSD’s Purchasing team to prepare documents for solicitation. Once completed and approved by Purchasing, SRMC will work with Purchasing through vendor selection.

Task 8 – Prepare Bid Forms, Equipment Schedules, and Sketches

SRMC will work with GSD’s Purchasing team to produce the appropriate bid forms, specifications, and drawings.

Deliverables:

- Provide the needed documents.

Task 9 – Provide Administrative Requirements for the Project

SRMC will assist GSD through the vendor selection to ensure adherence to the RFP documents.

Deliverables:

- Be available virtually to review documents as required up to but not including Construction Administration.

PROJECT MANAGEMENT

In describing how our Project Team manages and controls both workload and personnel for a project, the following bullet points highlight how we uniquely manage the associated scheduling, timeline, and costs:

- Identifying up front those internal/external issues that could adversely affect deliverables such as client availability, access, and enterprise knowledge.
- Leveraging Microsoft Project and weekly reporting tools to assign, schedule, control, and audit personnel as both part-time and full-time resources.
- Employing an extremely disciplined approach to following our proposed timelines with weekly

updates to GSD's PM.

- Following a structured change control process with GSD's PM to head off and/or adjust schedules in the event internal/external key dependencies disrupt the schedule.
- Billing monthly based on percent of project completion.

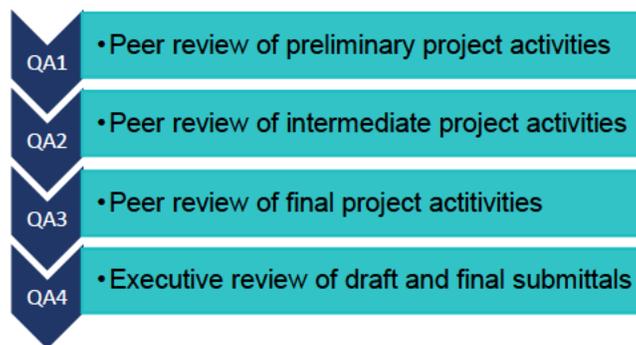
The key tool we use is Microsoft Project where we develop a detailed project plan by task based on the approved Scope of Work and assign a responsible person(s) to each one. We then convene the team weekly to discuss the week's accomplishments, the week look ahead, and address any risks, actions, issues, and decisions that will affect targeted milestones.

At SRMC, our Project Executive also acts as the Project Manager. This person is the single point of contact which ensures that the same individual oversees the project from initiation to completion. This Project Executive is also responsible for ensuring the overall performance of the Team through satisfactory conclusion of each project.

COMMITMENT TO QUALITY

SRMC has built its stellar reputation on providing consistent, high-quality services to our clients. Our project teams accomplish this through skill and dedication and by following our Quality Assurance (QA) process.

- Our QA process allows us to provide frequent checks on deliverables based on our team's vast experience with projects such as this one. For example:
 - A QA process is followed from beginning to end and is not just part of the final delivery.
 - We engage in weekly internal team meetings to mitigate issues early on.
 - We engage the client at predefined intervals to ensure we are on track with expectations.
 - Prior to our final delivery, we provide "draft" documents to the client for final review and comment. This process ensures that quality is being addressed throughout the project.



QUALIFICATIONS, EXPERIENCE, AND PAST PERFORMANCE

FIRM OVERVIEW

Founded in 1989, Security Risk Management Consultants, LLC (SRMC) is a professional, independent security consultancy serving clients throughout the United States and abroad for the last 32 years. In the past ten years alone, we have worked in over thirty-nine states as well as the District of Columbia, Cayman Islands, China, Egypt, India, Ireland, the Netherlands, Saudi Arabia, Singapore, Spain, and the United Arab Emirates. SRMC is a certified Woman's Business Enterprise (WBE) and Woman-Owned Small Business (WOSB) through the Women's Business Enterprise Council (WBENC). We are headquartered in Columbus, OH with satellite offices in Cleveland, OH, Ann Arbor, MI, Venice, FL, and Huntsville, AL. We are fully licensed in both states that require it to perform security consulting services: Nevada (2315) and Virginia (11-8042).

SRMC provides security vulnerability assessment, master planning, design development, technical specification, and project and program review and management support services to a wide range of public and privately-owned occupancies. With a strong focus on "campus" environments, we serve state and local government, DoD/DoE and other research complexes, data centers, critical infrastructure, corporate offices, manufacturing, healthcare and hospital facilities, K-12 public, private and boarding schools, colleges and universities, financial services, multi-residential housing units, large-scale retail venues, mixed-use developments, houses of worship, and cultural properties, among others.

Subconsultants

Technology Plus, Aurora, CO – Data Cable/Information Transfer Connectivity Inventory

SRMC is once again partnering with Technology Plus, Inc. (TPI) for this project. We have found our skill sets to be highly complementary on assessment and design endeavors of this nature and have successfully worked together on multiple projects over the years with government clients such as the Metropolitan Government of Nashville and Davidson County and State of Tennessee Real Estate Asset Management.

Founded in 1991, TPI is an independent consulting firm based in Aurora, Colorado with satellite offices in Los Angeles, California, and Phoenix, Arizona. TPI serves over 400 clients in the federal, state, and municipal governments, commercial, healthcare, and aviation market sectors. The firm specializes in technology convergence and collaboration and counsels its clients on how new advances in communications, security, the internet of things (IOT), and artificial intelligence (AI) will affect their long and short-term technology investment goals. TPI provides its clients with an unbiased business needs analysis inclusive of software, hardware, and services. They also provide delivery methodologies inclusive of on premise, cloud, and/or hybrid solutions. They help organizations worldwide align technology to organizational needs and requirements, providing a competitive edge.

With multiple investments in Vendor Liaison Educational Programs in partnership with the leading and emerging technology solution vendors, TPI keeps abreast of new technologies as they emerge, providing its clients a holistic view of the latest technological innovations. Its team of consultants offer in-depth skills in planning, analysis, design, and project and change management.

Heritage Architectural Associates, Wheeling, WV – Historic Preservationist

Heritage Architectural Associates is an award-winning full-service architectural firm specializing in architectural restoration, downtown revitalization, condition assessments of historic structures, preservation master planning, and architectural survey and documentation. Established in 1998 with offices in Wheeling, West Virginia and Miami, Florida, the firm is led by Steven G. Avdakov, a registered architect with over thirty years of architectural and historic preservation experience. His experience meets the U.S. Department of the Interior's Professional Qualifications Standards (36 CFR 61) for Architecture, Historic Architecture, and Architectural History, and he is included on the qualified historic preservation consultant lists in several states.

Heritage offers significant experience working with public sector and non-profit clients in communities of all sizes. The firm has extensive involvement in downtown revitalization projects in several communities, and work has included the development of National Register nominations, the preparation of historic tax-credit applications, the development of Historic Structures Reports and Master Plans, and full historic architectural services for "bricks and mortar" historic rehabilitation and adaptive use projects.

Heritage Architectural Associates believes that historic preservation is but one facet of a broader ethos of conservation. It is the goal of the firm to actively pursue work that preserves the vitality of historic communities and fosters the uniqueness of place.

PRODUCT AND SERVICES OFFERINGS

The full range of services we offer includes:

- Physical security threat/vulnerability risk assessment
- Security program master planning and gap analysis
- Virtual security management – supporting in-house management and contract services in planning for and addressing emergent situations
- Workplace violence prevention assessment and program development
- Threat assessment team development, training, and support
- Security technology master planning and standards development
- Security technology systems design, specifications, cost estimates, and acquisition/installation support
- Crime Prevention Through Environmental Design (CPTED) principles review
- Public Safety operations assessment and audit, including arming studies and Clery reviews
- Security guard force assessment and audit
- Security guard force RFQ development and acquisition support
- Policy, procedure, and process assessment, development, implementation support, and audit
- Crisis management plan development
- Emergency management and crisis response planning and training
- Emergency management/workplace violence drills
- Special event and venue security planning and management
- Executive protection protocols assessment, program development and support
- Expert witness services

- Security management recruitment support including organizational models, position descriptions, ad placements, and candidate pre-screenings.

FIRM QUALIFICATIONS

SRMC is an independent security consultancy. We do not offer investigation, background screening, or guard services. SRMC is **not** affiliated with any manufacturer or vendor of security systems hardware or software, nor do we sell, install or service it. We do not profit in any way from client selection of vendors or contractors. Our assessments, recommendations, and specifications are based on the needs of our clients, not on our ability to sell equipment or other services. We subscribe to the Code of Ethics of ASIS International and the International Association of Professional Security Consultants (IAPSC).

Our staff is highly skilled and shares with our clients their expertise in security assessment strategies, master planning, technology design and implementation, IP convergence issues, training, emergency planning and crisis management, and project and program management. Professional designations include Certified Protection Professional (CPP), Physical Security Professional (PSP) Certified Security Consultant (CSC), Certified Fraud Examiner (CFE), Certified Sports Security Professional (CSSP), Certified Institutional Protection Manager (CIPM), and Crime Prevention Through Environmental Design (CPTED) Practitioner. These certifications are based on meeting stringent, industry-relevant employment qualifications and successfully passing a written exam and are only retained by earning continuing education credits that ensure our team stays current with the latest developments, skills, and technologies in the security industry.

SRMC employs staff members who are dedicated to understanding the latest industry security technologies, integrations and trends and are often sought out as industry knowledge-leaders. Our staff provides complete turnkey security technology design solutions to include a thorough assessment, design, and implementation oversight of both small and large-scale security technology projects. We work with end-users, architects, and engineers to develop the appropriate security technologies strategies to complement the organization's security culture and capabilities. Our design staff work exclusively in AutoCAD and Revit software platforms to create a professional design package suitable for bidding.

In addition to our technical expertise, our staff has over 100 years of security management and design experience. SRMC brings a powerful blend of extensive government, corporate, and police/security operations management experience, combined with large-scale security assessment, master planning, and technology planning and design development to all our projects. We understand the operational, cultural, organizational, and technology needs of security management in diverse environments, and we are thus able to provide effective, ongoing support as programs develop and new needs are identified. Our strengths in threat and risk analysis, technology and process assessment, security technology planning, specification, and system integration, command center design, project management, process and policy solutions, and security program management support help our clients get the most value for their expenditures.

We believe that each organization and each project has a unique set of requirements. In addition to "traditional" security issues, we endeavor to address culture, mission, vision and values, architectural constraints and preferences, cost and value considerations, and other, more subtle design and operational requirements. Thus, we view our assessment, design development, and project implementation processes as the basis for the ongoing partnerships we build with our clients.

SRMC has extensive experience consulting with state and local government entities. We have actively provided security assessment, master planning, and technology design services on 55+ projects with the Metropolitan Government of Nashville and Davidson County (Metro) since 2011. Under multiple Master Service Agreements, SRMC has also been an integral partner of the City of Columbus, OH since the mid-1990's providing consulting services on numerous assessment and design projects, including developing City-wide security technology standards. Additionally, we have been engaged with the State of Tennessee for the last seven years serving as their security consultant on 10 projects involving over 40 facilities providing technology assessment, master planning, design, implementation, and commissioning services.

We also have extensive experience working with our clients' Information Technology, Public Safety, and Facilities Departments and understand the importance of the relationships between physical and logical security entities. Our approach on this project will place emphasis on developing open communications and helping every stakeholder to gain an understanding of the global issues, pitfalls, and opportunities that will need to be addressed in the future.

We believe one of the best indicators of client satisfaction is the longevity of our business relationships. A large percentage of our projects are the result of repeat engagements with the same client or referrals by a client to their business partners.

We also believe past performance is one of the consummate predictors of future results. The past performance of Security Risk Management Consultants clearly demonstrates our commitment and ability to provide Monroe County Water Authority with an excellent work product.

Firm Experience with Security Technology Platforms

SRMC expends significant time and resources attending trade shows such as ISC West, ASIS International GSX, CONSULT, IACLEA, IAHS, and IAPSC and manufacturers' symposiums such as AMAG, Software House, LenelS2, Genetec, and Matrix, as well as hosting regular "lunch and learns" with a multitude of manufacturers' representatives and maintaining subscriptions to numerous trade publications to ensure that one of SRMC's core competencies is understanding the most contemporary security technologies on the market.

Considered security technology thought leaders, SRMC staff are often sought out to speak at and participate in the major industry events mentioned previously to discuss design trends, emerging technologies, and system capabilities. Our staff sits on security industry boards and routinely provides input into security technology standards and best practices for a multitude of occupancies.

As a result, during SRMC's 30+ years of providing technology design and specification, bid support, project management, and system commissioning services for complex, tightly integrated security systems packages, we have worked with multiple access control, security video, emergency communications, and intrusion detection systems. Some of the many technology manufacturers of whom we are highly knowledgeable include but are not limited to:

ACCESS CONTROL	SECURITY VIDEO	EMERGENCY COMMUNICATIONS	INTRUSION DETECTION
AMAG	AMAG	Honeywell	Commend
			Bosch

ACCESS CONTROL	SECURITY VIDEO	EMERGENCY COMMUNICATIONS	INTRUSION DETECTION
Genetec	Axis	LenelS2	Code Blue
ProWatch	Arecont Vision	Milestone	Everbridge
Imron	Avigilon	Mobotix	RAVE
Keri Systems	Bosch	ONSSI	Talk-A-Phone
LenelS2	Exacq	OpenEye	Zenitel
Receptors	Genetec	Pelco	
Schlage	Hanwha		

We are well-versed in these solutions and the third-party integrations often used with them, and our extensive experience with all these particular platforms makes us uniquely qualified to design, upgrade, and replace them.

PROPOSED TEAM

A successful consulting endeavor requires a tightly integrated team of professionals who provides a single point of contact and accountability to the client. A cohesive, collaborative team generates the best work product. The multi-disciplinary SRMC team has a strong track record of working together in this way on like-size endeavors.

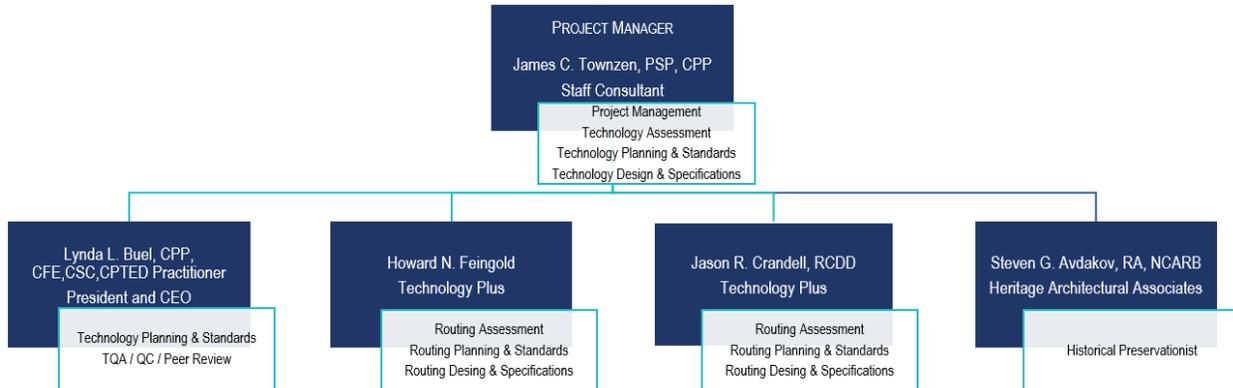
Our staffing plan provides a single point of communication through our Project Manager, **James C. Townzen, PSP, CPP**. Jim will be directly involved in every facet of this endeavor. He will participate in all planning meetings, facilitate the team's efforts throughout this engagement, and direct the documentation and design processes.

The other team members joining Jim on this project are Howard N. Feingold, Jason R. Crandell, RCDD, Steven G. Avdakov, RA, NCARB, and Lynda L. Buel, CPP, CFE, CSC, CPTED Practitioner. During the site visit, Jim will focus on security technologies and how to ensure their optimal implementation, maintenance, and monitoring. Howard and Jason will gather data and assess routing and method of routing of connectivity so that it all is inventoried. Steve will serve as our qualified historic preservationist, providing an analysis that identifies contributing features of the Governor's Mansion that should be retained and areas that are open to potential intervention to accommodate new security system(s) without adversely impacting the historic materials or the historic architectural character of the building. Lynda will provide back-of-house review services for quality assurance purposes.

They will all participate and work together in all phases of the project to ensure that SRMC is meeting the needs, goals, and requirements of the Division.

Organizational Chart

The chart below depicts the organizational structure and proposed responsibilities of our team for this project.



Résumés

Team member résumés are found on the following pages.



JAMES C. TOWNZEN PSP

Consultant – Security Risk Management Consultants, LLC

Expertise

Threat/Vulnerability Assessment
 Technology Assessment
 Master Planning
 Technology Design Specifications
 Security Management Systems
 Video Surveillance Systems
 Video Management Systems
 Video Network Architecture and Design
 Mesh/Wireless Transmission Systems
 Enterprise Access Control
 Intrusion Detection
 Perimeter Protection Systems
 Mass Notification

Education

College of the Siskiyou's

General Studies

Professional Certifications

Physical Security Professional
 (PSP®)

Professional Affiliations

ASIS International
 IAPSC

Years of Experience

26

Experience Summary

Jim brings significant security system planning, design, and large-scale installation experience to our team. He has assessed, designed, and managed the implementation of complex, tightly integrated security systems packages including access control, closed circuit television, digital video recording, intrusion detection, and other building monitoring/control systems. His expertise lies in his thorough understanding of integrated security technologies and his ability to effectively communicate with both technical and non-technical stakeholders. During his 25+-year career, he has worked with multiple systems, including those from Software House, Matrix, Lenel, AMAG and Johnson Controls. His in-depth knowledge allows him to design and specify equipment utilizing state-of-the-art technology applications best suited to each client's needs.

Project Role

Technology Needs Assessment
 Physical Security Master Planning
 Technology Programming, Design, Project Management & Systems Commissioning

Relevant Project Experience

Permanent Supportive Housing Service Center (Metro), Nashville, TN USA

Assessment, Programming, Basis of Design, Specifications, Technical Support, Project Executive: Serving as the Security Technology Design Expert to provide security programmatic review, planning, and technical support to Moody Nolan and other design team members to address the needs of the new PSH facility being constructed in downtown Nashville.

Other Metro Projects Include:

Emergency Communications Center Historic Courthouse

Other Government Projects Include:

Erie (PA) City Hall Seattle (WA) Port Authority
 Eaton County (MI) Road Commission Westside Early Learning Center – Columbus, OH
 Neighborhood Renovation – Columbus, OH OH

Norfolk Southern, Atlanta, GA USA

Needs Assessment, Programming, Technology Design Review, and Project Management and Systems Commissioning Support: Serving as the Security Technology Design Expert for the new two-tower Corporate Headquarters complex being built in Midtown to affirm the technology design elements meet the operational and security objectives of this project with appropriate consideration given to organizational capabilities, needs, and priorities. These efforts will also ensure the security technologies are standards-based and will be properly designed, installed, integrated, and operated for optimal effectiveness and efficiency.

Other Corporate Projects Include:

Adaptec – Milpitas, CA GST Telecommunications – Vancouver, WA
 Carrier – Palm Beach Gardens, FL Lamb Weston – Eagle, ID
 Cleveland (OH) Foundation Medical Center Company – Cleveland, OH
 Fortune 200 Co. (NDA) – Cleveland, OH The Columbus (OH) Foundation

Case Western Reserve University (CWRU), Cleveland, OH USA

Needs Assessment, Programming, Technology Design, Project Management, and Systems Commissioning and Training: Serving as the Security Technology Design Expert for the new Command Center. Our approach includes understanding the systems in place and their capabilities and ability to integrate with other existing systems, along with how end-users need them to operate optimally in the new facility's planned operations. We view the integration component as a collaborative effort with end-users, the planning, design, and construction team, and other key stakeholders to ensure the systems' integration is organizationally sustainable, supportable, and standards-based, ultimately meeting CWRU's requirements.

Other Education Projects Include:

Georgia Institute of Technology – Atlanta, GA University of Washington – Bothel, WA
 Olympic College – Bremerton, WA University of Washington – Seattle, WA
 Portland State University University of Washington – Tacoma, WA

Staff Consultant, Security Risk Management Consultants, LLC, Columbus, OH USA (2020 – Present)

Provide physical security planning, consultation, support, and related services to a wide range of public and private occupancies with a strong emphasis on “campus” environments. Develop security master plans and technology standards. Design and specify security systems and provide project management/implementation oversight/commissioning services for their installation and integration to ensure consistency with client protocols and standards as effective mitigation strategies for protecting their people and assets.

Vice President – Security Risk Solutions, Townzen & Associates, Inc., Olympia, WA USA (2017 – 2020)

Designed and specified equipment for security systems utilizing state-of-the-art technology applications suited for each project’s unique needs. Gained extensive experience in large-scale CCTV and access control systems in a broad range of occupancies including critical infrastructure, state and local government, healthcare, mixed-use venue, higher education, and other facilities. Responsibilities included project management and working with the end-user to ensure system compliance during the entire installation process. Also provided technical assistance to clients and conducted security audits and risk assessments.

Account Manager to Operations Manager, RFI, Renton, WA USA (2012 – 2017)

Offered comprehensive and integrated technology solutions to help RFI’s clients mitigate risk and protect their people and assets Used an all-inclusive service approach offering intelligent and seamless technology solutions from electronic access control, video surveillance, fire/life safety, alarm monitoring, emergency communications, technological threat management and response, and other smart tech innovative solutions.

Account Manager to Client Manager, Arson Security Group, Renton, WA USA (2009 – 2012)

Maintained and enhanced existing client relationships as well as built new business relationships from prospective customers. by Delivered security risk management services through the provision of access control, video surveillance, and related security solutions that drove value and mitigated identified risks for ASG’s clients.



LYNDA L. BUEL CPP, CFE, CSC, CPTED Practitioner
President & CEO – Security Risk Management Consultants, L

Expertise

Threat/Vulnerability Assessment
 Master Planning
 Security Programming
 CPTED
 Policies/Procedures Development
 Physical Security Technology

Education

The Ohio State University
 BA | Criminal Justice
Florida Atlantic University,
 School of Architecture
 CPTED Practitioner

Professional Certifications

Certified Protection Professional
 (CPP)
Certified Security Consultant
 (CSC)
Certified Fraud Examiner
 (CFE)

Professional Affiliations

ASIS International
 ACFE
 IAPSC
 IAHS
 ICA
 NAWBO

Years of Experience

39

Lynda brings a combination of significant end user and consulting experience to our team. As a consultant, she has 20+ years of experience in providing security risk assessment, CPTED and operations review, master planning, physical security design, policies and procedures development, and training services. As an end user, Lynda directed state and national security divisions for Bank One (now JP Morgan Chase) and was the Director of Security for City Center Mall, an urban venue in downtown Columbus, OH. Her expertise lies in her understanding of security programs across a broad spectrum of facility types and how to best apply programming to meet client needs. Her approach of thorough fact-finding and evaluation of threats, risks, vulnerabilities, critical issues, and applicable standards allows her to craft solutions appropriate for a facility’s internal and external risks and the capabilities of its security

Project Role

Risk and Needs Assessment, CPTED
 Security Programming and Operations
 Policies, Procedures and Processes
 Physical Security Needs and Technology

Relevant Project Experience

Metropolitan Government of Nashville and Davidson County, Nashville, TN USA

Risk Assessment, Master Planning, Programming and Operations, and Technology Standards, Design and Project Management: Oversaw the security and technology assessment, planning, design, written plans, specifications, bid support, project management, implementation oversight and system commissioning for over 55 projects, including development of access control, video surveillance, duress and intrusion detection standards, over the last 10 years.

Metro Projects Include:

- 430 Myatt Drive Campus
- Bellevue Community Center
- Bellevue Library
- Ben West Victims Resource Center
- Davidson County Clerk – Green Hills Branch
- Davidson County Clerk – Madison Branch
- Davidson County Sheriff’s Office
- Douglass Head Start Center
- Emergency Communications Center
- Family Justice Center
- Fleet East Center – Heavy Shop Facility
- Ford Ice Center
- Johnson Controls P2000 Migration
- Justice A.A. Birch Building
- Metro Historic Courthouse
- Metro ITS Staff Augmentation Services
- Metro Network Enclosures
- Metro Radio Tower Sites
- Metro Southeast Building – North Wing
- Metro Southeast Building – OEM
- Metro Southeast Building – South Wing
- Metro Southeast Election Commission
- MNPD Crime Lab
- MNPD Criminal Justice Center
- MNPD Headquarters
- MNPD Headquarters Data Center
- MNPD Madison Precinct
- MNPD Midtown Hills Precinct
- MNPD North Precinct
- MNPD SE Davidson Precinct
- MNPD Supply & Records Facility
- MNPD Training Academy
- MNPD West Precinct
- MOB – One Stop Shop
- MTA Greensboro
- MTA Hamiton Springs
- MTA Music City Center
- MTA Myatt Basement
- MTA Nestor
- Nashville Fire Station 19
- Nashville Fire Station 20
- Nashville Predators Practice Facility
- Nashville Public Library Access Upgrade
- Nashville Public Library Archives Reno
- Nashville Public Library Bordeaux Branch
- Nashville Public Library Garage Expansion
- Nashville Public Library Looby Branch
- Nashville Public Library Video Upgrade
- Nashville RTA
- One Card Initiative
- Parkway Towers Office Building
- RFP Development for Security Equipment & Systems Maintenance & Services
- Richard Fulton Campus Video Upgrade
- Two Rivers Mansion

City of Columbus, Columbus, OH USA

Risk Assessment, Security Program Review, RFP Development for Security Services, Project Executive: Comprehensive risk and vulnerability assessments at multiple facilities

Relevant Project Experience

to include CPTED; security technology; policies and procedures; security officer staffing, response, and training; and incident trends and capture. Also developed RFP and provided bid support for acquisition of contract security services.

City of Columbus Projects Include:

111 North Front Street Garage	CPD Helipoint	Division of Fire Substations (32)
120 West Gay Street Office Building	CPD Impound Lot	Division of Fire Training Facilities
City Hall	CPD Munitions Storage Buildings	Franklin County Municipal Court Building
CPD Substation 4	CPD Polaris Substation	Health Department Main Campus & Clinics
CPD Substation 14	CPD Property Room	Hoover Reservoir Buffer Zone
CPD Substation 8/16	CPD Substations Access Control Upgrade	Jerry Hammond Building
CPD Crime Lab	CPD Training Academy	Michael B. Coleman Government Center
CPD Headquarters Access Control Upgrade	DPU Dublin Road Water Treatment Plant	Municipal Video Surveillance Phases I – III
CPD Headquarters Video Upgrade	Division of Fire Administration Building	Rec & Parks Neighborhood Centers (30)

Knox County Administration Building, Mount Vernon, OH USA

Risk Assessment, Security Program and CPTED Review, RFP Development for Security Services, Project Executive: Comprehensive risk, threat and vulnerability assessments at multiple facilities to include CPTED; technology; policies and procedures; security officer staffing, response, and training; and incident trends and capture reviews. Also developed RFP and provided bid support for acquisition of

Other Government Projects Include:

Belmont Correctional Institution – State of Ohio	Lebanon Correctional Institution – State of Ohio
City Hall – City of Akron, OH	Mark Village – City of Birmingham, AL Housing Authority
City Hall – City of Dublin, OH	Municipal Complex – City of Shelby, OH
City Hall – City of Erie, PA	Municipal Facilities – City of Lakeland, TN
City Hall – City of Franklin, TN	Police District 3 Headquarters – City of Cincinnati, OH
City Hall Complex – City of Jeffersonville, IN	Safety & Services Complex – West Chester Township, OH
Governor’s Residence & Carriage House – State of Ohio	State of Ohio Computing Center
Greater Dayton Premier Management – Montgomery County, OH	Summit Behavioral Healthcare Hospital – State of OH
Harold Jordan Habilitation Center – State of Tennessee	Tennessee State Museum

Relevant Employment History

President and CEO, Security Risk Management Consultants, LLC, Columbus, OH USA (2020 – Present)

CEO, Security Risk Management Consultants, LLC, Columbus, OH USA (2013 – 2019)

Owner of the company responsible for the growth, stability, direction, and daily operation of the business. Oversee all company projects including security vulnerability assessment, design development, technical specification, master planning, and project and program management services. Assist and support the SRMC Team in developing partnerships with the company’s clients by providing professional, value-added, holistic solutions to the complex security challenges they face.

Vice President, Operations, Security Risk Management Consultants, Inc., Columbus, OH USA (2000-2013)

Conducted independent security risk assessments and program reviews, reviewed and developed security-related policies and procedures, developed training programs such as workplace violence prevention programs and emergency exercises, served as a “virtual” security director, and reviewed and recommended physical security technology (access control, video surveillance, mass notification, and intrusion detection systems) designs for new facility and renovation projects for a broad range of public and private clients. Responsible for all aspects of Facilities Management, HR, Business Development, Marketing, and Social Media for the company.



Howard Feingold | President, Technology Plus

Experience Summary

Howard is the founder of Technology Plus and has over 30 years' experience with design and planning of technology systems and applying them to organizational requirements. Howard began as a design engineer with Bell Laboratories with telecommunications systems. He has been involved with the development of voice and data products. Experience includes technology planning, Master Planning, RFP development, contract negotiations and project management. Technical experience includes voice system, data networks, security, structured cabling and audiovisual systems. Howard has worked with the Business verticals which includes developers, data centers, airports, convention centers, hotels, hospitals and State, City and Federal projects. His experience includes consulting on large telecommunications systems.

Experience

- Project Management
- Structured Cabling Design
- Voice and Data Systems Design Implementation and Analysis
- Systems Integration
- Strategic Planning
- Cost Containment
- RFP Development
- Design Engineering
- Vendor Evaluation

Education

- Bachelor of Science in Electrical Engineering, University of Colorado

Started Technology Plus
1991

Associations

- Society of Telecommunications Consultants

Relevant Project Experience

United Launch Alliance (ULA)

Principal in Charge; responsible for communications infrastructure design, security, and audiovisual and technology project management for tenant improvement of 450K SF renovation. The project included four buildings with multiple lab and secure areas, necessitating interfacing with many departments and their particular requirements.

Denver Federal Center

Principal/Senior Engineer: Developed a detailed business case for the implementation of a new high-speed fiber network for the 623-acre campus and 55 buildings that housed over 28 federal agencies. The business case development included an evaluation of the existing infrastructure and a high-level fiber campus design and cost estimate

National Renewable Energy Laboratory - Golden, CO

Project Manager: Designed the technology infrastructure and the security, audiovisual and data center components of the new Research Support Facility (RSF). The RSF, a \$110M project will house all administrative functions for the NREL national laboratory campus. Innovative energy saving properties were incorporated into all aspects of the campus including the data center design, audiovisual systems and computer system management.

Denver International Airport

Project Manager: Developed a Technology Master Plan that included copper and fiber pathways and infrastructure, SONET, and the data network for the airport.

Wyoming National Guard, Cheyenne, WY

Design Engineer, Project Manager: Joint Forces Readiness Center. A \$32M facility designed to house Air, Army and State Military Departments for the Wyoming National Guard in Cheyenne. Technology Plus' responsibility included data center design, structured cabling system, outside plant and the design of a Joint Operations Center (JOC). The JOC operates in a secure SCIF and non-secure mode for State operations.

HID Global

Project Manager Design Engineer: Project Management and Design which included audio Visual and security system. at the North American Headquarters facility in Austin, Texas. System designed to meet strict Federal, State, and owner requirements. System included conference rooms and high security vaults, sequentially locking doors, and parking controls. Provided Construction Administration overseeing multiple vendors.



Jason R. Crandell, RCDD | Senior Consultant, Technology Plus

Experience Summary

Jason's background encompasses more than 30 years of information technology and includes the planning of large, complex, and multi-discipline projects. Expertise includes disaster recovery, strategy and business planning, needs analysis, feasibility studies, RFP development and service provider contract negotiations. Technical experience includes the implementation of multi-application communications environments - Critical Facilities, Emergency and Network Operation Centers, Call Centers, Data Centers and Co-Location facilities. This involves the design, acquisition process and project management of numerous low-voltage systems including voice and data LAN, WAN, VoIP, PBX, CCTV, audiovisual, copper and fiber backbone and structured cabling systems.

Relevant Project Experience

Martin Luther King Jr. Medical Center, Behavioral Health Center

Designer, Project Manager: Identified technology systems and infrastructure that were required to be addressed before the interior demolition of the building. Then developed a sequence and plan to address the identified technology and issues. Also provided the programming and schematic design bridging documents and will review the DD, CD, and Construction drawings for consistency with design intent for all low voltage systems.

Wilshire Grand Center

Project Manager: The Wilshire Grand in Los Angeles CA, the tallest building west of the Mississippi, was a design build project. With a focus on convergence, Jason provided peer review for all technology, developed the basis of design and acted as project manager and owner's representative for all technology. As a result, the owner saved over \$4,000,000 and increased reliability, technology integration and redundancy -- positioning the facility for today and future. Systems integration included voice, data network, structured cabling, distributed antenna (DAS), physical security, audio visual, HVAC and lighting.

County of Los Angeles - Electronic Health Record (EHR) Project Management

Senior Consultant: Jason was selected by LA County DPW to Project Manage and represent the County in the upgrade of physical and communications infrastructure in preparation for EHR deployment. Jason is managing the wireless assessment and the design of the telecom rooms, outside plant and cabling infrastructure. Electrical and Mechanical requirements are verified to meet heat-load and power requirements. The \$400 million project covers UCLA Harbor, USC, Rancho Los Amigos, MLK Medical Center and High Desert Clinics.

Martin Luther King Jr. Medical Center

Design and Project Manager: Jason is responsible for the design and project management of all low-voltage systems for the County of Los Angeles upgrade of the MLK Campus. This includes the remodel of an In-patient Tower, new Multi-Service Ambulatory Care Center and complete campus communications infrastructure discovery and design. Manager of multiple General Contractors and ensuring ISD standards are maintained throughout the project.

Sweetwater County PSAP and E911 Center

Senior Consultant: Jason was responsible for the technology design and system selection for a new Computer Aided Dispatch, E911, and the database management for a new Joint Operation Center (JOC). This site combined the PSAP's for two cities and the County into a single operating entity. The effort included a system selection; data center design and communications infrastructure design to nine dispatch stations, an EOC and support spaces. A key element of the project was the specification and selection of a new Computer Aided Dispatch system to meet the diverse needs of three different agencies.

Project Role

- Consultant responsible for consulting, design, and specification

Experience

- 30 years

Relevant Experience

- County of Los Angeles EHR PM
- Rio Vista School Design
- City of Phoenix IT Manager
- Phoenix Fire Alarm Center
- Arizona National Guard

Education

- BICSI design courses for RCDD
- Continuing Courses for ITIL Foundation
- Continuing Courses PMP
- Berktek-Ortonics Netclear, Systemax PDS, Corning Cable Systems
- Ericsson PBX Design

Joined Technology Plus 2008

Certifications

- Registered Communications Distribution Designer (RCDD)
- Registered Outside Plant Designer (OSP)

STEVEN AVDAKOV, R.A., NCARB

Principal, Heritage Architectural Associates
2307 Chapline Street, Wheeling, WV 26003 p.681.207.9975
4300 Biscayne Blvd., Suite 203, Miami, FL 33137 p.305.761.3642
savidakov@heritagearchitectural.com



EDUCATION:

1994: Master of Science in Historic Preservation, Columbia University, New York, NY
1989: Bachelor of Architecture, University of Miami, Coral Gables, FL

PROFESSIONAL REGISTRATION:

Florida, [REDACTED] Michigan, [REDACTED]
Ohio, [REDACTED] Pennsylvania, [REDACTED]
West Virginia, [REDACTED]
National Council of Architectural Registration Board, (NCARB), certificate number [REDACTED]

PROFESSIONAL EXPERIENCE:

Meets federal professional qualifications for Historic Architecture consultants.
1998 to present: Principal, Heritage Architectural Associates, Wheeling, WV / Miami Beach FL
1993, 1994-1997 Associate Vice President, RJ Heisenbottle Architects, Coral Gables, FL
1991-1992 Intern Architect, DRS/Hundley Kling Gmitter, Pittsburgh, PA
1990-1991 Intern Architect, Robert D. Graham, Architect, Sewickley, PA
1989-1990 Senior Designer, CYP of Florida Architects, Ft. Lauderdale, FL
1987, 1988, 1989 Designer, Cuhaci and Peterson Architects, Orlando, FL
1986 Designer, Shaeffer and Madama Architects, Wheeling, WV

AFFILIATIONS:

Association for Preservation Technology National Trust for Historic Preservation, Forum Member
Columbia Preservation Alumni, Inc. Partners for Sacred Places
Preservation Alliance of West Virginia Florida Trust for Historic Preservation
Heritage Ohio, Inc.

ACADEMIC AWARDS:

Columbia University: Ouesters Scholarship
University of Miami: Henry King Stanford Scholarship

SELECTED AWARDS:

One Bistro Restaurant / Xenia, OH
2016 Ohio Conference of Community Development *President's Award for Innovative Practices*
Historic Hampton House Restoration and Adaptive Reuse / Miami, FL
2017 Florida Trust for Historic Preservation *Outstanding Achievement Award, Adaptive Use*
2016 AIA Florida Chapter *Merit Award of Excellence for Historic Preservation/Restoration*
2016 AIA Miami Chapter *Merit Award of Excellence for Historic Preservation/Restoration*
2016 Dade Heritage Trust *Preservation Award*
Villa Providence / Hallandale Beach, FL
2011 Florida Trust for Historic Preservation *Outstanding Achievement Award, Adaptive Use*
2011 Broward County Historical Commission *Stuart McIver Award*

Steven Avdakov 2

Henrietta Baum Building / Wheeling, WV,
2006 Friends of Wheeling *Outstanding Restoration Award*

Egerter Building / Wheeling, WV
1999 Friends of Wheeling *Outstanding Restoration Award*

Wheeling Coffee and Spice / Wheeling, WV
1999 Friends of Wheeling *Outstanding Restoration Award*

SELECTED LECTURES / PRESENTATIONS / ARTICLES:

Faena District Proposed Height Increase Would Dwarf Historic Versailles Hotel
Miami Design Preservation League, Blog / October 2020

Removing the Rust: Preservation Opportunities and Challenges in Post-Industrial South Wheeling
Preservation Alliance of West Virginia, Webinar / May 2020

Master Architects of Wheeling
Preservation Forum, Wheeling, West Virginia / January 2020

Revitalization Opportunities in Barnesville, Ohio
Barnesville Rotary Club, Barnesville, Ohio / October 2019

South Wheeling Historic District
South Wheeling Preservation Alliance, Wheeling, West Virginia / February 2019

Historic Structures Reports
Heritage Ohio Annual Conference, Cincinnati, Ohio / October 2016

Downtown Revitalization: Making it Happen
London, Ohio / September 2014

Preservation Analysis of the Ward L. Lambert Field House and Gymnasium
Purdue University / November 2012

Epworth Park: An Overview of a Historic Chautauqua Community
The Ohio Questers 2012 State Convention, Bethesda, Ohio / October 2012

Archimedes and the Farmstead: Leveraging Resources and Historic Preservation, Panel Discussion
Preservation Alliance of West Virginia Conference, Charles Town, West Virginia / September 2012

Downtown Redevelopment Strategies Workshop
Xenia Downtown Revitalization Committee, Xenia, Ohio / June 2012

Ohio Modern: Preserving the Recent Past
Miami Valley Planning Conference, Dayton, Ohio / December 2015
Webinar, Heritage Ohio, Columbus, Ohio / December 2011
National Preservation Conference, Buffalo, New York / October 2011
The Ohio Historical Society, Dayton, Ohio / February 2011
The Ohio Historical Society, Columbus, Ohio / September 2010

Steven Avdakov 3

The Impact of Hurricane Katrina upon the Historic Architecture of New Orleans

Mount Pleasant Historical Society, Mount Pleasant, Ohio / October 2008

Bethany College, Bethany, West Virginia / January 2008

Olney Friends School, Barnesville, Ohio / May 2006

The Historic National Road in Belmont County, Ohio

The Ohio Questers 2005 State Convention, St. Clairsville, Ohio / October 2005

Main Street 101: Design

Building Connections: Ohio's Conference on History, Preservation, and Revitalization,
Columbus, Ohio / November 2003

Revitalization Opportunities in Downtown Barnesville

Barnesville Rotary, Barnesville, Ohio / October 2003

Main Street Basic Training: Design

Downtown Ohio, Inc., Columbus, Ohio / February 2002

Main Street Design Workshop

Downtown Ohio, Inc., Cambridge, Ohio / November 2001

The Economic Impact of Historic Theatres,

Uptown Merchants Association, Moundsville, West Virginia / September 2001

Revitalization Opportunities in Downtown Cadiz

Cadiz Business Association, Cadiz, Ohio / August 2001

SELECTED PROFESSIONAL SERVICE:

Hurricane Assessment Team, National Trust For Historic Preservation

New Orleans, LA / December 2005

SELECTED ACADEMIC SERVICE:

Design Juror – 1996, 1997, 2000, 2001, 2002, University of Miami School of Architecture

EXPERT WITNESS SERVICE:

Faena District Overlay, Proposed Amendments to Land Development Code, Collins Waterfront
Historic District, Miami Beach Historic Preservation Board / October-November 2020

Raleigh Master Plan, Application for Certificate of Appropriateness, Ocean Drive / Collins Avenue
Historic District, Miami Beach Historic Preservation Board / September 2020

Midtown Delray, Application for Certificate of Appropriateness, Relocations/Demolitions, Old School
Square Historic District, Delray Beach Historic Preservation Board / December 2017

Harbour Bay Condominium, Appeal of Designation as a Local Historic Site Miami-Dade County
Commission, Miami, Florida / June 2017

Coconut Grove Playhouse, Revision of Existing Designation of a Local Historic Site
Miami Historic and Environmental Preservation Board, Miami, Florida / April 2017

St. Jude Melkite Catholic Church, Designation as a Local Historic Site
Miami City Commission, Miami, Florida / February 2016

Miami Herald Building, Designation as a Local Historic Site

Miami Historic and Environmental Preservation Board, Miami, Florida / December 2012

GRANTS:

Provided grant writing assistance for the following:

- 2016 Ohio Facilities Construction Commission
Renovation of Interior Annex Space, New Lexington Opera House, New Lexington, OH
- 2016 Ohio Facilities Construction Commission
Phase I Roof Replacement and Portico Rehabilitation, Unionville Tavern, Madison, OH
- 2015 HUD Hope VI Main Street Grant
Upper Level Housing, Xenia Shoe & Leather Repair, Xenia, OH
- 2015 Jeffris Heartland Fund, Jeffries Family Foundation
Historic Structures Report / Master Plan, Unionville Tavern, Unionville, OH
- 2015 Johanna Favrot Fund, National Trust for Historic Preservation
Historic Structures Report / Master Plan, Unionville Tavern, Unionville, OH
- 2009 Certified Local Government Grant, Ohio Historic Preservation Office
Box Gutter / Drainage Improvement, Elizabeth House Mansion Museum, Mount Pleasant, OH
- 2008 Transportation Enhancement Grant, West Virginia Department of Highways
Cockayne Residence Exterior Restoration - Completion, Marshall County Historical Society, Glen Dale, WV
- 2006 Scenic Byways Grant, Ohio Department of Transportation
Exterior Restoration of Brick Tavern, Ohio University, Eastern Campus, St. Clairsville, OH
- 2006 Transportation Enhancement Grant, West Virginia Department of Highways
Cockayne Residence Exterior Restoration - Part I, Marshall County Historical Society, Glen Dale, WV
- 2004 Survey and Planning Grant, West Virginia Division of Culture and History
National Register Listing, Morrow Hall, Fairmont State University, Fairmont, WV
- 2003 Johanna Favrot Fund, National Trust for Historic Preservation
Building Evaluation Report, The "Main", Olney Friends School, Barnesville, OH
- 2003 Johanna Favrot Fund, National Trust for Historic Preservation
Architectural Conditions Assessment, First Congregational Church, Manistee, MI
- 2003 Cultural Facilities and Capital Resources Grant, West Virginia Commission on the Arts
Strand Theatre Exterior Restoration, Strand Theatre Preservation Society, Moundsville, WV
- 2003 General Development Grant, West Virginia Division of Culture and History
Cockayne Residence Roof Replacement, Marshall County Historical Society, Glen Dale, WV
- 2001 Johanna Favrot Fund, National Trust for Historic Preservation
Preservation Master Plan, Brick Tavern - Ohio University, Eastern Campus, St. Clairsville, OH

FIRM EXPERIENCE

Following is a representative sample of the physical security assessments and related work we have performed during the past three years. Please note as well that there are many clients who we cannot disclose due to confidentiality agreements.



SECURITY RISK MANAGEMENT CONSULTANTS, LLC

EXPERIENCE MATRIX

SECURITY SYSTEM HARDWARE AND SOFTWARE ASSESSMENTS AND DESIGN

Threat, Risk & Consequence Evaluation	Security Vulnerability Assessments	Technology Assessment	Security Master Planning	Policy & Procedures Development	Technology Design & Specifications	Project Management	Forensic Assessment
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Client Name/Location (Year of Completion)	Point of Contact	Address	Phone Number	Services Provided								
Anchorage (AK) School District (2020)	D. Wesley McBride Project Manager	Capital Planning & Construction Dept 5530 Northern Lights Boulevard Anchorage, AK 99504	907.348.5190	•	•	•	•					•
Battelle Memorial Institute (2019) Columbus, OH	Steven K. Tinapple, CPP Director, Security and Emergency Management	505 King Avenue Columbus, OH 43201	614.424.5256	•	•	•	•	•	•	•	•	•
Boston (MA) Medical Center (2021)	Constance L. Packard, CHPA Senior Director, Chief of Public Safety	85 East Newton Street Boston, MA 02118	617.638.4935	•	•	•						•
City of Columbus, OH (Ongoing)	Robert L. Stewart Assistant Director, Department of Public Safety	77 North Front Street Columbus, OH 43215	614.645.8210	•	•	•	•	•	•	•	•	•
City of Dublin, OH (2020)	Brian K. Ashford Manager of Facilities Management	Service Center 6555 Shier Rings Road Dublin, OH 43016	614.410.4790	•	•	•	•			•	•	•
City of Erie, PA (2020)	A.J. Antolik Assistant Director of Public Works	Erie City Hall 626 State Street Erie, PA	814.870.1450	•	•	•	•					•
Columbus (OH) Metropolitan Housing Authority (2020)	Michael Wagner VP, Design and Construction	880 East 11th Avenue Columbus, OH 43211	614.421.6102	•	•	•	•	•				•
Columbus (OH) Metropolitan Library (2018)	Taylor C. Wiggins, CPP, PSP, PCI Former Security Manager	96 South Grant Avenue Columbus, OH 43215	614.314.5917	•	•	•	•			•	•	•
Columbus (OH) Public Health (2020)	Scott P. Hutchinson Purchasing Coordinator	240 Parsons Avenue Columbus, OH 43215	614.645.1417	•	•	•	•			•	•	•



SECURITY RISK MANAGEMENT CONSULTANTS, LLC

EXPERIENCE MATRIX

SECURITY SYSTEM HARDWARE AND SOFTWARE ASSESSMENT AND DESIGN

Threat, Risk & Consequence Evaluation
Security Vulnerability Assessments
Technology Assessment
Security Master Planning
Policy & Procedures Development
Technology Design & Specifications
Project Management
Forensic Assessment

Client Name/Location (Year of Completion)	Point of Contact	Address	Phone Number	Services Provided								
Columbus (OH) Regional Airport Authority (2018)	John Aldergate Former Senior Manager, Employee & Labor Relations and Recruiting	4600 International Gateway Columbus, OH 43219	614.260.1712	•	•	•	•	•	•	•	•	•
Cuyahoga County (OH) Public Library (2020)	Jeffery Mori, MPA, CEFP Director of Facilities	2111 Snow Road Parma, OH 44134	216.749.9434	•	•	•	•	•	•	•	•	•
Eaton County (MI) Road Commission (Ongoing)	Blair E. Ballou, PE Engineer - Manager	1112 Reynolds Road Charlotte, MI 48813	517.543.1630	•	•	•	•	•	•	•	•	•
Heath-Newark-Licking Cnty (OH) Port Authority (2020)	Erin Grigsby Director, Finance and Compliance	851 Irving Wick Drive West Heath, OH 43056	740.788.5500 x234	•	•	•	•	•	•	•	•	•
Lorain County (OH) Community College (2019)	Kenneth Collins Director of Campus Security	1005 Abbe Rd N Elyria, OH 44035	440.366.7738	•	•	•	•	•	•	•	•	•
Mahoning Valley Sanitary District (2018) Mineral Ridge, OH	Ramesh D. Kashinkunti, PE, BCEE, MBA Chief Engineer	1181 OhltownMcDonald Road Mineral Ridge, OH 44440	330.652.3614	•	•	•	•	•	•	•	•	•
Metro Gov't of Nashville & Davidson Cnty (TN) (Ongoing)	Mike Leonard, AIA, CSI, LEED AP BD+C Assistant Director - Architect	Lindsley Hall 730 2nd Avenue South Nashville, TN 37210	615.880.2816	•	•	•	•	•	•	•	•	•
National Housing Trust (2021) Washington, DC	Beverly Hanlin Senior Director of Asset Management	1101 30th Street NW, Suite 100A Washington,DC 20007	202.333.8931 x121	•	•	•	•	•	•	•	•	•
OU Medicine (2021) Oklahoma City, OK	Scott Ury Director, Safety & Security	744 Stanton L. Young Boulevard Oklahoma City, OK 73104	405.271.1448	•	•	•	•	•	•	•	•	•
Planned Parenthood of Michigan (2019) Ann Arbor, MI	Denise Thal Executive VP of Business Operations	950 Victors Way, Suite 100 Ann Arbor, MI 48108	734.926.4828	•	•	•	•	•	•	•	•	•
University Hospitals (2020) Cleveland, OH	Robert T. Liott, MS, CHSP, ARM, CRIS Manager, Occupational Safety & Risk Control Services	Management Services Center 3605 Warrensville Center Road First Floor, 1170 / MSC 9120 Shaker Heights, OH	216.767.8334	•	•	•	•	•	•	•	•	•

PARTIAL LISTING OF GOVERNMENT DESIGN PROJECTS

<p>Cincinnati Police Department</p> <p>City of Columbus, OH</p> <ul style="list-style-type: none"> ▪ City Hall Municipal Complex ▪ Jerry Hammond Building ▪ Michael B. Coleman Gov't Center & Garage ▪ Neighborhood Video Surveillance ▪ Arlingate Data Center <p>Columbus Division of Fire</p> <ul style="list-style-type: none"> ▪ Administration Building ▪ Training Academy ▪ 32 Fire Stations <p>Columbus Division of Police</p> <ul style="list-style-type: none"> ▪ New Central Safety Building ▪ Helipad ▪ SWAT Facility ▪ Munitions Storage Facility ▪ Crime Lab ▪ Training Academy ▪ Police Substations ▪ HQ Lobby Access Control Reconfiguration ▪ Joint Wellness Center <p>Columbus Public Utilities</p> <ul style="list-style-type: none"> ▪ Dublin Water Treatment Plant ▪ Hoover Dam <p>Columbus Recreation & Parks Department</p> <p>Columbus Regional Airport Authority</p> <p>Franklin County Municipal Court</p> <p>Franklin County Children's Services</p>	<p>Government of the Cayman Islands</p> <p>Ironton/Lawrence County Community Action Org</p> <p>Metropolitan Gov't of Nashville & Davidson County</p> <ul style="list-style-type: none"> ▪ Emergency Communications Center ▪ Family Justice Center ▪ One Stop Office Building ▪ Richard H. Fulton Campus ▪ Election Commission Offices ▪ Douglas Head Start Center ▪ Ben West Victim Resource Center ▪ Fleet East Center Heavy Shop ▪ Lentz Public Health Center <p>Metro Nashville Police Department</p> <ul style="list-style-type: none"> ▪ New Precinct Stations ▪ New HQ & HQ Data Center <p>State of Ohio</p> <ul style="list-style-type: none"> ▪ Belmont Correctional Institution ▪ Lebanon Correctional Institution ▪ Computer Center ▪ Rhodes State Office Tower ▪ Vern Riffe Center for Gov't and the Arts ▪ Summit Behavioral Healthcare <p>State of Tennessee</p> <ul style="list-style-type: none"> ▪ Governor's Residence ▪ State Office Buildings ▪ Labor & Workforce Facilities ▪ Department of Human Services ▪ State Museum
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REFERENCES

References begin on the following page.



Contact Name: V. Lavoyed Hudgins
 Position: Director, Public Safety (Retired)
 Phone: 859.333.6523
 Email: LavoyedHudgins@gmail.com

The Client

Berea College is a private Christian liberal arts work college in Berea, Kentucky. Founded in 1855, Berea College was the first college in the southern United States to be coeducational and racially integrated. Berea College charges no tuition so every admitted student is provided the equivalent of a four-year scholarship. The college’s primary service region is Southern Appalachia, but students come from 46 states in the U.S. and 58 other countries, with approximately one in three students an ethnic minority or from outside the States.

The Business Challenge

Although located in a small city in a rural area, Berea still recognized the importance of identifying, prioritizing, budgeting for and implementing enhanced physical security risk mitigation measures in today’s increased threat environment. The College turned to SRMC to assess its existing security programming and develop a Security Master Plan to ensure it would be providing a safe and secure campus for its students, faculty, staff, and visitors and protecting its assets.

The Business Solution

After completing a thorough risk assessment of the campus and its facilities, SRMC developed campus-wide standards for security equipment and technology for the College and assisted Berea in transitioning from outdated access control, video and alarm systems to state-of-the-art, integrated technologies by providing design and specification, procurement and project management support, and commissioning services for the Draper Building, the Child Development Center and the Rogers-Traylor Art Buildings.

SRMC was also involved in providing security technology planning, design, bid support, implementation oversight and system commissioning services on nine additional buildings. We addressed unique challenges in this project due to the historic nature of the facilities, including Lincoln Hall, which is a designated National Historic Landmark.

PROJECT SCOPE

Vulnerability Assessment

- Identify assets & the threats, risks & vulnerabilities that may impact them.
- Evaluate existing security programming (technologies, policies, procedures & practices, personnel & management & training.

Security Master Planning

- Develop building & site security guidelines, a phased implementation plan, cost estimates & prioritized recommendations.
- Identify potential vendors and equipment.

Technology Implementation

- Design
- Specifications
- Bid Support
- Construction Administration
- System Commissioning



Contact Name: Mike Leonard, AIA CSI, LEED AP BD+C
Position: Assistant Director - Architect
Phone: 615.880.2816
Email: Mike.Leonard@nashville.gov

The Client

The Metropolitan Government of Nashville and Davidson County (Metro) serves a population that is part of the 36th largest Metropolitan Statistical Areas (MSA) in the United States and the largest one in the state of Tennessee. It is currently one of the fastest growing MSA in the entire country. To serve its expanding community, Metro constructed a new Police Headquarters building (120,350 SF) and Family Safety Center (67,000 SF).

The Business Challenge

Security would play an extremely important role in this project, not only from the physical planning aspect, but also from the recognition of the unique vulnerabilities, both to persons and property, that would come in to play for this new campus due to the nature of the operations being housed in its freestanding buildings. Appropriate pre-planning and proper integration would be vitally important to setting the foundation for a comprehensive security program at this site utilizing lessons learned, best practices and solid CPTED principles.

The Business Solution

SRMC has been engaged with the Metro under a Master Service Agreement for over 10 years providing assessment, master planning, design and specifications, and project implementation oversight services related to security technologies for a multitude of projects. We have worked with Metro on over 55 different projects involving a wide variety of facility types and usages. We were able to leverage this thorough knowledge of Metro's standards to ensure a common vision and outcome for the security plans for this project.

Early in the planning process, we worked with the design team on CPTED principles, reviewing preliminary site layouts and understanding site programming. This was critical to the development of an appropriate security posture to balance the use of physical and passive elements to be included as part of a "system" approach to overall facility protection. Additional components of the overall security strategy included the application of appropriate policies, procedures, and processes, officer orientation and participation, training, organizational "buy-in" and administrative/management and participation.

PROJECT SCOPE

Vulnerability Assessment

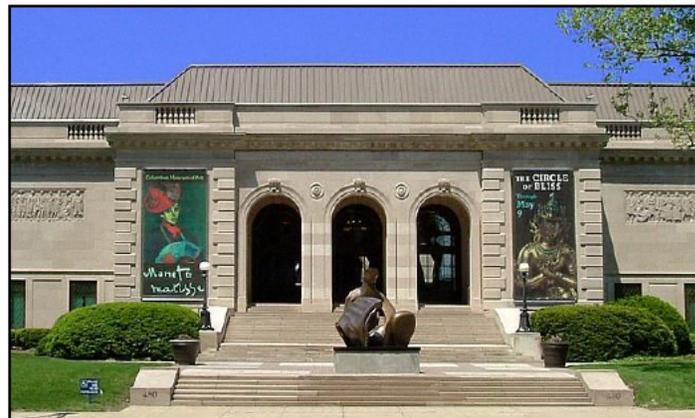
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Security Master Planning

- Develop building & site security guidelines, a phased implementation plan, cost estimates & prioritized recommendations.
- Identify potential vendors and equipment

Technology Implementation

- Design
- Specifications
- Bid Support
- Construction Administration
- System Commissioning



Contact Name: David Leach
 Position: Director of Facilities and Security Services
 Phone: 614.629.0321
 Email: DLeach@cmaohio.org

The Client

Formed in 1878, today's Columbus Museum of Art (CMA) collects and exhibits American and European modern and contemporary art, folk art, glass art, and photography. The current building, which opened in 1931, was added to the National Register of Historic Places in 1992. To better display its expanding collection and serve Columbus' growing community, the Museum undertook a massive reconstruction and expansion project for which SRMC served as the physical security consultant.

The Business Challenge

This expansion project, the third phase of a three-part master plan, consisted of the renovation of the 38,000-square-foot 1974 Wing, a major addition of 50,000 square feet, and the associated site work for a new main entrance, a relocated sculpture garden, and related outdoor spaces. Security played an extremely important role in this project due to the unique vulnerabilities, both to persons and property, that come in to play for this cultural property because of its public-facing environment and the value of its assets.

The Business Solution

SRMC has worked with the Museum on multiple physical security projects for over 10 years and was thus able to leverage our thorough knowledge of the Museum's architecture and security programming to meet the needs of the project.

We served as assessors, documenting existing needs; as visionaries, helping the Museum understand industry security management and technology trends and best practices; as educators, ensuring key stakeholders understood the threats risks and vulnerabilities they faced and technology capabilities, limitations, costs, challenges, and opportunities so they could make informed decisions regarding their impact on security operations and risk mitigation; and as planners, developing reasonable, appropriate solutions and charting mid and long-term security programming and technology strategies. This was critical in developing an appropriate design narrative that balanced the use of physical and passive elements to ensure the preservation of the building's historical integrity while upgrading its infrastructure. This process assisted CMA in achieving its vision of fostering a more dynamic visitor experience in a safe and secure environment for all.

PROJECT SCOPE

Vulnerability Assessment

- Identify assets & the threats, risks & vulnerabilities that may impact them.
- Evaluate existing security programming (technologies, policies, procedures & practices, personnel & management & training).

Security Master Planning

- Develop building & site security guidelines, a phased implementation plan, cost estimates & prioritized recommendations.
- Identify potential vendors and equipment

Technology Implementation

- Design
- Specifications
- Bid Support
- Construction Administration
- System Commissioning



Contact Name: Gillian Tiede, PE
Position: Project Manager
Phone: 310.223.6245
Email: GTiede@dpw.lacounty.gov

The Client

Martin Luther King, Jr. Community Hospital (MLKCH) is a private, nonprofit, safety-net hospital serving 1.3 million residents in South Los Angeles. King/Drew Medical Center is undergoing a \$322-million renovation to become the MLK Behavioral Health Center. One of the first facilities of its kind, the MLK Behavioral Health Center is envisioned to provide integrated inpatient, outpatient, and supportive services for some of Los Angeles County's most vulnerable populations, including those struggling with mental illness, substance use disorders, and homelessness, and those who have been involved in the criminal justice system.

The Business Challenge

The Los Angeles County Public Works Department needed to relocate the Main Point of Presence (MPOE) that had both Office of Statewide Health Planning and Development (OSHPD) and NON-OSHPD communication circuits. Additionally, other campus services and application connected thru the MPOE. The MLK Campus is an active medical center, and critical communications connect through the legacy MPOE.

The Business Solution

Technology Plus provided planning, design, project management/owners' representative services and worked closely with LA County Public Works throughout this project. This project included fiber and copper backbone infrastructure to support the relocation of the MLK Campus MPOE to various MDFs (Main Distribution Frame) locations throughout the campus. TPI worked with the county and provided multiple options and cost estimates, as well as the pros and cons, allowing the county to select the location which met their needs. Service provider coordination was critical resulting in Internet and voice services and other hospital services not being disrupted. Implementation coordination with the campus entities was critical. The move was completed with healthcare services being unaffected throughout the project.



PROJECT SCOPE

Technology Consulting MPOE Relocation

Design

Site Connectivity Sections

- *Site Topology*
- *Outside Plant Infrastructure Discovery and Design*
- *Outside Plant Cabling*
- *Infrastructure Pathway Systems*
- *Cable Support Systems*
- *Minimum Point of Entry (MPOE)*

Data Network Standards

- *Support for existing IT applications*
- *Support for Unified Communications*
- *Dual fiber backbones to all MDFs*

Other Key Systems

- *Security, Video, DAS, UCC & A/V*



Contact Name: Maurice Smith
 Position: Customer Engagement Division Manager
 Phone: 303.434.3673
 Email: Maurice.Smith@gsa.gov

The Client

The Denver Federal Center (DFC) is located adjacent to the foothills of the Colorado Rockies and is only minutes from downtown Denver. The Center houses 28 different agencies in 44 federal buildings, totaling four million square feet of rentable space, which occupy the 623-acre campus.

The Business Challenge

Technology Plus, Inc. addressed the infrastructure analysis and design for the DANE project planned for the Denver Federal Center (DFC). The objective of the project was to evaluate the fifty-five (55) campus buildings, design a robust and redundant campus communications infrastructure. The project entailed fiber infrastructure, electronics, and main distribution rooms in each of the 55 buildings. The new campus backbone would support the next generation high bandwidth communications.

The Business Solution

TPI developed the business case to provide the anticipated Return on Investment (ROI) and quantify the revenue potential. Additionally, TPI managed the implementation of a redundant communications backbone on the campus linking buildings, departments, agencies, and high-performance service providers.

The new campus backbone would support the next generation high bandwidth communications. The project included connectivity to all campus buildings creating a backbone cabling infrastructure that would support voice and data communication and bandwidth requirements for the foreseeable future.

PROJECT SCOPE

Technology Consulting Infrastructure Design and Assessment

- *Assess campus communications infrastructure and pathways, buildings' main building distribution rooms and Intermediate Distribution or Telecomm Rooms*
- *Document existing campus infrastructure*
- *Identification of DFC campus requirements*
- *Develop business case*
- *Develop communications infrastructure and network design options*
- *Develop detailed design and specifications for bidding*
- *Provide Acquisition Support*
- *Manage successful implementation of project*

BENNETT COCKAYNE RESIDENCE
Glen Dale, West Virginia



Client:

Marshall County Historical Society

Budget:
\$750,000

Completion Date:
Exterior Rehabilitation –
Summer 2009
Climate Control –
Summer 2013

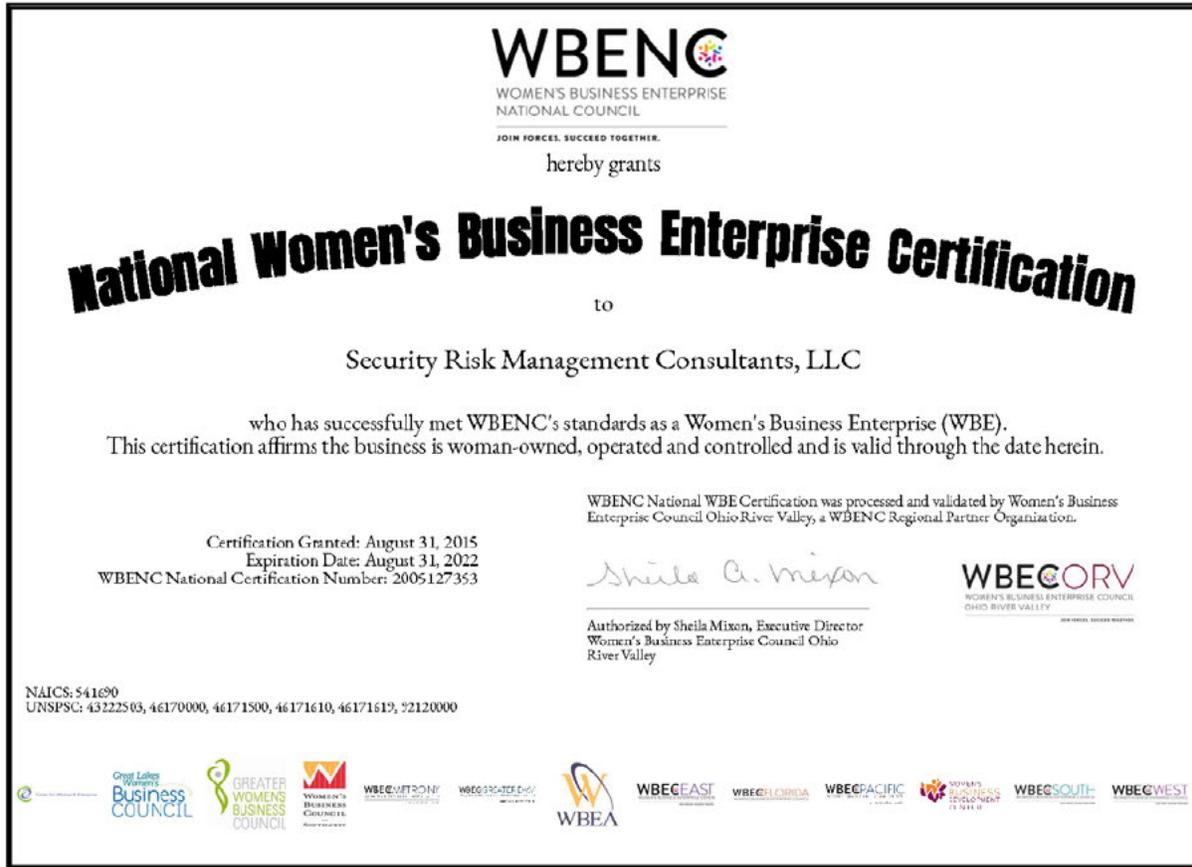
Services Performed:
Full Architectural

The firm has contributed greatly as the catalyst for the restoration of the National Register-listed Cockayne House (c. 1850). The structure, which was part of a Merino sheep farmstead, had been owned by the Cockayne family from the time of its construction until the passing of the last heir in 2001 and has incredible historic integrity. The firm prepared a Preservation Plan that serves as the basis for the adaptive re-use of the structure as a museum to be administered by the Marshall County Historical Society. The initial phase of work was completed in Summer 2005 and involved the stabilization of the roof framing system, the repair of the box gutter system, and the replacement of slates and flashing with new to match the original appearance. In the Summer 2007, the exterior porch restoration was completed. The rehabilitation of the exterior façade was completed in two phases, in 2008 and 2009, and issues included the rehabilitation of the wood cladding and windows, and the incorporation of the authentic period paint color scheme. The installation of a geothermal-based humidistatic tempered ventilation climate control system to protect the interior artifacts was completed in 2013. Additionally, an adjacent historic residence will be rehabilitated to serve as an accessible interpretive and visitor center. The firm provided grant writing assistance to the Cockayne Committee and helped secure awards from the West Virginia Division of Culture and History, multiple Transportation Enhancement grants administered by the West Virginia Department of Highways, The Horn Foundation, and 84 Lumber. All phases of work have been reviewed in accordance with Section 106 by the West Virginia State Historic Preservation Office for compliance with the Secretary of the Interior's Standards for Rehabilitation. The project received the 2015 Stewardship Award from the Preservation Alliance of West Virginia for demonstrating best practices in historic preservation.

APPENDIX

APPENDIX 1 – COMPANY AND TEAM CERTIFICATIONS

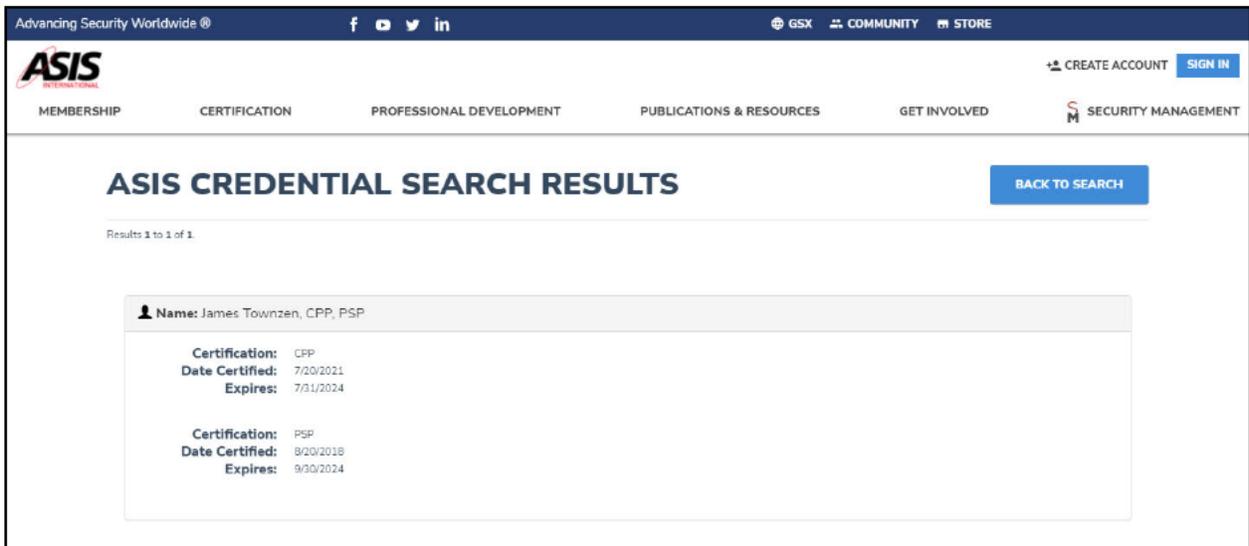
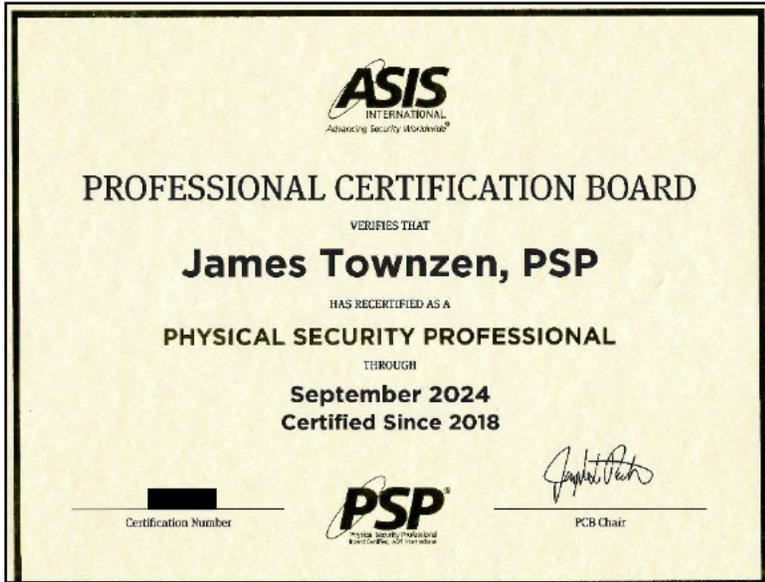
SRMC – WBE Certificate



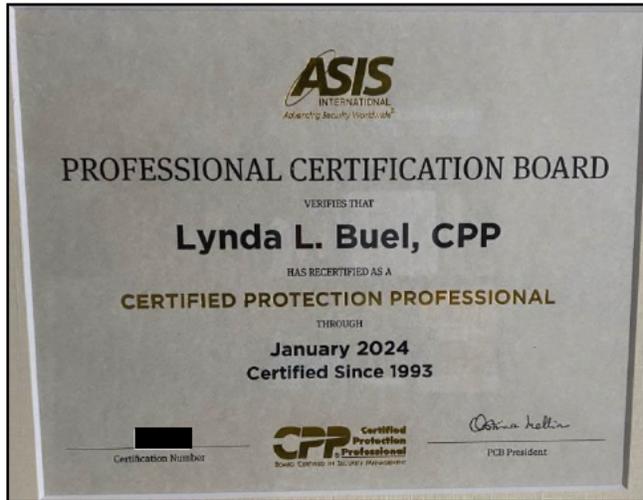
SRMC – WOSB Certificate

 WOMEN'S BUSINESS ENTERPRISE NATIONAL COUNCIL <small>JOIN FORCES. SUCCEED TOGETHER.</small>							
HEREBY GRANTS WOMAN OWNED SMALL BUSINESS (WOSB) CERTIFICATION TO							
Security Risk Management Consultants, LLC							
<p>The identified small business is an eligible WOSB for the WOSB Program, as set forth in 13 C.F.R. part 127 and has been certified as such by an SBA approved Third Party Certifier pursuant to the Third Party Agreement, dated June 30, 2011, and available at www.sba.gov/wosb.</p> <p>The WOSB Certification expires on the date herein unless there is a change to the SBA's regulation that makes the WOSB ineligible or there is a change in the WOSB that makes the WOSB ineligible. If either occurs, this WOSB Certification is immediately invalid. The WOSB must not misrepresent its certification status to any other party, including any local or State government or contracting official or the Federal government or any of its contracting officials.</p>							
<table border="1"><tr><td>Majority Female Owner: Lynda Buel</td></tr><tr><td>NAICS: 541690 UNSPSC: 82120000</td></tr><tr><td>Certification Number: WOSB201988</td></tr><tr><td>Expiration Date: August 31, 2022</td></tr></table>	Majority Female Owner: Lynda Buel	NAICS: 541690 UNSPSC: 82120000	Certification Number: WOSB201988	Expiration Date: August 31, 2022	<table border="1"><tr><td> WOMEN'S BUSINESS ENTERPRISE COUNCIL OHIO RIVER VALLEY</td><td><p><i>Sheila A. Mixon</i> Sheila Mixon, Women's Business Enterprise Council Ohio River Valley Executive Director</p><p><i>Pamela A. Prince-Easton</i> Pamela Prince-Easton, WBENC President & CEO</p><p><i>LaKesh White</i> LaKesh White, Vice President, Certification</p></td></tr></table>	 WOMEN'S BUSINESS ENTERPRISE COUNCIL OHIO RIVER VALLEY	<p><i>Sheila A. Mixon</i> Sheila Mixon, Women's Business Enterprise Council Ohio River Valley Executive Director</p> <p><i>Pamela A. Prince-Easton</i> Pamela Prince-Easton, WBENC President & CEO</p> <p><i>LaKesh White</i> LaKesh White, Vice President, Certification</p>
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James C. Townzen – PSP and CPP Certificates



Lynda L. Buel – CPP, CFE, and CSC Certificates



Jason R. Crandell – RCDD Certificate



Steven G. Avdakov – Architect Registration

Attached is your wallet card, evidence of your current registration to practice architecture in West Virginia. You will receive a renewal notice prior to the expiration date indicated.

Certificate No: [REDACTED]

STATE OF WEST VIRGINIA
BOARD OF ARCHITECTS

Edward W. Jordan
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This Certifies that:
STEVEN AVDAKOV
is duly Registered and entitled to practice as a
REGISTERED ARCHITECT
until and including 06/30/2022

 Attest

[Signature]
President

APPENDIX 2 – CURRENT CERTIFICATE OF LIABILITY INSURANCE

	CERTIFICATE OF LIABILITY INSURANCE	DATE (MM/DD/YYYY) 11/3/2020																					
<p>THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.</p>																							
<p>IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).</p>																							
<p>PRODUCER Leavitt Group Midwest: Smith, Molino & Sichko Franchise Insurance Agency Inc 4942 Reed Rd Columbus OH 43220</p>	<p>CONTACT NAME: Jodi Heise PHONE (A/C No. Ext): (614) 451-2232 FAX (A/C No.): (855) 720-4940 E-MAIL ADDRESS: jodi-heise@leavitt.com</p>																						
<p>INSURED Security Risk Management Consultants LLC 102 W. Main St. #85 New Albany OH 43054</p>	<p>INSURER(S) AFFORDING COVERAGE</p> <table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td style="width:80%;">INSURER A: ECCI Insurance Company</td> <td style="width:20%;">NAIC #</td> </tr> <tr> <td>INSURER B: Admiral Insurance Company</td> <td>24856</td> </tr> <tr> <td>INSURER C:</td> <td></td> </tr> <tr> <td>INSURER D:</td> <td></td> </tr> <tr> <td>INSURER E:</td> <td></td> </tr> <tr> <td>INSURER F:</td> <td></td> </tr> </table>	INSURER A: ECCI Insurance Company	NAIC #	INSURER B: Admiral Insurance Company	24856	INSURER C:		INSURER D:		INSURER E:		INSURER F:											
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<p>THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.</p>																							
INSR LTR	TYPE OF INSURANCE	ADDITIONAL INSURED	SUBROGATION WAIVED	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS																
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input checked="" type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC <input type="checkbox"/> OTHER:			CPP100032508-03	11/4/2020	11/4/2021	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 100,000 MED EXP (Any one person) \$ 5,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000 \$																
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A	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N <input type="checkbox"/> N/A		CPP100032508-03	11/4/2020	11/4/2021	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td style="width:10%;"></td> <td style="width:10%; text-align: center;">PER STATUTE</td> <td style="width:10%; text-align: center;"><input checked="" type="checkbox"/> OTHER</td> <td style="width:10%;"></td> </tr> <tr> <td>E.L. EACH ACCIDENT</td> <td></td> <td></td> <td>\$ 1,000,000</td> </tr> <tr> <td>E.L. DISEASE - EA EMPLOYEE</td> <td></td> <td></td> <td>\$ 1,000,000</td> </tr> <tr> <td>E.L. DISEASE - POLICY LIMIT</td> <td></td> <td></td> <td>\$ 1,000,000</td> </tr> </table>		PER STATUTE	<input checked="" type="checkbox"/> OTHER		E.L. EACH ACCIDENT			\$ 1,000,000	E.L. DISEASE - EA EMPLOYEE			\$ 1,000,000	E.L. DISEASE - POLICY LIMIT			\$ 1,000,000
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B	Professional Liability: \$10,000 Retention per Claim			B0000052749-01	11/4/2020	11/4/2021	Per Claim \$ 2,000,000 Aggregate \$ 2,000,000																
DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)																							
CERTIFICATE HOLDER				CANCELLATION																			
Proof of Insurance Proof of Insurance Proof of Insurance				SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS. AUTHORIZED REPRESENTATIVE Robert Smith/NACAST																			
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